

## MEMORANDUM

To: Finance Committee

From: Dominic Cloud, City Manager  
Tom Leitz, Finance Director

RE: Draft FY 22 Budget

Date: January 4, 2021

Enclosed is the proposed FY 22 General Fund budget. It requires a 2.5 percent increase in tax rate.

The biggest driver in this year's budget was the loss of the roughly \$1 million police contract. We were able to achieve about \$600,000 in savings through elimination of seven positions in the police department. The remaining \$400,000 was achieved through a combination of fee increases, loan payoffs in FY 21 using LOT funds, and freezing any vehicle and equipment purchases in the CIP. Importantly, while we recommend eliminating positions, no current staff members lose their jobs.

Here are the notable adjustments and strategies we're recommending in Police:

- Eliminate 4 police patrol positions, returning to a total of 12 officers plus a detective. This is the staffing level MRI recommended with the loss of the Town contract.
- Eliminate the two Street Crimes positions.
- Eliminate the Dispatch Director position and transfer these duties to Lt Couture.
- Eliminate the Parks Patrol and direct the police officers to conduct foot patrols in the parks.
- Reduce overtime and other personnel driven lines items.
- We continue to plan for a Highgate police contract but have increased the hourly rate.

Here are the notable adjustments we're recommending in Administration and elsewhere.

- Utilize some of the FY 21 LOT revenues to payoff existing notes for capital equipment and vehicles, which reduces FY 22 debt service by \$145,378.
- Eliminate the \$10,000 re-appraisal reserve.
- Increase the affiliation fee from .28 per \$100 to .32 per \$100. The affiliation fee has not increased for five years, during which time the City tax rate moved about 2 percent per year.
- Eliminate the City marketing campaign for \$35,000
- Move all Stormwater costs to the Stormwater utility.
- Increase nonresidential recreation rates beyond inflation and inflationary increase to residential.
- Reduce funding for the Restorative Justice Center from \$30,000 to \$15,000.

In short, this is a bare bones budget that responds to the unexpected loss of police department revenues. It is made more challenging by the fact that we did a zero percent budget increase last year. It is not a long term solution.

<b>City of Saint Albans 2022 Tax Rates Based on General Fund Proposed Budget</b>
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	Total FY 22 Taxes	Change from FY 21	Percent Change from FY21
Municipal Tax Rate	0.9556	0.0240	2.5%

<b>Impact of Change in City Tax Rate on Homeowners</b>			
Median Value of City Residence	Total FY 22 Taxes	Change from FY 21	Percent Change from FY21
\$200,000	\$ 1,911.30	\$ 48.10	2.5%

**2022 Proposed Budget**

	A	G	H	I	J	K	L	M	N	O	P
1	<b>General Fund 2022 Proposed Budget: Summary of all Revenues</b>										
2		<b>2018 Actual</b>	<b>2019 Actual</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 As of 11/30/2020</b>	<b>% Budget</b>		<b>2022 Draft</b>	<b>Change from Prior Year</b>	<b>Percent Change from Prior Year</b>
3	Property Tax Revenues	4,391,003	4,504,040	4,671,855	4,658,732	1,941,138	41.7%		4,840,544	181,812	3.9%
4	General Revenue Categories										
5	Penalty on Taxes	18,310	26,276	20,071	26,500	(1,511)	-5.7%		26,500	-	0.0%
6	Interest on Taxes	35,407	42,065	34,574	40,000	26,180	65.5%		42,500	2,500	6.3%
7	State Payments, RR Taxes	-	5,021	5,021	10,000	-	0.0%		5,000	(5,000)	-50.0%
8	Interest on Savings & General AR	5,579	2,649	4,459	2,500	1,511	60.4%		3,000	500	20.0%
9	WWW Pro-rata Lease, PW Garage	49,784	51,276	52,816	54,400	22,667	41.7%		56,032	1,632	3.0%
10	WWW Pro-rata Lease, City Hall	55,697	57,372	59,090	60,862	25,359	41.7%		62,688	1,826	3.0%
11	PILOT	50,616	50,566	56,412	53,000	58,547	110.5%		54,000	1,000	1.9%
12	Insurance Reimbursements & Misc.	47,906	12,169	28,214	30,000	200	0.7%		30,000	-	0.0%
13	Affiliation Fee	1,266	68,796	74,987	85,000	36,251	42.6%		95,000	10,000	11.8%
14	LOT Debt Reimbursement								60,000	60,000	NA
15	LOT General & Redevelopment								80,000		
16	LOT Recreation Access								60,000		
17	Reimbursemt for Stormwater Services								50,000	50,000	NA
18	City Clerk	103,416	102,384	127,642	104,900	47,172	45.0%		114,900	10,000	9.5%
19	Planning & Development	33,571	47,415	156,115	43,800	28,183	64.3%		50,800	7,000	16.0%
20	Assessing	22,483	23,937	22,888	20,500	-	0.0%		20,500	-	0.0%
21	Fire Department	72,546	170,402	96,611	98,500	20,394	20.7%		88,500	(10,000)	-10.2%
22	Police, Animal Control	856,128	1,039,291	1,417,435	2,194,127	-	0.0%		494,000	(1,700,127)	-77.5%
23	Dispatch	523,133	796,435	711,974	1,148,670	636,312	55.4%		754,278	(394,392)	-34.3%
24	Public Works	596,847	256,083	236,884	225,000	80,410	35.7%		157,500	(67,500)	-30.0%
25	Recreation Programs, including Barlow	513,776	596,334	708,167	639,195	316,118	49.5%		713,762	74,567	11.7%
26	Parking Program	211,074	227,847	181,083	207,833	44,191	21.3%		169,203	(38,630)	-18.6%
27	Restorative Justice Center	862,878	977,221	1,084,565	1,050,560	270,766	25.8%		973,589	(76,971)	-7.3%
28	<i>Total Revenue</i>	<b>8,451,418</b>	<b>9,057,578</b>	<b>9,750,863</b>	<b>10,754,079</b>	<b>3,553,889</b>	<b>33.0%</b>		<b>9,002,296</b>	<b>(1,751,783)</b>	<b>-16.3%</b>
29	<b>General Fund 2022 Proposed Budget: Summary of all Expenditures</b>										
30		<b>2018 Actual</b>	<b>2019 Actual</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 As of 11/30/2020</b>	<b>% Budget</b>		<b>2022 Draft</b>	<b>Change from Prior Year</b>	<b>Percent Change from Prior Year</b>
31	Finance and Administration	402,754	545,336	598,371	396,076	142,269	35.9%		434,558	38,482	9.7%
32	Audit Fees	12,523	11,096	9,881	12,750	5,263	41.3%		12,750	-	0.0%
33	HRA & Accrued Time Costs	95,321	130,537	176,647	199,000	95,373	47.9%		183,000	(16,000)	-8.0%
34	Professional Services: Legal	87,916	60,717	38,942	40,000	24,621	61.6%		34,500	(5,500)	-13.8%
35	County/Regional Functions	260,796	253,877	205,510	303,279	108,253	35.7%		291,968	(11,311)	-3.7%
36	City Clerk	107,501	96,995	69,692	96,517	17,384	18.0%		96,449	(68)	-0.1%
37	Planning & Development	346,592	264,554	250,572	246,569	99,596	40.4%		244,446	(2,123)	-0.9%
38	Planning & Development Capital	7,187	105	29,560	-	-			-		
39	Assessing	39,138	35,446	30,759	47,611	22,517	47.3%		38,180	(9,431)	-19.8%
40	Debt Service	461,913	514,188	763,757	773,488	541,119	70.0%		628,110	(145,378)	-18.8%
41	Fire Department	388,185	398,919	417,778	362,143	199,980	55.2%		377,375	15,232	4.2%
42	Fire Department Capital	8,214	34,586	-	12,500	1,774	14.2%		4,000	(8,500)	-68.0%
43	Police, Animal Control	2,579,775	2,813,276	3,365,478	3,105,506	1,298,439	41.8%		2,664,995	(440,511)	-14.2%
44	Police Department Capital	83,135	139,580	114,194	1,015,000	200	0.0%		180,000	(835,000)	-82.3%
45	Dispatch	680,301	868,168	947,319	1,262,851	346,498	27.4%		940,921	(321,930)	-25.5%
46	Dispatch Capital	-	231,064	-	-	-					
47	Public Works, Highway, Parks	653,805	678,138	683,633	656,568	258,923	39.4%		660,255	3,687	0.6%
48	Public Works Capital	517,147	361,909	422,956	352,500	385,869	109.5%		265,000	(87,500)	-24.8%
49	Recreation Programs, including Barlow	609,071	664,763	772,168	674,328	347,739	51.6%		808,720	134,392	19.9%
50	Recreation Capital	13,850	19,900	31,763	-	-			-		
51	Parking Program	184,101	196,121	183,224	206,833	78,120	37.8%		163,479	(43,354)	-21.0%
52	Restorative Justice Center	937,389	991,594	1,115,129	1,050,560	400,692	38.1%		973,589	(76,971)	-7.3%
53	<i>Total Expenditures</i>	<b>8,124,716</b>	<b>9,310,871</b>	<b>10,266,747</b>	<b>10,814,079</b>	<b>4,374,628</b>	<b>40.5%</b>		<b>9,002,296</b>	<b>(1,811,783)</b>	<b>-16.8%</b>
54											

2022 Proposed Budget

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	Finance & Administration												
2			2018 Actual	2019 Actual	2020 Actual	2021 Adopted	2021 As of 11/30/2020	% of Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
3	Expenditures												
4	100-5-10-10-110.00	Salaries	116,960	119,655	122,702	120,412	55,652	46.2%		125,358	4,946	4.1%	
5	100-5-10-10-110.01	Custodial Salaries	12,348	14,120	12,392	13,750	5,492	39.9%		10,485	(3,265)	-23.7%	
6	100-5-10-10-110.07	Travel Stipend	1,344	1,079	1,333	1,333	-	0.0%			(1,333)	-100.0%	Moved to salaries
7	100-5-10-10-210.00	Health Benefits	29,307	20,560	22,265	23,930	5,295	22.1%		31,530	7,600	31.8%	Lag in current year billing
8	100-5-10-10-210.01	Gym Memberships	221	267	1,350	250	-	0.0%		250	-	0.0%	
9	100-5-10-10-210.03	Retiree Life Insurance	571	559	568	650	266	40.9%		650	-	0.0%	
10	100-5-10-10-220.00	FICA/MEDI	9,139	10,119	11,070	10,263	4,509	43.9%		10,392	129	1.3%	
11	100-5-10-10-230.00	Retirement-Prudential	1,117	1,114	1,140	1,100	1,107	100.7%		1,100	-	0.0%	
12	100-5-10-10-230.01	Retirement-457	546	691	686	800	1,196	149.5%		1,200	400	50.0%	
13	100-5-10-10-230.02	Retirement-VMERS	7,364	8,334	8,910	8,385	4,322	51.5%		8,490	105	1.3%	Rate Increases
14	100-5-10-10-250.00	Unemployment	234	91	107	772	50	6.5%		500	(272)	-35.2%	
15	100-5-10-10-260.00	Workers' Comp.	2,472	2,444	1,834	1,880	592	31.5%		1,504	(376)	-20.0%	
16	100-5-10-10-320.00	Training	329	2,239	105	1,250	2,000	160.0%		1,250	-	0.0%	
17	100-5-10-10-330.00	Other Professional Svcs.	13,750	5,144	11,694	12,000	10,303	85.9%		13,000	1,000	8.3%	Readsoft, investment advisory services, and others
18	100-5-10-10-350.00	IT Services	4,257	5,791	5,253	3,500	1,380	39.4%		3,500	-	0.0%	Reflects actuals.
19	100-5-10-10-411.00	Utilities-Water & Sewer	385	477	-	600	264	44.0%		600	-	0.0%	
20	100-5-10-10-415.00	Alarm Fees	-	49	-	500	-	0.0%		500	-	0.0%	
21	100-5-10-10-421.00	Trash Removal	5,880	6,037	1,682	6,500	-	0.0%		-	(6,500)	-100.0%	Moved to Public Works Administration
22	100-5-10-10-430.00	City Hall Building/Grounds	7,667	4,358	5,070	3,000	1,196	39.9%		3,000	-	0.0%	Split across funds
23	100-5-10-10-440.00	Rentals	5,353	5,605	4,766	5,350	1,587	29.7%		5,000	(350)	-6.5%	Printers/copiers
24	100-5-10-10-520.00	P & C Insurance	61,619	60,755	63,986	62,000	22,374	36.1%		64,500	2,500	4.0%	Rates are hardening slightly
25	100-5-10-10-520.01	Insurance Deductibles	10,505	17,798	6,821	5,750	6,480	112.7%		6,500	750	13.0%	
26	100-5-10-10-530.00	Telephone	2,972	3,023	3,375	3,100	961	31.0%		3,100	-	0.0%	
27	100-5-10-10-531.00	Postage	7,311	5,601	5,337	8,500	2,192	25.8%		8,000	(500)	-5.9%	
28	100-5-10-10-540.00	Advertising	564	2,163	900	2,200	-	0.0%		1,000	(1,200)	-54.5%	
29	100-5-10-10-550.00	Printing	2,434	903	1,138	4,000	1,151	28.8%		3,000	(1,000)	-25.0%	
30	100-5-10-10-560.00	Dues & Subscriptions	25,713	22,050	21,470	22,500	8,869	39.4%		23,000	500	2.2%	Credit card fees
31	100-5-10-10-580.00	Travel	385	834	355	550	-	0.0%		550	-	0.0%	
32	100-5-10-10-610.00	Supplies	6,842	8,037	1,482	7,500	233	3.1%		5,000	(2,500)	-33.3%	General office supplies
33	100-5-10-10-610.01	Staff & Board Activities	1,556	2,492	829	1,500	21	1.4%		1,500	-	0.0%	
34	100-5-10-10-610.02	Technology Supplies	1,946	2,597	2,678	3,250	-	0.0%		2,000	(1,250)	-38.5%	PC Replacement plan for Dom/Tom/Kristen/Ashley/Sharon
35	100-5-10-10-621.00	Utilities-Gas Heat	3,971	3,150	4,584	4,300	567	13.2%		4,600	300	7.0%	
36	100-5-10-10-622.00	Utilities-Electricity	6,789	5,539	5,627	7,000	1,850	26.4%		7,000	-	0.0%	
37	100-5-10-10-810.00	Budget Stabilization Fund	-	-	-	20,000	-	0.0%		40,000	20,000	100.0%	5% of local option goes towards fund balance.
38	100-5-10-10-811.00	Redevelopment Fund Repayment	-	-	-	20,000	-	0.0%		40,000	20,000	100.0%	5% of local option goes towards redevelopment fund.
39	100-5-10-10-812.00	Mayoral Initiatives	-	-	-	5,000	1,874	37.5%		5,000	-	0.0%	
40	100-5-10-10-990.05	COVID-19 Expenses	-	-	969	-	161	-		-	-	NA	
41	100-5-10-10-990.00	Miscellaneous	901	2,977	88	2,700	325	12.0%		1,500	(1,200)	-44.4%	
42		<i>Subtotal, Administration</i>	<i>352,754</i>	<i>346,651</i>	<i>332,569</i>	<i>396,076</i>	<i>142,269</i>	<i>35.9%</i>		<i>434,558</i>	<i>38,482</i>	<i>9.7%</i>	
43													
44		<b>TIF Transfer</b>											
45		Personal Property Tax Increment to TIF	50,000	35,000									No longer needed
46			<i>50,000</i>	<i>35,000</i>									
47													
48		<b>HRA &amp; Accrued Time Costs</b>											
49	100-5-10-11-210.03	HRA Costs	23,241	86,981	106,418	100,000	24,455	24.5%		105,000	5,000	5.0%	Lag in FY21 actuals, particularly with UVM cyber-attack.
50	100-5-10-11-290.00	Leave Buyback	72,080	73,348	70,229	99,000	70,919	71.6%		78,000	(21,000)	-21.2%	Based on actuals
51		<i>Subtotal, HRA &amp; Leave Buy-back</i>	<i>95,321</i>	<i>160,329</i>	<i>176,647</i>	<i>199,000</i>	<i>95,373</i>	<i>47.9%</i>		<i>183,000</i>	<i>(16,000)</i>	<i>-8.0%</i>	

2022 Proposed Budget

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1	Finance & Administration												
2			2018 Actual	2019 Actual	2020 Actual	2021 Adopted	2021 As of 11/30/2020	% of Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
52													
53													
54	<b>Audit</b>												
55	100-5-10-10-330.02	Audit Fees	12,523	11,096	9,881	12,750	5,263	41.3%		12,750	-	0.0%	Bidding service this year
56		<i>Subtotal, Audit</i>	<i>12,523</i>	<i>11,096</i>	<i>9,881</i>	<i>12,750</i>	<i>5,263</i>	<i>41.3%</i>		<i>12,750</i>	-	0.0%	
57	<b>Legal</b>												
58	100-5-10-10-333.00	General Matters	47,005	27,707	4,014	15,000	5,859	39.1%		7,500	(7,500)	-50.0%	Land use & general matters were blended in past years
59	100-5-10-10-333.01	Legal-Land Use	18,201	13,824	12,556	14,000	966	6.9%		14,000	-	0.0%	
60	100-5-10-10-333.02	Legal-Personnel/Labor	18,338	13,932	10,810	5,000	15,560	311.2%		6,000	1,000	20.0%	
61	100-5-10-10-333.03	Legal-Tax Sale	4,371	5,249	11,562	6,000	2,235	37.3%		7,000	1,000	16.7%	
62		<i>Subtotal, Legal</i>	<i>87,916</i>	<i>60,717</i>	<i>38,942</i>	<i>40,000</i>	<i>24,621</i>	<i>61.6%</i>		<i>34,500</i>	<i>(5,500)</i>	<i>-13.8%</i>	
63	<b>County/Regional Functions</b>												
64	100-5-10-10-490.00	Franklin County Tax	51,587	50,552	106,418	53,500	-	50.3%		51,000	(2,500)	-4.7%	\$2,500 decrease since Finance committee presentation
65	100-5-10-10-950.09	Historical Museum	10,000	10,000	15,000	15,000	15,000	100.0%		17,500	2,500	16.7%	\$2,500 increase since Finance committee presentation
66	100-5-10-10-950.00	N.W Regional Planning	3,622	2,480	2,553	3,945	3,944	100.0%		3,945	-	0.0%	
67	100-5-10-10-950.01	F.C.I.D.C.	6,465	6,465	6,250	6,250	-	0.0%		6,250	-	0.0%	
68	100-5-10-10-950.02	Solid Waste District	6,924	6,901	6,792	6,815	6,795	99.7%		6,800	(15)	-0.2%	
69	100-5-10-10-340.03	AmCare	137,701	140,982	144,508	148,121	61,717	41.7%		151,825	3,704	2.5%	
70	100-5-10-10-950.13	Martha's Kitchen			2,000	2,000	-	0.0%		2,000	-	0.0%	
71	100-5-10-10-950.14	Northwest Access TV			-	850	-	0.0%		850	-	0.0%	
72	100-5-10-10-950.07	Restorative Justice Center	10,000		30,000	30,000	-	0.0%		15,000	(15,000)	-50.0%	
73	100-5-10-10-950.08	Green Mountain Transit	6,020	6,020	6,020	6,321	6,321	100.0%		6,321	-	0.0%	
74	100-5-10-10-950.11	NUSI	10,000		10,000	10,000	-	0.0%		10,000	-	0.0%	
75	100-5-10-10-950.05	Senior Center	2,000	2,000	2,000	2,000	-	0.0%		2,000	-	0.0%	
76	100-5-10-10-950.12	Franklin County Caring Communities	2,000	4,000	4,000	4,000	-	0.0%		4,000	-	0.0%	
77	100-5-10-10-950.10	Franklin County Home Health	14,477		14,477	14,477	14,477	100.0%	-	14,477	-	0.0%	
78		<i>Subtotal, County/Regional Functions</i>	<i>260,796</i>	<i>229,400</i>	<i>350,018</i>	<i>303,275</i>	<i>108,253</i>	<i>35.7%</i>		<i>291,968</i>	<i>(11,311)</i>	<i>-3.7%</i>	
79													
80													
81		<b>Total Expenditures</b>	<b>859,309</b>	<b>843,194</b>	<b>908,056</b>	<b>951,105</b>	<b>375,779</b>	<b>39.5%</b>		<b>956,776</b>	<b>5,671</b>	<b>0.6%</b>	

**2022 Proposed Budget**

	A	B	F	G	H	I	J	K	L	M	N	O	P	Q
1	Debt Service & Capital Outlay													
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As of 11/30/20	% of Budget		2022 Budget	Change in Total Debt from Prior Year	Percent Change in Total Debt from Prior Year		Notes/Payoff Dates
3														
4	<b>Revenues</b>	<b>Local Option Tax Offset</b>								60,000				Reimbursement for sidewalks as per voter approval
5														
6	<b>Expenditures</b>	<b>In 10-10 (Admin.)</b>												
7	100-5-10-12-830.00	City Hall	73,163	72,532	71,861	71,133	58,762	82.6%		70,350	(783)	-1.1%		FY41
8	100-5-10-12-830.01	Courthouse Parking Lot	17,262	17,262	17,261	4,320	4,320	100.0%		-	(4,320)	-100.0%		FY21 Paid Off
9	100-5-10-12-830.02	Blouin Parking Lot	14,709	14,709	14,708	7,360	7,359	100.0%		-	(7,360)	-100.0%		FY21 Paid Off
10		Nason Street			-						-			
11	100-5-10-12-830.03	Fonda/Solo	17,500	17,500	17,500	17,500	8,750	50.0%		17,500	-	0.0%		FY35
12		<b>Total Admin</b>	<b>122,635</b>	<b>122,003</b>	<b>121,330</b>	<b>100,313</b>	<b>79,192</b>	<b>78.9%</b>		<b>87,850</b>	<b>(12,463)</b>	<b>-12.4%</b>		
13														
14		<b>In 20-10 (Police)</b>												
15	100-5-10-12-830.20	Unmarked Car	7,573	7,575	-					-	-			
16	100-5-10-12-830.21	Utility Vehicle		5,500	5,601	5,610	2,801	49.9%			(5,610)	-100.0%		Paid off FY21
17	New	Police Building Fit Up			-	42,000	219	0.5%		42,000	-	0.0%		
18		<b>Total Police</b>	<b>7,573</b>	<b>13,075</b>	<b>5,601</b>	<b>47,610</b>	<b>3,020</b>	<b>6.3%</b>		<b>42,000</b>	<b>(5,610)</b>	<b>-11.8%</b>		
19														
20		<b>In 20-13 (Dispatch)</b>												
21	New	Dispatch Building Fit Up			-	18,000	-	0.0%		18,000	-	0.0%		
22	New	Georgia Tower			-	5,000	-	0.0%		10,000	5,000	100.0%		
23		<b>Total Dispatch</b>			-	<b>23,000</b>	-	<b>0.0%</b>		<b>28,000</b>	<b>5,000</b>	<b>21.7%</b>		
24														
25		<b>In 20-20 (Fire)</b>												
26	100-5-10-12-830.30	Pickup Truck	4,340	4,810	4,340	1,085	1,085	100.0%		-	(1,085)	-100.0%		
27	100-5-10-12-830.34	Pickup Truck II			7,095	4,825	1,774	36.8%		4,975	150	3.1%		FY24
28	100-5-10-12-830.31	Pumper/Tanker	35,387	35,020	34,617	34,194	29,081	85.0%		33,740	(454)	-1.3%		FY37
29	100-5-10-12-830.32	Bucket Truck	8,692	8,693	4,336	-	-			-	-			FY20
30	100-5-10-12-830.33	Quint	21,901	21,350	20,855	20,273	20,287	100.1%		-	(20,273)	-100.0%		
31		<b>Total Fire</b>	<b>70,705</b>	<b>69,873</b>	<b>71,243</b>	<b>60,377</b>	<b>52,227</b>	<b>86.5%</b>		<b>38,715</b>	<b>(21,662)</b>	<b>-35.9%</b>		
32														
33		<b>In 30-30 (Recreation)</b>												
34	New	City Pool								30,000				As per planned project
35		Houghton St. Courts									-			
36	FY20 Purchase	Pickup Truck				4,730	2,203	46.6%			(4,730)	-100.0%		Paid off FY21
37	100-5-10-12-830.40	Barlow Street Courts	11,767	11,770	11,767	11,770	5,884	50.0%			(11,770)	-100.0%		Paid off FY21
38	100-5-10-12-830.41	Program Vehicle	4,697	4,698	2,342	-	-			-	-			FY20
39	100-5-10-12-830.42	15-passenger Van	4,987	4,989	-	-	-			-	-			
40	100-5-10-12-830.43	Barlow Street Elevator & Stairs	5,134	5,150	5,134	5,150	2,567	49.8%			(5,150)	-100.0%		Paid off FY21
41		<b>Total Rec</b>	<b>26,956</b>	<b>26,607</b>	<b>19,243</b>	<b>21,650</b>	<b>10,654</b>	<b>49.2%</b>		<b>30,000</b>	<b>8,350</b>	<b>38.6%</b>		
42														
43		<b>In 40-10 (PW)</b>												
44	100-5-10-12-830.62	Payloader			6,450	7,170	3,225	45.0%			(7,170)	-100.0%		Paid off FY21
45	100-5-10-12-830.63	Utility Truck			2,083	2,315	1,042	45.0%			(2,315)	-100.0%		Paid off FY21
46	100-5-10-12-830.64	Backhoe			8,832	9,815	8,600	87.6%			(9,815)	-100.0%		Paid off FY21

**2022 Proposed Budget**

	A	B	F	G	H	I	J	K	L	M	N	O	P	Q
1	<b>Debt Service &amp; Capital Outlay</b>													
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As of 11/30/20	% of Budget		2022 Budget	Change in Total Debt from Prior Year	Percent Change in Total Debt from Prior Year		Notes/Payoff Dates
47	100-5-10-12-830.50	Line Striper	4,152	4,160	2,070	-				-				FY20
48	100-5-10-12-830.51	Skid Steer	1,280	1,280	1,280	1,280	626	48.9%		640	(640)	-50.0%		FY22
49	100-5-10-12-830.49	Sidewalk Plow								-	-	#DIV/0!		
50	100-5-10-12-830.52	Mini-Excavator	1,975	1,976	1,975	1,976	988	50.0%			(1,976)	-100.0%		Paid off FY21
51	100-5-10-12-830.53	Sidewalk Plow II	20,508	20,510	20,508	15,165	10,254	67.6%		-	(15,165)	-100.0%		
52	100-5-10-12-830.57	Sidewalk Plow III		17,000	15,959	15,960	7,979.46	50.0%			(15,960)	-100.0%		Paid off FY21
53	100-5-10-12-830.58	Mini-Excavator II		1,500	3,834	3,850	1,917	49.8%			(3,850)	-100.0%		Paid off FY21
54	FY21 Purchase	Sidewalk Plow IV			-	11,231	2,616	23.3%			(11,231)	-100.0%		Paid off FY21
55	100-5-10-12-830.05	Lake & Main Curb and Sidewalks	79,166	78,530	77,829	77,079	63,234	82.0%		76,265	(814)	-1.1%		FY42
56	100-5-10-12-830.06	Fairfield St. Curb and Sidewalks	19,388	19,230	19,060	18,876	15,486	82.0%		18,680	(196)	-1.0%		FY42
57	100-5-10-12-830.54	Tractor	4,676	4,676	4,676	4,676	2,338	50.0%		1,185	(3,491)	-74.7%		FY22
58	100-5-10-12-830.55	Street Sweeper	88,929	2,679	11,584		-			-	-			
59	100-5-10-12-830.56	Utility Truck	2,341	3,122	3,121	3,122	1,560	50.0%			(3,122)	-100.0%		Paid off FY21
60	New FY21 Purchase	Utility Truck									-			Paid off FY21
61	100-5-10-12-830.07	Neighborhood Sidewalks	11,630	275,000	367,080	348,023	276,163	79.4%		274,775	(73,248)	-21.0%		Final debt issued
62	New Sidewalks	Neighborhood Sidewalks - Interest on LOC								30,000	30,000			
63		<b>Total PW</b>	<b>234,045</b>	<b>429,663</b>	<b>546,340</b>	<b>520,538</b>	<b>396,027</b>	<b>76.1%</b>		<b>401,545</b>	<b>(118,993)</b>	<b>-22.9%</b>		
64											-			
65		<b>TIF Projects</b>									-			
66		Kingman				60,494	-			60,494	-	0.0%		
67		<b>Total TIF</b>				<b>60,494</b>	<b>-</b>			<b>60,494</b>	<b>-</b>	<b>0.0%</b>		
68											-			
69		<b>Total Expense</b>	<b>461,913</b>	<b>661,221</b>	<b>763,757</b>	<b>833,982</b>	<b>541,119</b>	<b>64.9%</b>		<b>688,604</b>	<b>(145,378)</b>	<b>-17.4%</b>		

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>City Clerk</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As of 11/30/2020	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior Year	Notes
3													
4	<b>Revenue</b>												
5	100-4-10-02-004.00	Beverage Control Licenses	3,390	3,440	2,455	3,400	115	3.4%		3,400	-	0.0%	
6	100-4-10-02-007.00	Dog Licenses	2,137	2,220	974	2,500	(1,874)	-75.0%		2,500	-	0.0%	
7	100-4-10-02-009.00	Recording Fee Revenues					22,750						Contained in Clerks Fees
8	100-4-10-02-010.00	City Clerk Fees	63,396	58,138	87,439	66,000	4,128	6.3%		75,000	9,000	13.6%	Consistent with historicals
9	100-4-10-02-011.00	Clerk Record Preservation	12,362	14,148	21,082	14,000	11,216	80.1%		14,000	-	0.0%	
10	100-4-10-02-013.00	Election Revenue	621	-	-		-				-		
11	100-4-10-02-014.00	Election Grant					5,000						
12	100-4-10-02-022.00	LOT Alcohol Transfer	19,180	21,857	21,307	19,000	5,835	30.7%		20,000	1,000	5.3%	Allocation of LOT
13	100-4-10-02-025.00	GMTA Passes Sold	2,331	2,624	1,558	-	2						
14		Total Revenue	103,416	102,428	134,815	104,900	47,172	45.0%		114,900	10,000	9.5%	
15													
16	<b>Expenditures</b>												
17	100-5-10-02-110.00	Salaries	40,721	41,837	37,759	38,900	17,384	44.7%		40,067	1,167	3.0%	
18	100-5-10-02-210.00	Health Benefits - HDLP	3,683	3,130	4,131	5,398	4,754	88.1%		6,080	682	12.6%	
19	100-5-10-02-210.01	Gym Membership	45	35	-	60	-	0.0%		60	-	0.0%	
20	100-5-10-02-220.00	FICA/MEDI	3,234	3,059	2,987	2,976	1,395	46.9%		3,065	89	3.0%	
21	100-5-10-02-230.00	Retirement-Prudential	-	-	-	-	-			-	-		
22	100-5-10-02-230.02	Retirement-VMERS	2,369	2,145	2,245	2,431	1,094	45.0%		2,504	73	3.0%	
23	100-5-10-02-250.00	Unemployment	66	26	30	229	14	6.2%		150	(79)	-34.5%	
24	100-5-10-02-260.00	Workers' Comp.	171	181	175	173	56	32.6%		173	-	0.0%	
25	100-5-10-02-310.00	Election Expenses	2,855	6,802	4,429	7,000	5,514	78.8%		5,000	(2,000)	-28.6%	
26	100-5-10-02-320.00	Training	214	665	679	1,500	-	0.0%		1,500	-	0.0%	
27	100-5-10-02-330.00	Other Professional Svcs.	1,622	10	143	2,000	-	0.0%		2,000	-	0.0%	
28	100-5-10-02-350.00	IT Services	561	438	561	600	333	55.6%		600	-	0.0%	
29	100-5-10-02-440.00	Rentals	1,817	2,425	1,889	2,000	447	22.4%		2,000	-	0.0%	
30	100-5-10-02-530.00	Telephone	684	796	758	750	261	34.9%		750	-	0.0%	
31	100-5-10-02-531.00	Postage	-	49	49	200	-	0.0%		200	-	0.0%	
32	100-5-10-02-540.00	Advertising	-	244	974	1,200	-	0.0%		1,200	-	0.0%	
33	100-5-10-02-560.00	Dues & Subscriptions	8,974	29,092	7,619	9,000	3,171	35.2%		9,000	-	0.0%	
34	100-5-10-02-610.00	Supplies	1,842	2,826	1,447	3,000	1,588	52.9%		3,000	-	0.0%	
35	100-5-10-02-610.01	Staff Activities/ Board Appreciation	-	10	178	1,000	-	0.0%		1,000	-	0.0%	
36	100-5-10-02-610.02	Technology Supplies	1,474	5	2,424	4,000	1,218	30.5%		4,000	-	0.0%	
37	100-5-10-02-610.03	GMTA Passes	1,585	3,792	1,044		-				-		
38	100-5-10-02-801.00	Clerk Record Preservation	35,383	-	-	14,000	-	0.0%		14,000	-	0.0%	
39	100-5-10-02-990.00	Miscellaneous	200	76		100	-	0.0%		100	-	0.0%	
40	100-5-10-02-990.05	COVID-19			171		150				-		
41		Total Expenditures	107,501	97,640	69,692	96,517	17,384	18.0%		96,449	(68)	-0.1%	
42													
43		Net Operations	(4,085)	4,787	65,123	8,383	29,788	355.3%		18,451	10,066	120.1%	

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>Planning &amp; Development</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As of 11/30/2020	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior Year	Notes
3													
4	<b>Revenue</b>												
5	100-4-10-06-002.00	Concert Series Sponsors	4,100			2,000		0.0%		2,000	-	0.0%	
6	100-4-10-06-005.00	Zoning Revenue	26,422	45,076	108,025	38,000	27,364	72.0%		45,000	7,000	18.4%	Consistent with actuals
7	100-4-10-06-003.00	Grant Admin.	524								-		
8	100-4-10-06-007.00	Event Revenue	1,025	2,230		1,000	(107)	-10.7%		1,000	-	0.0%	
9	100-4-10-06-008.00	Sunflower Festival Revenue			1,436	2,800		0.0%		2,800	-	0.0%	
10	100-4-10-06-006.00	Misc. Revenue	1,500	2,109	46,655		926				-		
11		<i>Total Revenues</i>	<i>33,571</i>	<i>49,415</i>	<i>156,115</i>	<i>43,800</i>	<i>28,183</i>	<i>64.3%</i>		<i>50,800</i>	<i>7,000</i>	<i>16.0%</i>	
12													
13	<b>Expenditures - Operating</b>												
14	100-5-10-06-110.00	Salaries	160,395	126,593	98,542	98,366	44,913	45.7%		101,317	2,951	3.0%	
15	100-5-10-06-210.00	Health Benefits	22,576	21,338	22,460	21,874	8,002	36.6%		28,190	6,316	28.9%	
16	100-5-10-06-210.01	Gym Memberships	95	95	-	200	-	0.0%		100	(100)	-50.0%	
17	100-5-10-06-220.00	FICA/MEDI	13,104	9,511	7,423	7,525	3,321	44.1%		7,751	226	3.0%	
18	100-5-10-06-230.00	Retirement-Prudential	3,997	3,984	3,840	3,600	3,627	100.7%		3,400	(200)	-5.6%	
19	100-5-10-06-230.02	Retirement-VMERS	9,085	7,355	6,027	6,148	2,754	44.8%		6,332	184	3.0%	
20	100-5-10-06-250.00	Unemployment	277	107	127	573	60	10.4%		573	-	0.0%	
21	100-5-10-06-260.00	Workers' Comp.	716	755	729	433	235	54.4%		433	-	0.0%	
22	100-5-10-06-320.00	Training	610	244	25	800	105	13.1%		800	-	0.0%	
23	100-5-10-06-330.00	Other Professionals Svcs.	6,303	9,168	2,812	10,000	-	0.0%		10,000	-	0.0%	Typically engineering at beginning stage of capital projects.
24	100-5-10-06-330.02	Groundwell Monitoring	11,206	5,522	1,507	7,000	-	0.0%		7,000	-	0.0%	
25	100-5-10-06-330.03	Holiday Decorations	34,817	38,284	30,942	36,000	4,999	13.9%		35,000	(1,000)	-2.8%	
26	100-5-10-06-330.04	Stormwater-MS 4 Planning	45,749	-	-	-	-			-			
27	100-5-10-06-350.00	IT Services	579	6,580	4,283	7,000	3,722	53.2%		7,000	-	0.0%	Citizen Serve Software
28	100-5-10-06-431.00	Fonda Utilities			945		756			850	850		
29	100-5-10-06-440.00	Rentals	1,274	1,215	1,019	2,700	308	11.4%		1,350	(1,350)	-50.0%	
30	100-5-10-06-500.00	Downtown Concert Series	6,709	7,857	7,267	9,500	-	0.0%		9,500	-	0.0%	
31	100-5-10-06-530.00	Telephone	3,406	4,198	3,459	3,000	1,378	45.9%		3,000	-	0.0%	
32	100-5-10-06-540.00	Advertising	1,481	15	631	2,000	-	0.0%		2,000	-	0.0%	
33	100-5-10-06-560.00	Dues & Subscriptions	330	411	482	500	89	17.8%		500	-	0.0%	
34	100-5-10-06-560.01	Publishing	2,275	2,760	1,689	2,000	632	31.6%		2,000	-	0.0%	
35	100-5-10-06-580.00	Travel	1,163	1,800	997	1,500	-	0.0%		1,500	-	0.0%	
36	100-5-10-06-610.00	Supplies	1,290	958	741	1,250	155	12.4%		1,250	-	0.0%	
37	100-5-10-06-610.01	Staff & Board Activities	2,682	536	919	4,000	-	0.0%		4,000	-	0.0%	
38	100-5-10-06-610.02	Technology Supplies	-	-	3,664	2,000	-	0.0%		2,000	-	0.0%	
39	100-5-10-06-990.00	Miscellaneous	778	261	432	800	349	43.6%		800	-	0.0%	
40	100-5-10-06-990.01	General Events	3,130	1,074	8,359	5,000	1,885	37.7%		5,000	-	0.0%	
41	100-5-10-06-990.02	Grant Match		4,080									
42	100-5-10-06-990.03	City Marketing Campaign	12,568	9,584	16,896	10,000	18,045	180.4%		-	(10,000)	-100.0%	
43	100-5-10-06-990.04	Sunflower Festival			3,502	2,800		0.0%		2,800	-	0.0%	Offset by revenue
44	100-5-10-06-990.05	COVID-19			20,852		4,263						
45		<i>Total Operating Expenditures</i>	<i>346,592</i>	<i>264,282</i>	<i>250,572</i>	<i>246,569</i>	<i>99,596</i>	<i>40.4%</i>		<i>244,446</i>	<i>(2,123)</i>	<i>-0.9%</i>	
46													
47	<b>Expenditures - Capital</b>												

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>Planning &amp; Development</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As of 11/30/2020	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior Year	Notes
48	100-5-10-06-810.00.	Kingman St. Design	7,187	105	-		-			-	-		
49	100-5-10-06-810.08	Auditorium Improvements	-		29,560		-			-	-		
50		<i>Total CIP</i>	7,187	105	29,560	-	-				-		
51											-		
52		<i>Total Expenditures</i>	353,779	264,386	280,132	246,569	99,596	40.4%		244,446	(2,123)	-0.9%	
53											-		
54		<i>Net Operations</i>	(320,208)	(214,971)	(124,016)	(202,769)	(71,413)	35.2%		(193,646)	9,123	-4.5%	

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>Assessing</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 As Of 11/30/20	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior Year	Notes
3													
4	<b>Revenue</b>												
5	100-4-10-05-006.00	State Per-Parcel Revenue	21,983	19,686	21,983	20,000	-	0.0%		20,000	-	0.0%	State rules regarding neighboring parcels
6	100-4-10-05-013.00	Miscellaneous	500	4,251		500	-	0.0%		500	-	0.0%	
7		<i>Total Revenue</i>	<i>22,483</i>	<i>23,937</i>	<i>21,983</i>	<i>20,500</i>	<i>-</i>	<i>0.0%</i>		<i>20,500</i>	<i>-</i>	<i>0.0%</i>	
8													
9	<b>Expenditures</b>												
10	100-5-10-05-110.00	Salaries	26,331	21,300	15,711	16,221	8,795	54.2%		16,707	486	3.0%	
11	100-5-10-05-210.00	Health Benefits	1,966	12	15	-	8			-			
12	100-5-10-05-220.00	FICA/MEDI	1,034	1,630	1,202	1,095	673	61.5%		1,278	183	16.7%	
13	100-5-10-05-230.00	Retirement-Prudential	5,233	5,517	12,002	11,400	11,437	100.3%		11,200	(200)	-1.8%	Based on retired staff expenses
14	100-5-10-05-250.00	Unemployment	51	20	24	97	11	11.4%		97	-	0.0%	
15	100-5-10-05-260.00	Workers' Comp.	133	140	135	73	44	59.8%		73	-	0.0%	
16	100-5-10-05-310.02	Appraisal Consulting	1,036	-	-	2,500	-	0.0%		2,500	-	0.0%	
17	100-5-10-05-320.00	Training	1,135	-	-	1,000	-	0.0%		1,000	-	0.0%	
18	100-5-10-05-330.00	Other Professional Svcs.	-	2,359	-	2,000	254	12.7%		2,000	-	0.0%	
19	100-5-10-05-350.00	IT Services	100	3,457	33	750	146	19.4%		750	-	0.0%	
20	100-5-10-05-440.00	Copier Lease	-	82	319	150	86	57.1%		250	100	66.7%	
21	100-5-10-05-530.00	Telephone	933	1,085	1,033	1,100	356	32.4%		1,100	-	0.0%	Reflects actuals
22	100-5-10-05-560.00	Dues & Subscriptions	834	-	265	500	707	141.5%		500	-	0.0%	
23	100-5-10-05-580.00	Travel	-	-	-	100	-	0.0%		100	-	0.0%	
24	100-5-10-05-610.00	Supplies	212	22	20	125	-	0.0%		125	-	0.0%	
25	100-5-10-05-610.02	Technology Supplies	140			500	-	0.0%		500	-	0.0%	
26	New Account	Reappraisal Reserve	-			10,000	-	0.0%		-	(10,000)	-100.0%	CLA improved. Some years away from reappraisal
27		<i>Total Expenditures</i>	<i>39,138</i>	<i>35,623</i>	<i>30,759</i>	<i>47,611</i>	<i>22,517</i>	<i>47.3%</i>		<i>38,180</i>	<i>(9,431)</i>	<i>-19.8%</i>	
28													
29		<i>Net Operations</i>	<i>(16,655)</i>	<i>(11,686)</i>	<i>(8,776)</i>	<i>(27,111)</i>	<i>(22,517)</i>	<i>83.1%</i>		<i>(17,680)</i>	<i>9,431</i>	<i>-34.8%</i>	

2022 Proposed Budget

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	City of Saint Albans Police Department												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As Of 11/30/20	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
3													
4	<b>Revenue</b>												
5	100-4-20-10-003.00	Traffic Ticket & Municipal Ordinance Fines	9,647	9,336	34,764	10,000	634	6.3%		10,000	-	0.0%	
6	100-4-20-10-009.00	Miscellaneous Revenue	17,007	15,134	19,838	10,000	5,469	54.7%		15,000	5,000	50.0%	
7	100-4-20-10-010.00	Fingerprint Revenue	20,969	22,698	18,640	20,000	9,026	45.1%		22,000	2,000	10.0%	
8	100-4-20-10-012.00	Misc. Grants	7,763	2,085	7,915	-	5,842						
9	100-4-20-10-013.01	Byrne Grant	-			-							
10	100-4-20-10-015.00	Town Contract	677,629	784,840	870,061	857,487	243,022	28.3%		-	(857,487)	-100.0%	Loss of contract
11		Town Contract - Highgate			72,384	107,640	38,070	35.4%		98,000	(9,640)	-9.0%	
12	100-4-20-10-016.00	Outside Detail	3,053			12,500	1,887	15.1%		12,500	-	0.0%	Reimbursement
13	100-4-20-10-027.00	Other Public Safety Rev.	13,753	5,749		10,000		0.0%		10,000	-	0.0%	
14	100-4-20-10-029.00	Asset Forfeiture	4,790		6,207	-							
15	100-4-20-12-005.00	SRO Contract SATEC				82,000		0.0%		82,000	-	0.0%	
16	100-4-20-12-006.00	SRO Contract BFA				82,000		0.0%		82,000	-	0.0%	
17	100-4-20-12-004.00	SRO Contract City School				82,000		0.0%		82,000	-	0.0%	
18	100-4-20-08-001.00	JAG Grant	14,452			-							
19	100-4-20-09-001.00	Domestic Violence Grants	87,066	89,874	98,939	80,000	-	0.0%		80,000	-	0.0%	
20		COVID Grants			42,686								
21		Debt Proceeds Building Renovations		21,237		840,000		0.0%			(840,000)	-100.0%	
22		<i>Total Revenue</i>	<i>856,128</i>	<i>950,953</i>	<i>1,171,435</i>	<i>2,193,627</i>	<i>303,949</i>	<i>13.9%</i>		493,500	(1,700,127)	-77.5%	
23													
24	<b>Expenditures</b>												
25	100-5-20-10-110.00	Salaries	1,360,848	1,375,337	1,685,334	1,675,000	695,372	41.5%		1,434,000	(241,000)	-14.4%	
26	100-5-20-10-130.00	Part Time \ Overtime	225,364	352,865	314,762	250,000	110,135	44.1%		150,000	(100,000)	-40.0%	
27	New	Minute Taker/Police Advisory Board								1,000			
28	100-5-20-10-110.03	Rank Differential	-	413	4,461	2,000		0.0%		-	(2,000)	-100.0%	Reallocation
29	100-5-20-10-110.04	On-Call Pay	6,516	7,275	9,015	8,000		0.0%		-	(8,000)	-100.0%	Reallocation
30	100-5-20-10-110.05	Parks Patrol	7,913	26,283	7,290	10,000	1,909	19.1%		-	(10,000)	-100.0%	
31	100-5-20-10-110.08	Outside Detail	4,298	416	338	12,500		0.0%		12,500	-	0.0%	
32	100-5-20-10-130.01	Holiday Pay	58,608	51,545	53,372	50,000	29,166	58.3%		40,000	(10,000)	-20.0%	
33	100-5-20-10-130.02	Night Differential	13,186	15,019	21,114	15,000	-	0.0%		-	(15,000)	-100.0%	Reallocation
34	100-5-20-10-210.00	Health Benefits	201,117	192,872	306,777	274,802	80,864	29.4%		276,110	1,308	0.5%	
35	100-5-20-10-210.01	Gym Memberships	1,277	1,025	333	1,000	-	0.0%		1,000	-	0.0%	
36	100-5-20-10-220.00	FICA/MEDI	124,696	136,792	160,101	154,721	65,514	42.3%		125,269	(29,452)	-19.0%	
37	100-5-20-10-230.00	Prudential Retirement	36,817	36,814	36,515	34,400	34,647	100.7%		35,500	1,100	3.2%	
38	100-5-20-10-230.01	Defined Contribution-457			3,298		850						
39	100-5-20-10-230.02	VMERS	117,221	132,048	156,403	156,600	64,522	41.2%		131,000	(25,600)	-16.3%	
40	100-5-20-10-250.00	Unemployment	2,529	31	1,157	1,763	527	29.9%		1,763	-	0.0%	
41	100-5-20-10-260.00	Workers' Comp.	122,021	122,125	137,681	109,440	36,571	33.4%		95,000	(14,440)	-13.2%	Reduced force and experience mod
42	100-5-20-10-290.03	Individual Clothing	10,366	26,512	17,568	15,000	1,864	12.4%		12,000	(3,000)	-20.0%	

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>City of Saint Albans Police Department</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As Of 11/30/20	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
43	100-5-20-10-290.04	Individual Equipment	17,364	44,792	32,613	20,000	9,000	45.0%		20,000	-	0.0%	
44	100-5-20-10-300.00	Grant Expense	-	-	-	-	-			-			
45	100-5-20-10-320.00	Training	5,491	6,938	8,074	7,500	2,463	32.8%		7,500	-	0.0%	
46	100-5-20-10-320.01	Training, Firearms	6,255	4,552	5,555	7,000	6,342	90.6%		6,000	(1,000)	-14.3%	
47	100-5-20-10-330.00	OPS	18,405	41,802	94,244	30,000	2,164	7.2%		25,000	(5,000)	-16.7%	Better define OPS
48	MRI Consulting	Police Consulting					21,082			12,000			
49	100-5-20-10-330.01	Morphotrak Service	4,043	-	-	4,000		0.0%		4,000	NA	NA	
50	100-5-202-10-330.03	IT Support Services					12,970			36,000	36,000		Previous years was OPS
51	100-5-20-10-340.01	Emergency Management	1,421	-	87	-				-			
52	100-5-20-10-340.02	Dept. of Public Safety	7,500	4,895	9,280	12,000	5,427	45.2%		10,000	(2,000)	-16.7%	
53	100-5-20-10-340.03	Comcast Bus/Air Cards	4,289	3,403	3,801	5,500	1,559	28.3%		5,500	-	-	
54	100-5-20-10-340.05	Cleaning of Uniforms	12,189	10,947	11,181	17,500	2,501	14.3%		10,000	(7,500)	(0)	
55	100-5-20-10-340.06	Electronic Surveillance	22,575	13,746	11,995	9,000	4,636	51.5%		10,000	1,000	11.1%	
56	100-5-20-10-340.08	Data Storage-Body Cameras		-	5,050	24,000	20,169	84.0%		22,000	(2,000)	-8.3%	
57	100-5-20-10-411.00	Water/Sewer	500	315	243	500	-	0.0%		500	-	-	
58	100-5-20-10-421.00	Trash Removal	540	688	962	575	417	72.6%		575	-	-	
59	100-5-20-10-430.00	R & M Building	8,418	14,561	5,256	5,000	5,495	109.9%		2,500	(2,500)	(1)	
60	100-5-20-10-431.01	R & M Other	2,695	3,050	4,440	3,000	496	16.5%		3,000	-	-	
61	100-5-20-10-432.00	R & M Vehicles	40,381	53,308	75,717	45,000	12,995	28.9%		50,000	5,000	0	
62	100-5-20-10-433.00	Snow Removal		300	-	2,000	1,400	70.0%		2,000	-	-	
63	100-5-20-10-440.00	Rentals	2,924	1,879	2,194	4,000	757	18.9%		3,000	(1,000)	-25.0%	
64	100-5-20-10-530.00	Telephone	7,921	5,509	6,222	8,000	2,162	27.0%		8,000	-	0.0%	
65	100-5-20-10-531.00	Postage		392	108	100	-	0.0%		100	-	0.0%	
66	100-5-20-10-540.00	Advertising		178	141		1,612			-			
67	100-5-20-10-560.00	Dues & Subscriptions	5,702	17,111	15,971	15,000	5,684	37.9%		12,500	(2,500)	-16.7%	
68	100-5-20-10-580.00	Travel	7,902	11,921	15,108	9,000	-	0.0%		9,000	-	0.0%	
69	100-5-20-10-610.00	Supplies	15,045	14,796	17,117	14,000	3,097	22.1%		14,000	-	0.0%	
70	100-5-20-10-610.01	Staff Activities	353	2,761	624	-	406			-			
71	100-5-20-10-610.05	Canine Supplies	891	6,520	839	1,000	-	0.0%		1,000	-	0.0%	
72	100-5-20-10-621.00	Utilities, Gas Heat	4,377	4,620	2,347	5,000	392	7.8%		5,000	-	0.0%	
73	100-5-20-10-622.00	Utilities, Electricity	7,802	8,743	9,243	9,000	3,634	40.4%		9,000	-	0.0%	
74	100-5-20-10-626.00	Gasoline	38,250	42,648	42,787	43,000	12,156	28.3%		28,000	(15,000)	-34.9%	
75	100-5-20-10-740.00	Miscellaneous Equipment	26,561	20,730	25,700	15,000	7,560	50.4%		15,000	-	0.0%	
76	100-5-20-10-801.00	Forfeiture Expense		4,730	-	-				-			
77	100-5-20-10-810.01	CIP-Marked Cars	83,135	43,327	85,065					-			
78	100-5-20-10-810.02	CIP-Building				840,000		0.0%		-	(840,000)	-100.0%	
79	100-5-20-10-810.03	CIP-Canine Vehicle				-				-			
80	100-5-20-10-811.01	Building Lease & Operations				175,000		0.0%		180,000	5,000	2.9%	
81	100-5-20-10-810.21	Utility Vehicle		26,738	-					-			
82	100-5-20-10-810.07	Communications Vehicle		44	-					-			
83	100-5-20-10-810.08	Unmarked Cars		23,543	4,500	-				-			
84	100-5-20-10-810.09	License Plate Reader		45,929			200			-			
85	100-5-20-10-810.22	Generator					-			-			

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>City of Saint Albans Police Department</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As Of 11/30/20	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
86	100-5-20-10-810.12	Vehicle Cameras			24,629								
87	100-5-20-10-990.00	Miscellaneous Expense	861		599	-	36			-			
88	100-5-20-10-990.05	COVID-19			27,796		23,896	NA					
89		<i>Total Expenditures</i>	2,646,566	2,962,788	3,465,008	4,100,901	1,292,650	31.5%		2,826,317	(1,274,584)	-31.1%	
90													
91		<i>Net Operations</i>	(1,790,438)	(2,011,835)		(1,907,274)				(2,332,817)	(425,543)	22.3%	

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>Dispatch Operations</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As Of 11/30/2020	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
3													
4	<b>Revenue</b>												
5	100-4-20-13-009.00	Misc. Revenue		1,101									
6	100-4-20-13-016.00	Dispatch Service Contracts	401,251	438,439	605,617	738,670	614,084	83.1%		630,078	(108,592)	-14.7%	
7	100-4-20-13-017.00	PSAP	90,832	96,307	99,637	117,000	22,228	19.0%		117,000	-	0.0%	
8	100-4-20-13-018.00	Alarm Fees	9,050	7,026	7,200	9,000	-	0.0%		7,200	(1,800)	-20.0%	
9	100-4-20-13-019.00	T1 Reimbursement	22,000	253,563	2,000	24,000	-	0.0%		-	(24,000)	-100.0%	Loss of grant
10		Total Revenue	523,133	796,435	714,454	888,670	636,312	71.6%		754,278	(134,392)	-15.1%	
11													
12	<b>Expenditures</b>												
13	100-5-20-13-110.00	Salaries	334,834	450,013	527,193	525,000	187,426	35.7%		435,597	(89,403)	-17.0%	
14	100-5-20-13-130.00	Overtime/Part Time Personnel	93,201	72,978	76,484	65,000	51,530	79.3%		80,000	15,000	23.1%	
15	100-5-20-13-110.04	On-Call Pay	4,932	7,004	9,125	6,570	4,153	63.2%			(6,570)	-100.0%	Included in salaries
16	100-5-20-13-120.00	Part-time Personnel	15,533	6,584	9,659	8,500	-	0.0%			(8,500)	-100.0%	Combined with overtime
17	100-5-20-13-130.01	Holiday Pay	20,936	23,619	18,041	18,000	11,543	64.1%		18,540	540	3.0%	
18	100-5-20-13-130.02	Night Differential	6,365	8,313	10,815	11,000	-	0.0%			(11,000)	-100.0%	Included in salaries
19	100-5-20-13-210.00	Health Benefits	54,196	62,817	86,526	80,937	16,798	20.8%		87,280	6,343	7.8%	
20	100-5-20-13-210.01	Gym Memberships	291	424	158	500	-	0.0%		500	-	0.0%	
21	100-5-20-13-220.00	FICA/MEDI	36,110	43,027	47,704	48,506	18,959	39.1%		40,861	(7,645)	-15.8%	
22	100-5-20-13-230.00	Prudential Retirement	4,568	5,727	6,010	5,600	5,639	100.7%		5,300	(300)	-5.4%	
23	100-5-20-13-230.02	VMERS	27,053	33,230	38,010	39,629	14,143	35.7%		33,384	(6,245)	-15.8%	Rate increases
24	100-5-20-13-250.00	Unemployment	865	335	396	616	186	30.2%		616	-	0.0%	
25	100-5-20-13-260.00	Workers' Comp.	9,528	10,045	9,711	7,643	3,134	41.0%		7,643	-	0.0%	
26	100-5-20-13-300.00	T1 Expense	20,400	18,700	3,400	24,000	-	0.0%		24,000	-	0.0%	
27	100-5-20-13-320.00	Training	(1)	546	649	2,000	-	0.0%		2,000	-	0.0%	
28	100-5-20-13-330.00	Other professional services	6,189	34,981	54,828	30,000	4,615	15.4%		18,000	(12,000)	-40.0%	
29	100-5-20-13-330.01	IT Support Services					5,559			12,000	12,000		Was part of OPS in prior years
30	100-5-20-13-340.00	Dept. Public Safety	4,283	8,663	6,364	7,500	2,713	36.2%		7,000	(500)	-6.7%	
31	100-5-20-13-411.00	Water/Sewer	400	-	-	500	-	0.0%		500	-	0.0%	
32	100-5-20-13-421.00	Trash Removal	588	591	628	550	178	32.3%		550	-	0.0%	
33	100-5-20-13-430.00	R & M Building/Lease	3,667	8,316	1,947	4,000	1,266	31.6%		4,000	-	0.0%	
34	100-5-20-13-431.01	Radar Base	6,340	324	990	6,500	7,160	110.2%		5,000	(1,500)	-23.1%	
35	100-5-20-13-431.02	R & M Communications	6,358	13,076	3,085	5,000	367	7.3%		5,000	-	0.0%	
36	100-5-20-13-440.00	Rentals	1,995	2,118	2,113	2,000	733	36.7%		2,100	100	5.0%	
37	100-5-20-13-530.00	Telephone	9,110	12,219	14,179	11,500	7,733	67.2%		14,250	2,750	23.9%	
38	100-5-20-13-580.00	Travel	892	804	1,020	1,000	-	0.0%		1,000	-	0.0%	
39	100-5-20-13-600.01	Uniforms	-	1,639	473	1,500	188	12.5%		1,500	-	0.0%	
40	100-5-20-13-610.01	Staff Activities			177		-				-		

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>Dispatch Operations</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As Of 11/30/2020	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
41	100-5-20-13-610.03	Operating Supplies	4,229	8,361	10,375	3,000	2,131	71.0%		3,000	-	0.0%	
42	100-5-20-13-621.00	Utilities - Gas Heat	1,680	2,324	2,347	2,000	208	10.4%		2,000	-	0.0%	
43	100-5-20-13-622.00	Utilities - Electricity	4,264	4,531	4,639	5,300	135	2.5%		5,300	-	0.0%	
44	100-5-20-13-740.00	Miscellaneous Equipment	1,492	39,473	273	4,000	-	0.0%		4,000	-	0.0%	
45	100-5-20-13-830.00	Console Lease/Purchase		231,064	6,000						-		
46		Building Lease & Operations				75,000	-	0.0%		120,000	45,000	60.0%	Full year of expense
47		Building Renovations				260,000	-	0.0%		-	(260,000)	-100.0%	
48	100-5-20-13-830.01	Dispatch Tower			33,415						-		
49		<b>Total Expenditures</b>	<b>680,301</b>	<b>1,111,841</b>	<b>986,734</b>	<b>1,262,851</b>	<b>346,498</b>	<b>27.4%</b>		<b>940,921</b>	<b>(321,930)</b>	<b>-25.5%</b>	
50													
51		<b>Net Operations</b>	<b>(157,168)</b>	<b>(315,406)</b>	<b>(272,280)</b>	<b>(374,181)</b>	<b>289,814</b>	<b>(1)</b>		<b>(186,643)</b>	<b>187,538</b>	<b>-50.1%</b>	

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>Animal Control</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 As Of 11/31/20	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
3													
4	<b>Revenue</b>												
5	100-4-20-14-002.00	Animal Control Fees	-	537	-	500	-			500	-	0.0%	
6													
7	<b>Expenditures</b>												
8	100-5-20-14-110.00	Salaries	9,100	9,373	9,425	9,991	5,377			10,291	300	3.0%	
9	100-5-20-14-220.00	FICA/MEDI	696	717	721	764	314			787	23	3.0%	
10	100-5-20-14-250.00	Unemployment	56	21	25	150	12			100	(50)	-33.3%	
11	100-5-20-14-260.00	Workers' Comp.	439	463	448	450	144			450	-	0.0%	
12	100-5-20-14-330.00	OPS	738	694	-	500	-			500	-	0.0%	
13	100-5-20-14-340.00	Humane Society/Animal Services	2,420	3,050	2,000	4,500	-			3,500	(1,000)	-22.2%	
14	100-5-20-14-580.00	Travel	2,557	2,725	2,042	3,000	-			2,800	(200)	-6.7%	
15	100-5-20-14-610.00	Supplies	39	40	-	250	142			250	-	0.0%	
16	100-5-20-14-990.00	Miscellaneous	300	300	-	-	-			-	-	NA	
17		<i>Total Expenditures</i>	<i>16,344</i>	<i>17,384</i>	<i>14,661</i>	<i>19,605</i>	<i>5,989</i>			<i>18,678</i>	<i>(927)</i>	<i>-4.7%</i>	
18													
19		<i>Net Operations</i>	<i>(16,344)</i>	<i>(16,846)</i>	<i>(14,661)</i>	<i>(19,105)</i>	<i>(5,989)</i>			<i>(18,178)</i>	<i>927</i>	<i>-4.9%</i>	

2022 Proposed Budget

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>Fire Department</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As Of 11/30/20	% of Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
3													
4	Revenue												
5	100-4-20-20-014.00	Grant Revenue											
6	100-4-20-20-021.00	Water Fees	13,679	27,827	17,422	22,500	9,752	43.3%		22,500	-	0.0%	
7	100-4-20-20-022.00	Public Building Inspections	58,816	108,223	27,306	42,000	12,888	30.7%		42,000	-	0.0%	
8	100-4-20-20-022.02	PHSO Violations	-	52,137	50,044	30,000	(3,201)	-10.7%		20,000	(10,000)	-33.3%	Maturation of program.
9		Liquor Inspections				3,000		0.0%		3,000	-	0.0%	
10	100-4-20-20-023.00	Ordinance Violations	-		100	-	(100)						
11	100-4-20-20-049.00	Miscellaneous	50	1,229	1,738	1,000	1,055	105.5%		1,000	-	0.0%	
12	100-4-20-20-055.00	Debt Proceeds	-	33,123	-						-		
13		<i>Total Revenue</i>	<i>72,546</i>	<i>222,539</i>	<i>96,611</i>	<i>98,500</i>	<i>20,394</i>	<i>20.7%</i>		<i>88,500</i>	<i>(10,000)</i>	<i>-10.2%</i>	
14													
15	Expenditures												
16	100-5-20-20-110.00	Salaries	138,607	142,927	121,432	127,332	71,762	56.4%		118,622	(8,710)	-6.8%	Reallocation due to water dept. duties
17	100-5-20-20-110.04	On-Call Pay	5,145	5,040	5,040	5,000	1,995	39.9%		12,000	7,000	140.0%	
18	100-5-20-20-120.01	Call Force	39,712	41,094	58,599	45,000	14,648	32.6%		60,000	15,000	33.3%	Consistent with actuals, pay increase in FY20
19	100-5-20-20-120.02	Station Coverage	7,440	6,870	8,700	7,000	-	0.0%		-	(7,000)	-100.0%	
20	100-5-20-20-210.00	Health benefits	18,657	17,657	15,508	15,336	4,998	32.6%		18,330	2,994	19.5%	
21	100-5-20-20-220.00	FICA/MEDI	14,572	14,988	14,901	13,566	6,953	51.3%		14,583	1,017	7.5%	
22	100-5-20-20-230.00	Prudential Retirement	59,561	58,920	48,241	45,300	45,696	100.9%		43,100	(2,200)	-4.9%	
23	100-5-20-20-230.02	VMERS	5,546	5,889	5,803	6,000	2,475	41.2%		4,551	(1,449)	-24.2%	
24	100-5-20-20-250.00	Unemployment	252	98	115	740	54	7.3%		740	-	0.0%	
25	100-5-20-20-260.00	Workers' Comp.	21,142	21,786	21,061	15,368	6,798	44.2%		21,500	6,132	39.9%	Consistent with actuals
26	100-5-20-20-260.01	Workers' Comp. Volunteers	3,371	6,355	6,143	6,000	1,983	33.0%		6,000	-	0.0%	
27	100-5-20-20-290.03	Uniforms	1,259	944	5,212	4,000	-	0.0%		4,000	-	0.0%	
28	100-5-20-20-290.04	Firefighting Gear (non-cap)	3,858	4,080	7,625	6,000	4,389	73.1%		6,000	-	0.0%	
29	100-5-20-20-320.00	Training	250	-	865	1,000	439	43.9%		1,000	-	0.0%	
30	100-5-20-20-330.00	OPS	6,268	1,757	2,966	3,500	1,528	43.7%		3,500	-	0.0%	
31	100-5-20-20-350.00	IT Services	1,027	1,086	750	850	-	0.0%		1,000	150	17.6%	
32	100-5-20-20-410.00	Internet	1,390	1,630	1,549	1,500	753	50.2%		1,600	100	6.7%	
33	100-5-20-20-421.00	Trash Removal	588	767	646	750	202	27.0%		750	-	0.0%	
34	100-5-20-20-430.00	R & M Building/Lease	14,047	7,053	2,073	3,000	1,113	37.1%		3,000	-	0.0%	
35	100-5-20-20-431.00	Equipment Testing	3,909	8,484	12,971	5,000	4,877	97.5%		6,000	1,000	20.0%	
36	100-5-20-20-431.01	R & M Communication Equipment	3,318	3,308	1,822	2,000	893	44.7%		2,000	-	0.0%	
37	100-5-20-20-432.00	R & M Vehicles	7,890	12,684	24,966	12,000	2,659	22.2%		12,000	-	0.0%	
38	100-5-20-20-433.00	Snow Removal		200	-	1,400	-	0.0%		1,400	-	0.0%	
39	100-5-20-20-440.00	Rentals	2,016	1,638	465	2,500	131	5.2%		2,000	(500)	-20.0%	

2022 Proposed Budget

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	Fire Department												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget As Of 11/30/20	% of Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
40	100-5-20-20-530.00	Telephone	3,776	3,994	3,967	3,800	1,137	29.9%		4,000	200	5.3%	
41	100-5-20-20-531.00	Postage	284	400	222	500	-	0.0%		500	-	0.0%	
42	100-5-20-20-560.00	Dues & Subscriptions	2,823	2,894	3,058	3,000	-	0.0%		3,000	-	0.0%	
43	100-5-20-20-580.00	Travel	-	-	149	50	-	0.0%		50	-	0.0%	
44	100-5-20-20-610.00	Supplies	3,309	3,439	4,601	3,500	3,790	108.3%		4,000	500	14.3%	
45	100-5-20-20-610.01	Staff Activities		641	6	500	-	0.0%		500	-	0.0%	
46	100-5-20-20-610.02	Technology Supplies			2,753						-		
47	100-5-20-20-621.00	Utilities, Gas Heat	4,086	2,436	2,347	3,900	208	5.3%		3,900	-	0.0%	
48	100-5-20-20-622.00	Utilities, Electricity	6,397	6,796	6,958	7,250	2,661	36.7%		7,250	-	0.0%	
49	100-5-20-20-626.00	Vehicle Fuel	3,676	5,315	5,293	4,500	1,944	43.2%		5,000	500	11.1%	
50	100-5-20-20-640.00	Education Materials	-	-	329	-	535			500	NA	NA	
51	100-5-20-20-740.00	Miscellaneous Equipment	3,508	10,380	7,389	3,500	2,688	76.8%		3,500	-	0.0%	
52	100-5-20-20-740.01	Communication Equipment	-	3,201		1,500		0.0%		1,500	-	0.0%	
53	100-5-20-20-740.02	Equipment, Fire Alarms	-	-	-					-			
54	100-5-20-20-810.01	CIP, Pumper	8,214							-			
55	100-5-20-20-810.01	CIP, Camera								-			
56	100-5-20-20-810.03	Firefighting Gear		1,463		5,000		0.0%		4,000	(1,000)	-20.0%	
57	100-5-20-20-810.04	Air Packs (SCBA'S)				7,500		0.0%		-	(7,500)	-100.0%	
58	100-5-20-10-810.06	Fire Pickup		33,123		-	1,774			-			
59	100-5-20-20-990.00	Miscellaneous	500		158	-				-			
60	100-5-20-20-990.05	COVID-10			13,094		12,671						
61		<i>Total Expenditures</i>	<i>396,395</i>	<i>439,337</i>	<i>417,776</i>	<i>374,643</i>	<i>201,754</i>			<i>381,375</i>	<i>6,732</i>	<i>1.8%</i>	
62													
63		<i>Net Operations</i>	<i>(323,853)</i>	<i>(216,799)</i>	<i>(321,168)</i>	<i>(276,143)</i>	<i>(181,360)</i>	<i>65.7%</i>		<i>(292,875)</i>	<i>(16,732)</i>	<i>6.1%</i>	

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>Public Works Department</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 As Of 11/30/2020	% of Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
3													
4	<b>Revenue, PW Admin</b>												
5	100-4-40-10-001.00	State Highway Grants	89,840	83,076	92,401	90,000	71,474	79.4%		90,000	-	0.0%	
6	100-4-40-10-002.00	Miscellaneous Sales	825	2,080	7,954	2,500	4,350	174.0%		2,500	-	0.0%	
7	100-4-40-10-004.00	Miscellaneous Grants	96,859	83,379	90,935	-	-			-	-		
8	100-4-40-10-005.00	Excavation Permits	31,460	30,536	29,950	35,000	2,931	8.4%		35,000	-	0.0%	
9		Contract Services				37,500		0.0%		20,000	(17,500)	-46.7%	
10	100-4-40-10-011.00	Miscellaneous Revenue	6,209	25,326	15,644	10,000	1,655	16.6%		10,000	-	0.0%	
11	100-4-40-10-055.00	Debt Proceeds	371,653	34,187		50,000	-	0.0%		-	(50,000)	-100.0%	
12		Total Revenue	596,847	258,583	236,884	225,000	80,410	35.7%		157,500	(67,500)	-30.0%	
13													
14	<b>Expenditures, PW Admin</b>												
15	100-5-40-10-110.00	Salaries	29,014	33,172	30,227	23,870	15,745	66.0%		19,669	(4,201)	-17.6%	
16	100-5-40-10-210.00	Health Benefits	5,271	6,365	2,011	900	48	5.4%		2,370	1,470	163.3%	
17	100-5-40-10-220.00	FICA/MEDI	2,227	2,494	2,316	1,826	1,202	65.8%		1,505	(321)	-17.6%	
18	100-5-40-10-230.00	Retirement-Prudential	11,349	12,187	7,563	7,000	7,082	101.2%		6,500	(500)	-7.1%	
19	100-5-40-10-230.02	Retirement-VMERS		1,050	1,853	1,492	2,036	136.5%		1,229	(263)	-17.6%	
20	100-5-40-10-250.00	Unemployment	54	21	25	124	12	9.3%		124	-	0.0%	
21	100-5-40-10-260.00	Workers' Comp.	3,166	3,338	3,227	94	1,041	1108.9%		3,500	3,406	3626.8%	
22	100-5-40-10-330.00	Other Professional Svcs.	405	6,772	1,847	3,500	255	7.3%		3,500	-	0.0%	
23	100-5-40-10-330.02	Engineering Services	-	-	-	5,000	188	3.8%		1,000	(4,000)	-80.0%	Embedded in capital projects
24	100-5-40-10-340.02	Tree Removal	12,683	7,925	2,000	20,000	1,450	7.3%		15,000	(5,000)	-25.0%	
25	100-5-40-10-340.03	Tree Replacement	9,361	-	-	20,000	-	0.0%		-	(20,000)	-100.0%	Moved to stormwater fund
26	100-5-40-10-350.00	IT Services	-	5,932	3,649	1,000	2,472	247.2%		2,500	1,500	150.0%	
27	100-5-40-10-421.00	Trash Removal	1,511	2,804	3,218	1,500	1,197	79.8%		3,500	2,000	133.3%	
28	100-5-40-10-433.00	Sidewalk Maintenance	67	5,080	3,266	5,000	-	0.0%		5,000	-	0.0%	
29	100-5-40-10-440.00	Rentals	-	-	-	1,000	-	0.0%		1,000	-	0.0%	
30	100-5-40-10-460.00	Streetscape Maintenance	70,260	94,524	82,333	67,500	71,983	106.6%		70,000	2,500	3.7%	
31	100-5-40-10-530.00	Telephone	1,946	2,558	3,312	2,750	1,090	39.7%		2,750	-	0.0%	
32	100-5-40-10-540.00	Advertising	1,173	1,375	-	200	-	0.0%		200	-	0.0%	
33	100-5-40-10-610.00	Supplies	257	4,269	7,796	500	2,073	414.6%		500	-	0.0%	
34	100-5-40-10-610.01	Staff Activities	35	552	175	500	261	52.2%		500	-	0.0%	
35	100-5-40-10-610.05	Graffiti Removal			381	-	53			-	-		
36	100-5-40-10-730.00	Garage Improvements	431	862	1,236	1,000	774	77.4%		1,000	-	0.0%	
37	100-5-40-10-990.00	Miscellaneous	5,100	998	2,741	-	263			-	-		
38		<i>Subtotal, Admin. Exp.</i>	<i>154,307</i>	<i>192,277</i>	<i>159,175</i>	<i>164,756</i>	<i>109,225</i>	<i>66.3%</i>		<i>141,347</i>	<i>(23,409)</i>	<i>-14.2%</i>	
39													

2022 Proposed Budget

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>Public Works Department</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 As Of 11/30/2020	% of Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
40	<b>Expenditures, Highway</b>												
41	100-5-40-45-110.00	Salaries	114,077	96,560	95,708	110,800	42,886	38.7%		115,000	4,200	3.8%	
42	100-5-40-45-130.00	Overtime	16,508	22,852	16,982	18,000	2,680	14.9%		18,000	-	0.0%	
43	100-5-40-45-210.00	Health Benefits	25,439	17,673	20,447	17,457	6,584	37.7%		27,510	10,053	57.6%	
44	100-5-40-45-220.00	FICA/MEDI	9,907	9,955	9,433	9,853	4,493	45.6%		9,853	-	0.0%	
45	100-5-40-45-230.00	Retirement-Prudential	4,338	4,290	4,152	3,900	3,929	100.7%		3,600	(300)	-7.7%	
46	100-5-40-45-230.02	Retirement-VMERS	7,372	6,867	7,359	8,050	1,970	24.5%		7,980	(70)	-0.9%	
47	100-5-40-45-250.00	Unemployment	221	86	101	665	48	7.2%		650	(15)	-2.2%	
48	100-5-40-45-260.00	Workers' Comp.	12,439	13,919	13,318	11,371	4,299	37.8%		13,500	2,129	18.7%	
49	100-5-40-45-290.03	Individual Clothing	2,360	5,818	3,743	3,000	833	27.8%		3,000	-	0.0%	
50	100-5-40-45-330.00	Snow Removal	7,657	12,438	3,323	10,000	313	3.1%		10,000	-	0.0%	
51	100-5-40-45-350.00	IT Services	131	1,326	-	1,500	-	0.0%		1,500	-	0.0%	
52	100-5-40-45-420.01	Enforcement Hauling	3,233	2,757	1,976	2,000	1,016	50.8%		2,000	-	0.0%	
53	100-5-40-45-431.00	R & M Vehicles	59,845	54,030	63,001	50,000	24,990	50.0%		65,000	15,000	30.0%	
54	100-5-40-45-431.01	Streetlight Maintenance	8,641	11,174	21,286	2,500	1,425	57.0%		5,000	2,500	100.0%	
55	100-5-40-45-580.00	Travel	-	-	-	100	-	0.0%		100	-	0.0%	
56	100-5-40-45-600.02	Tools	-	4,332	6,775	3,000	2,295	76.5%		4,000	1,000	33.3%	
57	100-5-40-45-610.01	Signage	5,633	382	11,365	5,000	3,359	67.2%		4,000	(1,000)	-20.0%	
58	100-5-40-45-610.02	Technology Supplies	-	-	-	1,000	815	81.5%		1,000	-	0.0%	
59	100-5-40-45-610.03	Operating Supplies	667	6,864	21,958	2,000	1,719	86.0%		2,000	-	0.0%	
60	100-5-40-45-621.00	Utilities-Gas Heat	2,574	3,690	-	2,500	134	5.4%		2,500	-	0.0%	
61	100-5-40-45-622.00	Utilities-Electricity	5,498	6,224	11,480	4,500	1,365	30.3%		7,000	2,500	55.6%	
62	100-5-40-45-622.01	Electricity, Street Lights	65,744	66,113	63,931	68,000	3,280	4.8%		68,000	-	0.0%	
63	100-5-40-45-622.02	Electricity, Court House Lot	776	1,107	1,100	1,000	415	41.5%		1,000	-	0.0%	
64	100-5-40-45-626.00	Gasoline, Vehicles	14,652	14,766	11,634	14,000	3,404	24.3%		14,000	-	0.0%	
65	100-5-40-45-660.00	Salt & Sand Supplies	73,100	67,130	68,180	80,000	21,759	27.2%		75,000	(5,000)	-6.3%	
66	100-5-40-45-740.00	Miscellaneous Equipment	-	1,194	3,541	1,000	6,200	620.0%		1,000	-	0.0%	
67		COVID-19			1,297		186						
68		<i>Subtotal, Highway Exp.</i>	<i>440,814</i>	<i>431,547</i>	<i>462,089</i>	<i>431,197</i>	<i>140,397</i>	<i>32.6%</i>		<i>462,193</i>	<i>30,996</i>	<i>7.2%</i>	
69													
70	<b>Expenditures, Parks</b>												
71	100-5-40-49-110.00	Salaries/Seasonal Help	12,754	14,638	8,691	10,000	-	0.0%		10,000	-	0.0%	
72	100-5-40-49-220.00	FICA/MEDI	990	1,120	697	765	-	0.0%		765	-	0.0%	
73	100-5-40-49-260.00	Workers' Comp.	549	579	559	550	181	32.8%		550	-	0.0%	
74	100-5-40-49-330.00	Other Professional Svcs.	12,464	813	690	11,000	135	1.2%		9,000	(2,000)	-18.2%	
75	100-5-40-49-411.00	Utilities-WS	250	350	270	500	90	18.0%		500	-	0.0%	
76	100-5-40-49-431.00	R & M, Other	10,487	8,375	15,553	10,000	3,509	35.1%		10,000	-	0.0%	
77	100-5-40-49-460.01	Houghton Park Maintenance	714	3,326	1,384	2,000	37	1.9%		2,000	-	0.0%	
78	100-5-40-49-460.02	Taylor Park Maintenance	7,933	19,450	19,075	15,000	3,064	20.4%		15,000	-	0.0%	
79	100-5-40-49-460.03	Barlow Street Park	-	-	-	2,000	-	0.0%		2,000	-	0.0%	
80	100-5-40-49-460.04	Hardack	679	1,581	3,837	2,000	-	0.0%		-	(2,000)	-100.0%	Moved to recreation
81	100-5-40-49-460.05	Cioffi Park Maintenance	-	-	-	1,000	-	0.0%		1,000	-	0.0%	
82	100-5-40-49-500.00	Fountain Restoration	-	448	1,775	-	-			-	-		
83	100-5-40-49-610.00	Supplies	161	939	100	500	130	26.0%		500	-	0.0%	
84	100-5-40-49-610.03	Operating Supplies	-	5	-	500	36	7.2%		250	(250)	-50.0%	
85	100-5-40-49-622.00	Utilities-Electricity	3,787	3,684	4,875	4,500	2,120	47.1%		4,850	350	7.8%	

2022 Proposed Budget

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1	<b>Public Works Department</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 As Of 11/30/2020	% of Budget		2022 Draft	Change from Prior Year	Percent Change from Prior year	Notes
86	100-5-40-49-626.00	Gasoline, Vehicles	-				-				-		
87	100-5-40-49-740.00	Equipment	7,917			300	-	0.0%		300	-	0.0%	
88		<i>Subtotal, Parks Exp.</i>	<i>58,684</i>	<i>55,306</i>	<i>57,507</i>	<i>60,615</i>	<i>9,302</i>	<i>15.3%</i>		<i>56,715</i>	<i>(3,900)</i>	<i>-6.4%</i>	
89													
90	<b>Expenditures, CIP</b>												
91		Street Sweeper	204,880								-		
92		PW Utility Trucks	28,310	18,873	14,117	30,000	41,087	137.0%			(30,000)	-100.0%	
93		Street Sweeper									-		
94		Payloader			37,935						-		
95		Pickup Trucks				7,500		0.0%			(7,500)	-100.0%	
96		Sidewalk Plow IV				50,000		0.0%			(50,000)	-100.0%	
97		Sidewalk Plow III	135,482								-		
98		Tractor w Snowblower									-		
99		Line Striper									-		
100		Backhoe Reserve									-		
101		Street Improvement Prog	117,950	347,990	370,904	265,000	344,782	130.1%		265,000	-	0.0%	
102		Lighted Crosswalks									-		
103		Sidewalk Engineering									-		
104		Skid Steer									-		
105		Cold Planer	5,525								-		
106		Mini Excavator II	25,000								-		
107		<i>Subtotal, CIP</i>	<i>517,147</i>	<i>366,863</i>	<i>422,956</i>	<i>352,500</i>	<i>385,869</i>	<i>109.5%</i>		<i>265,000</i>	<i>(87,500)</i>	<i>-24.8%</i>	
108													
109		<i>Total Expenditures</i>	<i>1,170,952</i>	<i>1,045,994</i>	<i>1,101,726</i>	<i>1,009,068</i>	<i>644,792</i>	<i>63.9%</i>		<i>925,255</i>	<i>(83,813)</i>	<i>0.0%</i>	
110													
111		<i>Total Revenues</i>	<i>596,847</i>	<i>258,583</i>	<i>236,884</i>	<i>225,000</i>	<i>80,410</i>	<i>35.7%</i>		<i>157,500</i>	<i>(67,500)</i>	<i>0.0%</i>	
112													
113		<i>Net Operations</i>	<i>(574,105)</i>	<i>(787,411)</i>	<i>(864,842)</i>	<i>(784,068)</i>	<i>(564,382)</i>	<i>72.0%</i>		<i>(767,755)</i>	<i>16,313</i>	<i>0.0%</i>	

**2022 Proposed Budget**

	A	B	F	G	H	I	J	K	L	M	N	O	P
1	<b>Recreation</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 as of 11/30	% of Budget		2022 Draft	Change from Prior Year	Percent Change from Prior Year	Notes
3													
4	<b>Revenue, General Rec</b>												
5	100-4-30-30-001.00	Miscellaneous Program Revenue	94,294	124,056	124,416	130,000	20,555	15.8%		130,000	-	0.0%	
6	100-4-30-30-002.00	Miscellaneous Donations	5,347	1,411	4,925	2,500	31,975	1279.0%		2,500	-	0.0%	
7	100-4-30-30-002.01	Houghton Park Donations	3,750	-	410						-		
8	100-4-30-30-003.00	Reimbursement, Bus Trips	3,932	3,586	2,932	5,000	-	0.0%		5,000	-	0.0%	
9	100-4-30-30-005.00	Basketball	6,858	7,386	6,506	5,500	-	0.0%		6,000	500	9.1%	
10	100-4-30-30-006.00	Day Camps	137,859	183,940	178,470	195,000	134,520	69.0%		215,000	20,000	10.3%	Increased rates & demand
11	100-4-30-30-007.00	Runs/Races	12,206	9,381	1,920	10,000	-	0.0%		10,000	-	0.0%	Sap & Glow Runs
12	100-4-30-30-009.00	Public Skating	-	-	-	-	-	-		-	-	-	Discontinued
13	100-4-30-30-012.00	Soccer	28,602	25,967	23,352	28,000	16,100	57.5%		30,000	2,000	7.1%	Increased rates & demand
14	100-4-30-30-016.00	Winter Carnival	8,900	7,806	6,750	7,000	-	0.0%		7,000	-	0.0%	
15	100-4-30-30-017.00	Recreation Concessions	1,664	1,519	1,279	1,500	-	0.0%		1,500	-	0.0%	
16	100-4-30-30-018.00	Disc Golf	-	-	-	-	1,136	-		1,100	1,100	NA	New program
17	100-4-30-30-023.00	City Hall Events	5,540	2,568	4,290	15,000	-	0.0%		5,000	(10,000)	-66.7%	
18	100-4-30-30-025.00	Towns Reimbursement	44,660	55,289	57,730	62,000	19,485	31.4%		70,000	8,000	12.9%	Increased rates & demand
19	100-4-30-30-026.00	Premiere Sponsorships	9,253	12,291	8,417	15,000	-	0.0%		15,000	-	0.0%	
20	100-4-30-30-055.00	Debt Proceeds	-	-	20,735	-	-	-		-	-	-	
21	100-4-30-30-056.00	Grant Revenue	-	-	35,670	-	38,797	-		-	-	-	
22	100-4-30-30-058.00	Afterglow Concert	-	-	85,088	-	-	-		-	-	-	
23	100-4-30-30-059.00	Phantomx LX	-	-	8,387	-	2,461	-		8,400	8,400	NA	
24		Subtotal, Rev., General Programs	362,866	435,199	571,275	476,500	265,028	55.6%		506,500	30,000	6.3%	Total estimate of 4% growth above FY19 actuals excluding Afterglow.
25													
26	<b>Exp., General Recreation Programs</b>												
27	100-5-30-30-110.00	Salaries	126,806	134,814	135,439	138,438	75,755	54.7%		148,591	10,153	7.3%	3% after adjusting for stipend
31	100-5-30-30-110.07	Travel Stipend	-	-	4,846	6,000	-	0.0%		-	(6,000)	-100.0%	Included in base salaries
32	100-5-30-30-120.00	Part-time Help	113,740	134,372	144,601	130,000	132,668	102.1%		145,000	15,000	11.5%	Growth in programming
33	100-5-30-30-210.00	Health Benefits	8,694	13,857	16,344	14,791	4,426	29.9%		20,580	5,789	39.1%	
34	100-5-30-30-220.00	FICA/MEDI	19,068	21,556	22,813	22,142	16,505	74.5%		22,460	318	1.4%	
35	100-5-30-30-230.00	Retirement - Prudential	4,256	4,096	3,943	3,700	3,727	100.7%		6,800	3,100	83.8%	Allocation changes based on list of active employees and retirees.
36	100-5-30-30-230.01	Retirement-457	4,166	4,527	4,608	4,249	2,127	50.1%		4,249	-	0.0%	
37	100-5-30-30-230.02	Retirement - VMERS	2,719	3,000	3,155	3,377	1,394	41.3%		3,377	-	0.0%	
38	100-5-30-30-250.00	Unemployment	207	80	95	806	45	5.5%		800	(6)	-0.8%	
39	100-5-30-30-260.00	Workers' Comp.	5,836	7,321	7,077	7,891	2,284	28.9%		7,891	-	0.0%	
40	100-5-30-30-330.00	Instructor Fees	24,419	20,077	13,896	23,000	4,343	18.9%		23,000	-	0.0%	Drives revenue growth
41	100-5-30-30-350.00	IT Services	1,302	1,722	500	2,000	350	17.5%		2,000	-	0.0%	
42	100-5-30-30-431.00	R & M, Other	8,963	5,894	2,188	5,000	790	15.8%		5,000	-	0.0%	
43	100-5-30-30-431.01	R & M, Tennis Courts	3,257	5,682	-	2,500	-	0.0%		2,500	-	0.0%	
44	100-5-30-30-440.00	Rentals	400	446	-	1,000	-	0.0%		1,000	-	0.0%	

2022 Proposed Budget

	A	B	F	G	H	I	J	K	L	M	N	O	P
45	100-5-30-30-500.00	Program Costs	11,155	14,106	11,106	10,000	1,059	10.6%		11,000	1,000	10.0%	
46	100-5-30-30-530.00	Telephone	3,877	4,142	3,961	3,700	2,349	63.5%		4,200	500	13.5%	
47	100-5-30-30-540.00	Advertising/Brochure	12,494	13,342	13,481	12,500	400	3.2%		5,000	(7,500)	-60.0%	Reduced use of print media
48	100-5-30-30-560.00	Dues & Subscriptions	1,202	328	1,231	1,000	285	28.5%		1,000	-	0.0%	
49	100-5-30-30-580.00	Travel	1,295	581	32	1,000	-	0.0%		500	(500)	-50.0%	
50	100-5-30-30-610.00	Supplies	3,430	6,851	6,014	2,500	1,255	50.2%		3,500	1,000	40.0%	
51	100-5-30-30-610.01	Credit Card Services	11,393	10,432	18,567	20,000	2,782	13.9%		21,000	1,000	5.0%	Fees, but related to revenue generation.
52	100-5-30-30-626.00	Gasoline	1,319	1,386	1,196	1,500	380	25.3%		1,500	-	0.0%	
53	100-5-30-30-630.00	Concessions	858	650	649	700	-	0.0%		50	(650)	-92.9%	Moved to Hard'ack
54	100-5-30-30-740.00	Equipment	5,566	2,418	6,064	2,500	205	8.2%		2,500	-	0.0%	
55	100-5-30-30-801.00	Program Refunds	5,989	8,625	17,978	6,000	6,223	103.7%		7,000	1,000	16.7%	FY20 & 21 Covid driven
56	100-5-30-30-801.01	Bus Trips	2,459	2,864	4,340	5,500	-	0.0%		5,500	-	0.0%	
57	100-5-30-30-801.03	Basketball	3,417	4,232	4,052	4,000	-	0.0%		4,150	150	3.8%	
58	100-5-30-30-801.04	Day Camp	12,908	13,414	11,165	14,500	8,614	59.4%		14,500	-	0.0%	
59	100-5-30-30-801.09	Soccer	7,914	9,331	9,410	8,500	4,726	55.6%		9,500	1,000	11.8%	
60	100-5-30-30-801.12	Public Skating		-							-		
61	100-5-30-30-801.14	Winter Carnival	5,553	6,403	7,200	5,000	-	0.0%		5,000	-	0.0%	
62	100-5-30-30-801.15	Sap Run & Glow Run	8,046	4,181	256	8,000	-	0.0%		8,000	-	0.0%	Timing company
63	100-5-30-30-801.16	Community Events	6,035	3,999	2,190	4,000	108	2.7%		4,000	-	0.0%	
64	100-5-30-30-801.20	Volunteer Appreciation	1,660	1,020	1,455	1,700	-	0.0%		1,700	-	0.0%	
65	100-5-30-30-801.29	Miscellaneous Programs	38	48	125						-		
66	100-5-30-30-801.33	Disc Golf					1,122			1,150	1,150		
67	100-5-30-30-850.00	Holscheiter Donations			1,800						-		
68	New	Local Option Tax Access								60,000			Reserved as per policy
69	100-5-30-30-990.05	COVID-19			19,547		16,114				-		
70		<i>Subtotal, General Rec. Exp.</i>	<i>430,469</i>	<i>465,798</i>	<i>501,325</i>	<i>477,493</i>	<i>290,034</i>	<i>60.7%</i>		<i>563,997</i>	<i>86,504</i>	<i>18.1%</i>	
71													
72		<b>Revenue, Pool</b>											
73	100-4-30-31-001.00	Pool Donations	2,500	260	-	500		0.0%		500	-	0.0%	
74	100-4-30-31-007.00	Day Camp Contributions				10,000		0.0%		10,000	-	0.0%	
75	100-4-30-31-017.00	Pool Concessions	12,115	9,070	9,037	9,000	1,656	18.4%		9,100	100	1.1%	
76	100-4-30-31-019.00	Pool, Daily Gate	9,494	14,765	7,464	9,500	2,513	26.5%		11,000	1,500	15.8%	
77	100-4-30-31-020.00	Pool, Lessons	39,651	71,508	59,148	55,000	42,615	77.5%		70,000	15,000	27.3%	Combination of demand and rate increases
78	100-4-30-31-021.00	Swim Team	29,983	26,098	17,452	25,000	1,664	6.7%		30,000	5,000	20.0%	Combination of demand and rate increases
79	100-4-30-31-022.00	Pool Programming	1,641	1,685	2,370	1,500	2,104	140.3%		1,650	150	10.0%	
80	100-4-30-31-023.00	Pool Memberships	8,685	7,194	1,986	8,500	-	0.0%		8,500	-	0.0%	
81	100-4-30-31-024.00	Party Rentals	1,926	2,450	1,088	2,200	299	13.6%		2,200	-	0.0%	
82		<i>Subtotal, Rev., Pool</i>	<i>105,995</i>	<i>133,030</i>	<i>98,544</i>	<i>121,200</i>	<i>50,851</i>	<i>42.0%</i>		<i>142,950</i>	<i>21,750</i>	<i>17.9%</i>	
83													
84		<b>Exp., Pool</b>											
85	100-5-30-31-110.00	Salaries	69,248	74,913	66,981	70,000	11,951	17.1%		70,000	-	0.0%	
86	100-5-30-31-220.00	FICA/MEDI	5,298	5,731	5,124	4,973	936	18.8%		4,973	-	0.0%	
87	100-5-30-31-260.00	Workers' Comp.	2,525	2,662	2,573	2,300	831	36.1%		2,625	325	14.1%	
88	100-5-30-31-330.00	Other Professional Svcs.	150	222	-	750	-	0.0%		750	-	0.0%	
89	100-5-30-31-411.00	Utilities-W/S	250	-	72	250	-	0.0%		250	-	0.0%	

**2022 Proposed Budget**

	A	B	F	G	H	I	J	K	L	M	N	O	P
90	100-5-30-31-421.00	Trash Removal	921	1,592	1,608	1,200	43	3.6%		1,600	400	33.3%	
91	100-5-30-31-431.00	Repairs & Maintenance	4,320	8,976	2,328	1,000	3,230	323.0%		4,000	3,000	300.0%	
92	100-5-30-31-500.00	Program Costs	293	101	-	-	191			-	-		
93	100-5-30-31-530.00	Telephone/Internet	604	757	990	250	221	88.6%		1,000	750	300.0%	
94	100-5-30-31-610.00	Supplies	1,550	2,573	1,394	1,400	408	29.1%		1,400	-	0.0%	
95	100-5-30-31-610.04	Credit Card Services		36	-	100	-	0.0%		100	-	0.0%	
96	100-5-30-31-611.00	Pool Chemicals	3,596	1,123	7,387	6,000	203	3.4%		6,000	-	0.0%	
97	100-5-30-31-622.00	Utilities-Electric	6,369	7,813	8,548	7,500	6,062	80.8%		8,500	1,000	13.3%	
98	100-5-30-31-630.00	Concessions	6,248	4,286	5,630	4,200	331	7.9%		5,000	800	19.0%	
99	100-5-30-31-740.00	Equipment	2,797	2,792	666	2,000	125	6.3%		2,000	-	0.0%	
100	100-5-30-31-801.01	Swim Team	7,605	8,242	5,563	8,000	1,249	15.6%		8,000	-	0.0%	
101	100-5-30-31-801.20	Calcutta			128		-				-		
102	100-5-30-31-801.22	Pool Lessons	2,078	3,362	1,937	3,500	250	7.1%		3,500	-	0.0%	
103	100-5-30-31-801.26	Pool Uniforms	2,484	4,998	1,904	2,500	1,608	64.3%		2,500	-	0.0%	
104	100-5-30-31-801.28	Activities & Events	1,831	2,587	2,282	1,800	-	0.0%		1,800	-	0.0%	
105	100-5-30-31-990.00	Miscellaneous Expense	53	425	3,720	500	438	87.6%		500	-	0.0%	
106		<i>Subtotal, Pool Exp.</i>	<i>118,218</i>	<i>133,190</i>	<i>118,834</i>	<i>118,223</i>	<i>28,075</i>	<i>23.7%</i>		<i>124,498</i>	<i>6,275</i>	<i>5.3%</i>	
107													
108		<u>Revenue, Hard'ack</u>											
109	100-4-30-35-001.00	Hard'ack Programs	8,009	18,581	22,083	24,000	-	0.0%		45,000	21,000	87.5%	Increased programming
110	100-4-30-35-024.00	Hard'ack Labor	14,917		9,099	13,995	-	0.0%		14,312	317	2.3%	Reimbursed by Hard'ack
111	100-4-30-30-058.00	Afterglow Concert & Donations											
112	100-4-30-35-410.00	Hard'ack Donations	-	1,000	3,450	-	-	-		-	-		
113		<i>Subtotal, Rev., Hard'ack.</i>	<i>22,926</i>	<i>19,581</i>	<i>34,632</i>	<i>37,995</i>	<i>-</i>	<i>0.0%</i>		<i>59,312</i>	<i>21,317</i>	<i>56.1%</i>	
114													
115		<u>Hard'ack Exp.</u>											
116	100-5-30-35-110.00	Salaries - Hard'ack Inc	14,163	9,437	8,452	13,000	583	4.5%		13,000	-	0.0%	
117	100-5-30-35-110.01	Salaries - City								5,900			
118	100-5-30-35-220.00	FICA/MEDI	1,083	722	647	1,312	45	3.4%		1,276	(36)	-2.8%	
119	100-5-30-35-330.00	OPS	4,191	14,855		5,000		0.0%		5,000	-	0.0%	
120	New	Contractors					2,000			10,000	10,000		\$1,000 monthly plowing
121	100-5-30-35-350.00	IT Services				500		0.0%		500	-	0.0%	
122	100-5-30-35-400.00	Hard'ack Maintenance	2,918	173	11,857		5,211			5,000	5,000		
123	New	Cleaning Service								10,000	10,000		Comparable to Barlow
124	100-5-30-35-500.00	Program Costs	4,447	558	2,212	3,000	263	8.8%		3,000	-	0.0%	
125	100-5-30-35-520.00	Insurance		1,418		1,500		0.0%		1,500	-	0.0%	
126	100-5-30-35-531.00	Telephone/Internet				1,200		0.0%		2,500	1,300	108.3%	
127	100-5-30-35-610.00	Supplies			23						-		
128	100-5-30-35-621.00	Utilities - Heat & Electric				7,500		0.0%		7,500	-	0.0%	Will segregate when actuals are known
129	100-5-30-35-630.00	Concessions								700			
130	100-5-30-35-801.31	Afterglow Concert			74,533						-		
131	100-5-30-35-990.00	Miscellaneous	6,010	13,958	15,550	10,000	4,655	46.5%		8,000	(2,000)	-20.0%	Will reduce in future once actuals are more clear.
132		<i>Subtotal, Hard'ack Exp.</i>	<i>33,040</i>	<i>41,121</i>	<i>113,273</i>	<i>43,012</i>	<i>12,756</i>	<i>29.7%</i>		<i>73,876</i>	<i>30,864</i>	<i>71.8%</i>	

2022 Proposed Budget

	A	B	F	G	H	I	J	K	L	M	N	O	P
133													
134	<u>Barlow Revenues</u>												
135	100-4-30-33-004.00	Rental Income	21,990	8,525	3,567	3,500	239			5,000	1,500	42.9%	Lost tenant, but increased use of space reflected in revenues above.
136													
137	<u>Barlow Expenses</u>												
138	100-5-30-33-330.00	OPS	210	-		1,000		0.0%		500	(500)	-50.0%	
139	100-5-30-33-415.00	Elevator and Alarm Fees	841	1,224	1,136	1,000	48	4.8%		1,200	200	20.0%	
140	100-5-30-33-421.00	Trash Removal	1,956	1,638	1,736	1,850	801	43.3%		1,850	-	0.0%	
141	100-5-30-33-431.00	Repairs & Maintenance	11,764	28,429	22,234	5,000	5,857	117.1%		15,000	10,000	200.0%	
142	100-5-30-33-431.01	Cleaning Services		-	-	12,000	5,880	49.0%		13,000	1,000	8.3%	In R&M for prior years
143	100-5-30-33-610.00	Supplies	520	364	33	750	1,844	245.8%		600	(150)	-20.0%	
144	100-5-30-33-621.00	Utilities - Gas Heat	8,184	8,239	7,057	9,000	726	8.1%		8,750	(250)	-2.8%	
145	100-5-30-33-622.00	Utilities - Electricity	3,868	4,731	5,137	5,000	1,718	34.4%		5,200	200	4.0%	
146	100-5-30-33-990.00	Miscellaneous			1,403					250	250	NA	
147		<i>Subtotal, Barlow Exp.</i>	<i>27,343</i>	<i>44,625</i>	<i>38,736</i>	<i>35,600</i>	<i>16,874</i>	<i>47.4%</i>		<i>46,350</i>	<i>10,750</i>	<i>30.2%</i>	
148													
149													
150	<u>CIP</u>												
151	100-5-30-30-810.11	Barlow Street Furnace						-					
152	100-5-30-30-810.01	Barlow Street Elevator and Stairs						-					
153	100-5-30-30-810.05	Program Vehicle			20,735			-					
154	100-5-30-30-810.06	Playground Equipment - Houghton						-					
155	100-5-30-30-810.09	Pool Capital Assessment	6,375	13,325	9,999	-	-						
156	100-5-30-30-810.10	Hard'ack Improvements/Services	7,475	6,475	1,028	-	-						
157		<i>Subtotal, CIP</i>	<i>13,850</i>	<i>19,800</i>	<i>31,763</i>	<i>-</i>							
158													
159		<i>Total Revenue</i>	<i>513,776</i>	<i>596,334</i>	<i>708,016</i>	<i>639,195</i>	<i>316,116</i>	<i>49.5%</i>		<i>713,762</i>	<i>74,567</i>	<i>11.7%</i>	
160													
161		<i>Total Exp., including CIP</i>	<i>622,920</i>	<i>704,534</i>	<i>803,931</i>	<i>674,328</i>	<i>347,739</i>	<i>51.6%</i>		<i>808,720</i>	<i>134,392</i>	<i>19.9%</i>	
162													
163		<i>Net Operations</i>	<i>(109,144)</i>	<i>(108,199)</i>	<i>(95,913)</i>	<i>(35,133)</i>	<i>(31,621)</i>	<i>90.0%</i>		<i>(94,958)</i>	<i>(59,825)</i>	<i>170.3%</i>	
164		<u><i>Net Operations by Division:</i></u>											
165		General Rec	(67,604)	(30,599)	69,950	(993)	(25,006)	2517.1%		(57,497)	(56,504)	5687.7%	
166		Pool	(12,223)	(160)	(20,290)	2,978	22,776	764.9%		18,453	15,475	519.7%	
167		Hard'ack	(10,114)	(21,540)	(78,641)	(5,017)	(12,756)	254.3%		(14,564)	(9,547)	190.3%	

**2022 Proposed Budget**

	A	B	F	G	H	I	J	K	L	M	N	O	P
1	<b>Parking Program</b>												
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 As Of 11/30/2020	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior Year	Notes
3													
4	<b>Revenue</b>												
5	220-4-44-00-001.00	Annual Parking Passes-Garage	14,447	22,878	17,323	15,000	1,800	12.0%		15,000	-	0.0%	
6	220-4-44-00-002.00	6 Month Parking Passes-Garage	14,375	20,811	11,960	20,500	1,350	6.6%		12,000	(8,500)	-41.5%	
7	220-4-44-00-003.00	Monthly Parking Passes-Garage	21,392	22,703	18,946	22,500	6,850	30.4%		20,000	(2,500)	-11.1%	
8	220-4-44-00-004.00	Transient Revenue-Garage	26,039	28,112	21,612	27,000	3,326	12.3%		20,000	(7,000)	-25.9%	
9	220-4-44-00-005.00	Electric Car Chargers-Garage	556	-	-	100	-	0.0%		100	-	0.0%	
10	220-4-44-00-006.00	ReArch Parking Management-Garage	44,434	45,545	46,570	44,760	19,404	43.4%		46,103	1,343	3.0%	
11	220-4-44-00-007.00	Hotel Parking Management-Garage	47,250	48,378	35,892	30,000	9,750	32.5%		20,000	(10,000)	-33.3%	
12	220-4-44-00-023.00	Parking Program, Tickets	25,709	21,942	18,371	30,000	1,591	5.3%		25,000	(5,000)	-16.7%	
13	220-4-44-00-021.00	Courthouse & City Hall Parking	15,972	15,180	10,035	15,000	120	0.8%		11,000	(4,000)	-26.7%	
14	220-4-44-00-049.00	Miscellaneous Revenue	900	505		-				-	-		
15	220-4-44-00-050.00	Insurance Proceeds		1,792		-				-	-		
16		<i>Total Revenue</i>	<i>211,074</i>	<i>227,847</i>	<i>180,708</i>	<i>204,860</i>	<i>44,191</i>	21.6%		<i>169,203</i>	<i>(35,657)</i>	<i>-17.4%</i>	
17													
18	<b>Expenditures</b>												
19	220-5-44-10-110.00	Salaries	63,205	63,326	59,139	65,802	29,709	45.1%		55,306	(10,496)	-16.0%	
20	220-5-44-10-210.00	Health Insurance	5,875	8,549	7,962	9,386	2,764	29.4%		10,000	614	6.5%	
21	220-5-44-10-220.00	FICA	4,721	4,684	4,412	5,034	2,204	43.8%		4,231	(803)	-16.0%	
22	220-5-44-10-230.01	457 Contribution	108	109	107	100	-	0.0%		100	-	0.0%	
23	220-5-44-10-230.02	Retirement-VMERS	3,550	3,558	3,406	4,113	3,861	93.9%		3,457	(656)	-16.0%	
24	220-5-44-10-290.00	Leave Buyback	1,141	1,242	801	-	-			-	-		
25	220-5-44-10-330.00	Other Professional Services	2,987	1,004	3,798	2,500	100	4.0%		2,500	-	0.0%	
26	220-5-44-10-330.01	Snow Removal	34,470	20,250	25,000	21,060	8,333	39.6%		21,060	-	0.0%	
27	220-5-44-10-340.00	Dispatch Services	2,500	2,360	2,574	2,575	2,575	100.0%		2,575	-	0.0%	
28	220-5-44-10-350.00	IT Services	125	1,387	35	500	-	0.0%		250	(250)	-50.0%	
29	220-5-44-10-411.00	Utilities - W/S	997	2,273	1,121	1,000	373	37.3%		1,000	-	0.0%	
30	220-5-44-10-415.00	Alarm Fees			-	500	-	0.0%		500	-	0.0%	
31	220-5-44-10-430.00	R&M	32,567	24,218	40,349	25,000	19,272	77.1%		30,000	5,000	20.0%	
32	220-5-44-10-520.00	Insurance	4,054	4,008	4,208	4,500	1,475	32.8%		4,500	-	0.0%	
33	220-5-44-10-530.00	Telephone/Internet	4,865	4,666	4,517	4,500	1,741	38.7%		4,500	-	0.0%	
34	220-5-44-10-560.00	Dues, Subs & CC Fees	3,632	4,775	3,429	5,000	634	12.7%		4,250	(750)	-15.0%	
35	220-5-44-10-610.00	Supplies	2,079	2,361	1,643	350	309	88.2%		350	-	0.0%	
36	220-5-44-10-610.02	IT Supplies	4	4,049	509	500	-	0.0%		500	-	0.0%	
37	220-5-44-10-622.00	Utilities - Electric	17,126	18,303	19,598	18,000	4,770	26.5%		18,000	-	0.0%	
38	220-5-44-10-810.00	Capital Reserve				36,013	-	0.0%		-	(36,013)	-100.0%	
39	220-5-44-10-990.00	Misc. Expense	96	24,999	80	400	-	0.0%		400	-	0.0%	
40		<i>Total Expenditures</i>	<i>184,101</i>	<i>196,121</i>	<i>182,689</i>	<i>206,833</i>	<i>78,120</i>	37.8%		<i>163,479</i>	<i>(43,354)</i>	<i>-21.0%</i>	
41													
42		<i>Net Operations</i>	<i>26,973</i>	<i>31,727</i>	<i>(1,981)</i>	<i>(1,972)</i>	<i>(33,929)</i>	1720.2%		<i>5,724</i>	<i>7,697</i>	<i>-390.2%</i>	

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1		<b>Franklin Grand Isle Restorative Justice Center</b>											
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget as of 11/30	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior Year	Notes
3													
4	<b>Revenues</b>												
5		Base DOC Grant	190,940	158,070	270,721	190,000	95,000	50.0%		190,000	-	0.0%	
6		Pre Trial Monitoring	50,012	59,168	35,098					-	-		
7		HRSA Grant			50,490					-	-		
8		ReEntry	92,480	81,071		80,721		0.0%		90,000	9,279	11.5%	
9		RJ in Schools	26,800	47,100	105,679	75,000	750	1.0%		12,000	(63,000)	-84.0%	
10		DOC Federal SCA								-	-		
11		Challenges for Change	219,607	216,826	207,199	207,199	55,124	26.6%		207,199	-	0.0%	
12		Other /Carry Over		11,037		10,000		0.0%			(10,000)	-100.0%	
13		State of Vermont Grant	127,268	120,067	191,438	192,400	48,100	25.0%		192,400	-	0.0%	
14		CJC Fees				5,000		0.0%		1,500	(3,500)	-70.0%	
15		BARJ	119,753	121,009	113,892	111,892	31,973	28.6%		111,892	-	0.0%	
16		Municipal Contributions	5,692	30,000	30,000	50,000		0.0%		40,000	(10,000)	-20.0%	
17		Court Diversion Fees	28,256	46,827	29,479	36,000	13,129	36.5%		33,000	(3,000)	-8.3%	
18		Other Diversion Revenue	2,069		3,792					-	-		
19		VOCA Grant		22,325		35,098		0.0%		35,098	-	0.0%	
20		Donations/Fundraising		350		1,000	26,691	2669.1%		500	(500)	-50.0%	
21		Parellel Justice			1,554					-	-		
22		Department of Labor		63,372	41,889	56,250		0.0%		60,000	3,750	6.7%	
23		Misc. Revenue			3,335					-	-		
24		<i>Total Revenue</i>	<i>862,876</i>	<i>977,221</i>	<i>1,084,565</i>	<i>1,050,560</i>	<i>270,766</i>	<i>25.8%</i>		<i>973,589</i>	<i>(76,971)</i>	<i>-7.3%</i>	
25													
26	<b>Expenditures, Restorative Justice Center</b>												
27		Salaries	502,714	569,960	624,116	652,070	259,077	39.7%		570,921	(81,149)	-12.4%	
28		Health Benefits	104,328	109,801	127,162	101,809	43,933	43.2%		109,909	8,100	8.0%	
29		Gym Memberships	234	186		400	112	27.9%			(400)	-100.0%	
30		FICA/MEDI	37,870	42,963	46,366	49,982	19,187	38.4%		43,675	(6,307)	-12.6%	
31		Retirement-VMERS	25,856	30,988	34,285	37,857	15,503	41.0%		32,155	(5,702)	-15.1%	
32		Unemployment	698	270	319	3,932	150	3.8%		3,932	-	0.0%	
33		Workers' Comp.	1,801	2,172	1,836	3,017	593	19.6%		2,500	(517)	-17.1%	
34		Leave Buyback	3,818	2,020	4,865	6,833	-	NA		5,000	(1,833)	-26.8%	
35		Training	4,742	7,638	4,897	6,000	1,252	20.9%		5,000	(1,000)	-16.7%	
36		Other Professional Svcs. (OPS)	5,058	652	35,386	500		0.0%		1,000	500	100.0%	
37		IT Services	16,850	7,062	5,970	5,000	950	19.0%		7,000	2,000	40.0%	
38		Utilities	6,141	4,302	3,016	2,500	1,010	40.4%		4,000	1,500	60.0%	
39		Equipment & Renovations	7,187	2,137	6,464	3,000	1,841	61.4%		4,500	1,500	50.0%	
40		Copier Lease	5,543	3,918	3,253	4,000	936	23.4%		3,800	(200)	-5.0%	
41		Office Rent	33,430	43,800	42,400	40,800	18,000	44.1%		41,000	200	0.5%	
42		Telephone/Internet	9,012	13,167	12,716	2,000	4,306	215.3%		4,000	2,000	100.0%	
43		Postage	-	-	15	-	35	NA		-	-		
44		Advertising	7,877	3,226	7,701	3,000	314	10.5%		4,000	1,000	33.3%	

**2022 Proposed Budget**

	A	B	G	H	I	J	K	L	M	N	O	P	Q
1		<b>Franklin Grand Isle Restorative Justice Center</b>											
2			2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Budget as of 11/30	% Budget		2022 Draft	Change from Prior Year	Percent Change from Prior Year	Notes
45		Printing	-			700		0.0%		500	(200)	-28.6%	
46		Dues & Subscriptions	1,701	918	1,253	1,000	182	18.2%		1,500	500	50.0%	
47		Audit Fees	-			-		NA		-	-		
48		Travel	8,605	8,640	9,839	10,000		0.0%		8,000	(2,000)	-20.0%	
49		Supplies	13,721	19,053	15,121	15,000	3,995	26.6%		15,000	-	0.0%	
50		Staff Activities	2,325	2,233	2,463	2,000	68	3.4%		3,137	1,137	56.9%	
51		Technology Supplies	6,972	108	599	1,000	1,441	144.1%		1,500	500	50.0%	
52		Volunteer Appreciation	1,712	1,237	1,699	2,000		0.0%		3,000	1,000	50.0%	
53		Miscellaneous	130		1,756	600		0.0%		1,000	400	66.7%	
54		Offender Supports/TH & BARJ	85,005	82,583	73,972	63,000	27,808	44.1%		65,000	2,000	3.2%	
55		Samaritan House	32,560	32,560	32,560	32,560		0.0%		32,560	-	0.0%	
56		NCSS				-		NA			-		
57		VABIR				-		NA			-		
58		Voices Against Violence	11,500			-		NA			-		
59		Construction Pilot Bonus			12,300						-		
60		COVID-19			2,800		1,203	NA			-		
61		Total	937,389	991,594	1,115,129	1,050,560	400,692	38.1%		973,589	(76,971)	-7.3%	
62											-		
63		<i>Net Operations</i>	<i>(74,512)</i>	<i>(14,373)</i>		-	<i>(129,926)</i>			<i>0</i>	0		

**2022 Proposed Budget**

	A	B	C	D	E	F	G	H	I	J	K	L
1												
2												
3												
4	<b>St. Albans Free Library</b>											
5	<b>Budget for 2021-2022</b>											
6												
7												
8			<b>2018-2019</b>		<b>2019-2020</b>		<b>2020-2021</b>		<b>2021-2022</b>		<b>Change from Prior Year</b>	<b>% Change from Prior Year</b>
9	<b>Operating Revenues</b>											
10	City of St. Albans		\$235,095.00		\$242,148.00		\$249,412.00		\$249,412.00		\$0	0.0%
11	Town of St. Albans		\$143,861.00		\$148,177.00		\$152,622.00		\$152,622.00		\$0	0.0%
12	William Clark Trust		\$10,000.00		\$10,000.00		\$10,000.00		\$10,000.00		\$0	0.0%
13	Ethel Peabody Trust		\$2,000.00		\$2,000.00		\$2,000.00		\$2,000.00		\$0	0.0%
14	Fine/Desk Income		\$5,000.00		\$5,000.00		\$5,000.00		\$5,000.00		\$0	0.0%
15	Gift Funds		\$3,500.00		\$3,500.00		\$3,500.00		\$3,500.00		\$0	0.0%
16	Copier		\$3,725.00		\$3,725.00		\$3,725.00		\$3,725.00		\$0	0.0%
17	<b>TOTAL</b>		<b>\$403,181.00</b>		<b>\$414,550.00</b>		<b>\$426,259.00</b>		<b>\$426,259.00</b>		<b>\$0</b>	<b>0.0%</b>
18												
19	<b>Operating Expenditures</b>											
20	Adult Materials		\$9,250.00		\$9,250.00		\$10,000.00		\$10,000.00		\$0	0.0%
21	Youth Materials		\$8,500.00		\$8,500.00		\$9,000.00		\$9,000.00		\$0	0.0%
22	Programs		\$3,500.00		\$3,500.00		\$3,850.00		\$3,850.00		\$0	0.0%
23	Periodicals		\$2,500.00		\$2,500.00		\$2,500.00		\$2,500.00		\$0	0.0%
24	Online References		\$8,000.00		\$8,000.00		\$8,000.00		\$8,000.00		\$0	0.0%
25	Gift Funds		\$3,500.00		\$3,500.00		\$3,500.00		\$3,500.00		\$0	0.0%
26	Salaries		\$125,500.00		\$129,265.00		\$133,143.00		\$133,143.00		\$0	0.0%
27	Wages		\$122,213.00		\$124,725.00		\$128,474.00		\$128,474.00		\$0	0.0%
28	Wages-Cleaning		\$8,580.00		\$9,400.00		\$9,400.00		\$9,400.00		\$0	0.0%
29	Soc Sec		\$18,750.00		\$19,750.00		\$20,732.00		\$20,732.00		\$0	0.0%
30	Work Comp		\$1,500.00		\$1,500.00		\$1,500.00		\$1,500.00		\$0	0.0%
31	Payroll Services		\$2,500.00		\$2,500.00		\$3,000.00		\$3,000.00		\$0	0.0%
32	Employee Benefits (CSTA)*		\$31,318.00		\$32,000.00		\$32,000.00		\$32,000.00		\$0	0.0%

**2022 Proposed Budget**

	A	B	C	D	E	F	G	H	I	J	K	L
33	Building Insurance (CSTA)*		\$7,500.00		\$7,500.00		\$7,500.00		\$7,500.00		\$0	0.0%
34	Telephone (CSTA)*		\$1,000.00		\$750.00		\$750.00		\$750.00		\$0	0.0%
35	Water & Sewer (CSTA)*		\$1,000.00		\$1,000.00		\$1,000.00		\$1,000.00		\$0	0.0%
36	Building Repairs		\$5,000.00		\$6,000.00		\$6,000.00		\$6,000.00		\$0	0.0%
37	Building Reserve		\$1,500.00		\$1,500.00		\$1,500.00		\$1,500.00		\$0	0.0%
38	Comcast		\$1,750.00		\$2,200.00		\$2,200.00		\$2,200.00		\$0	0.0%
39	Green Mountain Power		\$10,000.00		\$10,000.00		\$10,000.00		\$10,000.00		\$0	0.0%
40	VT GAS		\$5,000.00		\$5,000.00		\$5,000.00		\$5,000.00		\$0	0.0%
41	Finance Officer Bond		\$200.00		\$210.00		\$210.00		\$210.00		\$0	0.0%
42	Maintenance contracts		\$7,500.00		\$7,500.00		\$8,000.00		\$8,000.00		\$0	0.0%
43	Postage		\$2,500.00		\$2,500.00		\$3,000.00		\$3,000.00		\$0	0.0%
44	Supplies		\$6,500.00		\$7,500.00		\$7,500.00		\$7,500.00		\$0	0.0%
45	Technology (support & upgrades)		\$5,000.00		\$5,000.00		\$5,000.00		\$5,000.00		\$0	0.0%
46	Copier		\$3,120.00		\$3,500.00		\$3,500.00		\$3,500.00		\$0	0.0%
47	<b>TOTAL</b>		<b>\$403,181.00</b>		<b>\$414,550.00</b>		<b>\$426,259.00</b>		<b>\$426,259.00</b>		<b>\$0</b>	<b>0.0%</b>
48												
49	*billing is done through the City of St. Albans											