

General Fund 2026 Approved Budget: Summary of all Revenues											
		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes
1	Property Tax Revenues	4,549,766	4,830,790	4,837,097	5,007,334	5,226,880	5,221,165	5,687,096	465,931	8.9%	
2	General Revenue	338,644	927,806	1,065,899	1,202,662	1,845,818	1,049,864	1,095,395	45,531	4.3%	
3	City Clerk	127,642	136,264	130,839	116,177	109,221	118,000	116,700	(1,300)	-1.1%	
4	Planning & Development / Property Services	179,003	90,609	67,078	109,430	174,146	87,000	97,000	10,000	11.5%	
5	Fire Department	96,611	102,789	89,185	101,286	100,599	107,500	84,500	(23,000)	-21.4%	
6	Police	1,417,435	1,411,084	345,010	562,300	871,606	2,900,503	3,136,093	235,590	8.1%	
7	Dispatch	711,974	941,999	856,923	981,617	1,229,213	964,302	1,079,861	115,559	12.0%	
8	Animal Control	-	-	-	55	-	100	-	(100)	-100.0%	
9	Public Works	236,884	166,646	146,847	159,690	402,054	422,500	149,500	(273,000)	-64.6%	
10	Recreation Programs	708,167	643,332	742,509	1,315,459	1,423,512	1,529,540	1,557,656	28,116	1.8%	
11	Parking Program	181,083	112,815	169,646	202,971	227,870	310,640	223,485	(87,156)	-28.1%	
12	Restorative Justice Center	1,090,802	956,378	891,888	921,329	1,123,822	1,107,429	1,150,627	43,198	3.9%	
13	<i>Total Revenue</i>	9,638,011	10,320,511	9,342,920	10,680,310	12,734,741	13,818,543	14,377,912	559,369	4.0%	

General Fund 2026 Approved Budget: Summary of all Expenditures											
		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes
14	Operating Expenditures										
15	Administration and Finance	557,244	631,643	730,368	740,688	643,240	517,018	554,284	37,266	7.2%	
16	County/Regional Functions	350,018	286,255	305,193	237,902	324,327	322,680	338,758	16,079	5.0%	
17	City Clerk	69,692	83,675	74,668	72,302	75,519	109,769	106,286	(3,483)	-3.2%	
18	Planning & Development/Property Services	281,330	267,989	304,993	258,327	412,271	457,438	495,522	38,084	8.3%	
19	Fire Department	417,778	507,785	434,040	404,193	401,969	447,654	416,117	(31,537)	-7.0%	
20	Police Department Operating	3,350,817	3,150,212	2,957,194	3,103,501	3,598,986	4,434,177	5,047,623	613,446	13.8%	
21	Dispatch	947,318	866,717	1,002,571	1,214,365	1,280,240	1,409,805	1,537,571	127,766	9.1%	
22	Animal Control	14,661	15,419	15,061	13,206	16,740	17,978	18,180	202	1.1%	
23	Public Works, Highway, Parks	683,633	633,563	679,626	696,920	639,615	727,824	744,434	16,609	2.3%	
24	Recreation Programs	772,168	724,082	766,961	1,355,270	1,574,099	1,616,575	1,782,642	166,067	10.3%	
25	Parking Program	183,224	208,489	214,657	298,929	293,814	288,348	231,793	(56,556)	-19.6%	
26	Restorative Justice Center	1,115,126	961,427	853,520	903,813	1,073,840	1,107,429	1,150,627	43,198	3.9%	
27											
28	Capital Expenditures and Debt Service										
29	Governmental Activities Capital	29,560	-	-	-	20,071	-	-	-	n/a	
30	Fire Department Capital	-	-	-	-	-	10,000	10,000	-	0.0%	SCBAs
31	Police Department Capital & Debt	114,194	28,747	16,070	148,122	120,533	319,547	283,500	(36,047)	-11.3%	capital equipment
32	Dispatch Capital & Debt	39,415	11,465	161,868	53,887	270,514	90,329	95,329	5,000	5.5%	Dispatch Debt service
33	Public Works Capital	422,956	545,140	265,981	333,977	282,989	570,000	311,667	(258,333)	-45.3%	paving, roller
34	Recreation Capital	31,763	-	5,173	32,990	35,228	-	-	-	n/a	
35	Parking Capital	-	-	23,062	110	-	130,000	30,000	(100,000)	-76.9%	Capital reserve
36	Debt Service, net of transfers	752,174	735,789	993,741	1,158,943	1,493,465	1,241,972	1,223,580	(18,392)	-1.5%	All Debt other than
37	<i>Total Expenditures</i>	10,133,070	9,658,396	9,804,746	11,027,445	12,557,459	13,818,543	14,377,912	559,369	4.0%	

General Revenues (other than Property Taxes)

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/2/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
	Revenue													
1	Penalty on Taxes	20,071	24,688	16,882	20,857	26,876	20,000	(309)	-1.5%	20,000	-	0.0%		23,609
2	Interest on Taxes	30,216	55,433	24,854	32,386	46,064	30,000	15,371	51.2%	30,000	-	0.0%		40,807
3	Legal fees on delinquent taxes	7,358	4,392	6	315	3,853	1,250	-	0.0%	1,250	-	0.0%		1,991
4	W/WW Pro-rata Lease, PW Garage	52,816	54,400	56,032	57,713	59,444	61,227	15,307	25.0%	63,064	1,837	3.0%		56,699
5	W/WW Pro-rata Lease, City Hall	59,090	60,862	62,688	64,569	66,506	68,501	17,125	25.0%	70,556	2,055	3.0%		63,435
6	Affiliation Fee	74,987	76,468	95,137	125,569	65,222	-	-	n/a	-	-	n/a		85,673
7	State Payments, RR Taxes	5,021	5,021	2,510	5,021	5,021	5,000	-	0.0%	5,000	-	0.0%		4,699
8	LOT General Stabilization Fund	-	25,113	33,705	35,036	37,777	34,000	10,281	30.2%	36,000	2,000	5.9%		31,454
9	LOT Redevelopment Transfer	-	25,113	33,705	35,036	37,777	34,000	10,281	30.2%	50,000	16,000	47.1%		31,454
10	LOT Recreation Access	-	37,670	50,557	52,554	56,665	51,000	15,421	30.2%	54,000	3,000	5.9%		47,181
11	LOT General Funds	-	414,364	488,627	148,646	144,574	51,706	31,641	61.2%	77,405	25,699	49.7%		211,881
12	LOT Debt Reimbursement	-	-	47,500	409,447	458,746	509,294	137,996	27.1%	502,595	(6,699)	-1.3%		173,357
13	Interest on Savings	3,258	1,326	4,792	4,228	23,438	22,500	24,012	106.7%	22,500	-	0.0%		5,755
14	Interest on General Receivables	1,202	3,285	701	(2,354)	1,221	250	1,238	495.1%	250	-	0.0%		507
15	PILOT	56,412	58,547	60,122	55,544	56,734	56,500	57,599	101.9%	56,500	-	0.0%		56,545
16	Reimbursement for Stormwater Services	-	-	50,000	51,500	53,045	54,636	13,659	25.0%	56,275	1,639	3.0%		38,068
17	Rental of Facilities	2,000	4,043	5,295	9,818	10,973	10,000	6,299	63.0%	10,000	-	0.0%		4,016
18	Insurance Reimbursements & Misc.	26,214	77,082	32,786	96,778	691,593	40,000	211,194	528.0%	40,000	-	0.0%		131,244
19	Debt Proceeds	-	-	-	-	290	-	-	n/a	-	-	n/a		32
20	Total, General Revenue	338,644	927,806	1,065,899	1,202,662	1,845,818	1,049,864	567,113	54.0%	1,095,395	45,531	4.3%		

County and Regional Functions

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/2/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
	County/Regional Functions													
1	SAFF	-	450	-	-	-	-	-	n/a	-	-	n/a		75
2	Restorative Justice Center	30,000	30,000	15,000	-	15,000	-	-	n/a	-	-	n/a		16,875
3	N.W Regional Planning	2,553	3,944	3,944	3,851	3,989	4,109	4,181	101.8%	4,232	123	3.0%		3,764
4	F.C.I.D.C.	6,250	6,250	6,250	6,250	6,250	6,250	6,250	100.0%	6,250	-	0.0%		6,250
5	Solid Waste District	6,792	6,795	6,795	7,625	8,252	8,500	8,940	105.2%	9,208	708	8.3%		7,252
6	AmCare	144,508	135,777	164,475	156,378	159,409	162,596	69,741	42.9%	175,748	13,152	8.1%		153,520
7	Franklin County Tax	106,418	49,092	52,431	-	66,191	68,177	65,892	96.6%	70,222	2,045	3.0%		53,610
8	Senior Center	2,000	2,000	2,000	2,000	2,500	10,000	10,000	100.0%	10,000	-	0.0%		1,813
9	Green Mountain Transit	6,020	6,321	6,321	6,321	6,321	6,321	6,321	100.0%	6,321	-	0.0%		6,283
10	Historical Museum	15,000	15,000	17,500	25,000	25,000	25,000	25,000	100.0%	25,000	-	0.0%		21,875
11	VNA & Hospice (FKA Home Health)	14,477	14,477	14,477	14,477	14,477	14,477	14,477	100.0%	14,477	-	0.0%		14,477
12	NUSI	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100.0%	10,000	-	0.0%		10,000
13	Franklin County Caring Communities	4,000	4,000	4,000	4,000	4,000	4,000	-	0.0%	4,000	-	0.0%		4,000
14	Martha's Kitchen	2,000	2,000	2,000	2,000	2,000	2,000	-	0.0%	2,000	-	0.0%		2,000
15	Northwest Access TV	-	150	-	-	938	1,250	1,300	104.0%	1,300	50	4.0%		455
16	Subtotal, County/Regional Functions	350,018	286,255	305,193	237,902	324,327	322,680	222,102	68.8%	338,758	16,079	5.0%		268,649

Finance & Administration

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/2/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
	Expenditures													
1	Salaries	124,035	136,776	141,896	123,059	133,924	193,612	57,158	29.5%	138,708	(54,905)	-28.4%		127,419
2	Custodial Salaries	12,392	14,223	8,275	14,150	21,223	18,418	8,276	44.9%	18,974	556	3.0%		13,832
3	Health Benefits	23,509	18,713	26,956	29,246	24,842	41,021	14,577	35.5%	36,136	(4,886)	-11.9%		25,470
4	Retiree Life Insurance	568	621	407	408	401	700	167	23.8%	435	(265)	-37.9%		557
5	FICA/MEDI	11,070	10,990	12,353	9,952	11,378	16,920	5,034	29.8%	12,583	(4,337)	-25.6%		10,794
6	Retirement-Prudential	1,140	1,116	1,100	1,100	1,100	1,100	1,100	100.0%	1,200	100	9.1%		1,107
7	Retirement-457	686	2,458	2,682	2,589	2,768	2,600	1,280	49.2%	2,800	200	7.7%		2,185
8	Retirement-VMERS	8,910	8,613	10,453	8,871	10,394	14,842	4,529	30.5%	11,432	(3,410)	-23.0%		9,179
9	Unemployment	107	277	343	328	321	650	-	0.0%	650	-	0.0%		359
10	Workers' Comp.	1,834	1,918	1,776	1,714	1,124	954	716	75.1%	967	13	1.3%		1,421
11	Grant Expenses	-	-	-	-	1,480	-	2,646	n/a	-	-	n/a		211
12	Training	105	2,000	130	634	363	3,000	12	0.4%	3,000	-	0.0%		998
13	Other Professional Svcs.	11,694	20,425	17,494	28,824	23,739	20,000	1,847	9.2%	20,000	-	0.0%		18,022
14	Audit Fees	9,881	10,158	9,090	10,945	14,234	12,000	2,800	23.3%	15,000	3,000	25.0%		11,320
15	Equity Committee & Initiatives	-	-	5,777	1,810	2,698	5,000	824	16.5%	5,000	-	0.0%		2,536
16	Legal-General Matters	4,014	18,771	20,447	6,428	23,634	10,000	9,032	90.3%	10,000	-	0.0%		13,849
17	Legal-Land Use	12,556	4,967	3,830	10,799	3,625	10,000	1,165	11.6%	10,000	-	0.0%		8,722
18	Legal-Personnel/Labor	10,810	15,607	-	38	696	6,000	147	2.5%	6,000	-	0.0%		5,644
19	Legal-Tax Sale	11,562	13,016	3,466	6,753	5,533	4,000	538	13.4%	4,000	-	0.0%		7,291
20	IT Services	5,276	4,475	1,472	4,014	6,720	15,000	2,720	18.1%	15,000	-	0.0%		4,432
21	New-Accounting Software	-	-	-	-	-	-	-	n/a	-	-	n/a		2,500
21	Utilities-Water, Sewer & Stormwater	-	1,610	2,107	594	963	2,000	-	0.0%	2,000	-	0.0%		1,234
22	Alarm Fees	-	47	-	-	-	500	-	0.0%	500	-	0.0%		193
23	Trash Removal	1,682	244	533	662	498	500	103	20.5%	500	-	0.0%		515
24	City Hall Building/Grounds	5,070	5,819	14,766	7,612	8,095	7,000	22,582	322.6%	7,000	-	0.0%		6,795
25	Rentals	4,583	4,188	3,197	4,560	3,263	4,000	1,238	31.0%	4,000	-	0.0%		4,205
26	P & C Insurance	63,986	71,799	85,565	92,367	82,248	26,000	39,031	150.1%	72,850	46,850	180.2%		76,308
27	Insurance Deductibles	6,821	6,480	515	5,858	(3,675)	6,000	7,248	120.8%	6,000	-	0.0%		4,375
28	Telephone	3,158	2,798	2,698	2,552	2,929	3,600	962	26.7%	3,600	-	0.0%		2,904
29	Postage	5,288	4,616	6,098	5,222	6,621	5,500	4,235	77.0%	6,000	500	9.1%		5,856
30	Advertising	900	4,298	638	1,927	2,340	1,500	-	0.0%	1,500	-	0.0%		1,763
31	Printing	1,138	1,165	1,172	2,415	3,054	1,500	2,182	145.5%	2,500	1,000	66.7%		1,868
32	Dues & Subscriptions	21,470	19,398	27,191	27,354	38,494	22,500	17,385	77.3%	20,000	(2,500)	-11.1%		25,238
33	Travel	355	17	(2)	172	608	1,000	523	52.3%	1,000	-	0.0%		337
34	Equipment	-	6,998	-	-	-	500	-	0.0%	3,000	2,500	500.0%	Auditorium - 2 stage lights	1,000
35	Supplies	1,482	1,937	2,377	5,204	3,686	2,500	1,139	45.6%	3,000	500	20.0%		3,086
36	Staff & Board Activities	829	1,682	603	1,478	968	2,000	352	17.6%	2,000	-	0.0%		1,382
37	Technology Supplies	2,678	602	2,334	1,868	404	3,000	828	27.6%	3,000	-	0.0%		1,942
38	Utilities-Gas Heat	4,584	2,809	2,868	3,103	2,934	4,600	216	4.7%	4,700	100	2.2%		3,762
39	Utilities-Electricity	5,249	4,975	6,823	6,324	7,065	6,500	2,562	39.4%	6,750	250	3.8%		6,304

Finance & Administration

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/2/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
40	LOT General Fund	-	-	-	-	-	34,000	-	0.0%	36,000	2,000	5.9%		10,000
41	LOT to Redevelopment Fund	-	25,113	33,705	35,036	-	-	-	n/a	50,000	50,000	n/a		21,732
42	Mayoral Initiatives	-	2,586	2,588	1,786	1,424	5,000	994	19.9%	5,000	-	0.0%		2,923
43	Miscellaneous	1,172	997	15,767	1,662	9,212	1,500	10,571	704.7%	1,500	-	0.0%		4,164
44	HRA Costs	106,418	77,155	178,149	196,010	104,058	-	-	n/a	-	-	n/a	Move to Departments	133,349
45	Leave Buyback	70,229	99,188	72,730	75,263	77,854	-	-	n/a	-	-	n/a	Move to Departments	79,200
46	<i>Total Operating Expenditures</i>	557,244	631,643	730,368	740,688	643,240	517,018	226,717	43.9%	554,284	37,266	7.2%		594,007
48	Expenditures - Capital										-			
49	30-32 Lower Welden	-	-	-	-	-	-	-	n/a	-	-	n/a		-
50	Restructure Welden Theatre Purchase							-	n/a	-	-	n/a		-
51		-	-	-	-	-	-	-	n/a	-	-	n/a		-
52	<i>Total CIP</i>	-	-	-	-	-	-	-	n/a	-	-	n/a		-
53											-			
47	Total Expenditures	557,244	631,643	730,368	740,688	643,240	517,018	(223,917)	-43.3%	554,284	37,266	7.2%		594,007

City Clerk

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/3/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
	Revenues													
1	Beverage Control Licenses	2,455	2,430	2,380	2,615	2,245	2,500	555	22.2%	2,500	-	0.0%		2,791
2	Dog Licenses	974	6,275	164	1,369	1,374	2,500	132	5.3%	1,200	(1,300)	-52.0%	approx 300 dogs; \$4 to City	2,207
3	Recording Fee Revenues	45,984	68,107	60,639	50,108	45,850	50,000	19,178	38.4%	50,000	-	0.0%		40,086
4	City Clerk Fees	34,282	18,159	25,570	23,846	22,737	25,000	9,401	37.6%	25,000	-	0.0%		37,449
5	Clerk Record Preservation	21,082	27,837	22,086	18,235	17,015	18,000	6,992	38.8%	18,000	-	0.0%		19,032
6	Election Grant	-	5,000	-	-	-	-	-	n/a	-	-	n/a		625
7	LOT Alcohol Transfer	21,307	7,196	20,000	20,000	20,000	20,000	-	0.0%	20,000	-	0.0%		18,563
8	GMTA Passes Sold	1,558	1,260	-	4	-	-	-	n/a	-	-	n/a		353
9	<i>Total Revenue</i>	<i>127,642</i>	<i>136,264</i>	<i>130,839</i>	<i>116,177</i>	<i>109,221</i>	<i>118,000</i>	<i>36,258</i>	<i>30.7%</i>	<i>116,700</i>	<i>(1,300)</i>	<i>-1.1%</i>		<i>107,649</i>
10											-			
11	Expenditures													
12	Salaries	37,759	38,084	42,472	39,376	41,804	42,134	16,773	39.8%	43,819	1,685	4.0%		40,593
13	Health Benefits - HDLP	4,131	12,956	4,668	4,005	7,038	15,693	5,360	34.2%	19,897	4,203	26.8%		7,802
14	FICA/MEDI	2,987	3,029	3,249	2,800	3,058	3,362	1,208	35.9%	3,497	134	4.0%		3,088
15	Retirement-VMERS	2,245	2,218	2,564	2,379	2,762	2,949	1,167	39.6%	3,177	228	7.7%		2,547
16	Unemployment	30	78	97	93	95	141	-	0.0%	141	1	0.4%		105
17	Workers' Comp.	175	174	186	197	202	190	142	75.1%	305	116	61.1%		183
18	Election Expenses	4,429	11,380	4,961	7,911	4,967	10,000	4,648	46.5%	5,000	(5,000)	-50.0%		6,081
19	Election Grant	-	5,000	-	-	-	-	-	n/a	-	-	n/a		625
20	Training	679	-	42	-	2,141	1,500	696	46.4%	1,500	-	0.0%		920
21	Other Professional Svcs.	143	-	1,180	-	393	-	-	n/a	-	-	n/a		964
22	IT Services	561	350	492	533	300	600	40	6.7%	500	(100)	-16.7%		505
23	Rentals	1,889	1,360	1,635	2,084	1,639	2,300	735	31.9%	1,750	(550)	-23.9%		1,826
24	Telephone	758	780	767	760	783	800	321	40.1%	800	-	0.0%		762
25	Postage	49	-	-	4	185	200	10	4.8%	200	-	0.0%		105
26	Advertising	974	-	1,386	189	116	1,200	-	0.0%	200	(1,000)	-83.3%		783
27	Dues & Subscriptions	7,619	6,401	8,234	8,919	4,883	10,000	2,425	24.3%	6,500	(3,500)	-35.0%		7,882
28	Supplies	1,447	1,715	2,640	2,517	2,339	3,100	607	19.6%	3,000	(100)	-3.2%		2,707
29	Technology Supplies	2,424	-	98	505	-	500	-	0.0%	1,500	1,000	200.0%		1,878
30	Clerk Record Preservation	-	-	-	-	2,815	14,000	-	0.0%	14,000	-	0.0%		5,602
31	Miscellaneous	1,393	150	-	29	-	1,100	-	0.0%	500	(600)	-54.5%		359
32	<i>Total Expenditures</i>	<i>69,692</i>	<i>83,675</i>	<i>74,668</i>	<i>72,302</i>	<i>75,519</i>	<i>109,769</i>	<i>34,132</i>	<i>31.1%</i>	<i>106,286</i>	<i>(3,483)</i>	<i>-3.2%</i>		<i>75,838</i>
33											-			
34	Net Operations	57,950	52,589	56,170	43,875	33,702	8,231	2,126	25.8%	10,414	2,183	26.5%		31,811

Planning & Development

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/3/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
	Revenue													
1	Park Concert Series	-	-	6,000	3,000	-	3,000	-	0.0%	3,000	-	0.0%		2,375
2	Grant Revenue								n/a	11,000	11,000	n/a	CLG Grant	
3	Zoning Revenue	108,025	57,788	32,572	80,354	151,273	60,000	23,346	38.9%	60,000	-	0.0%		66,002
4	Misc. Revenue	48,896	10,819	3,504	3,358	814	-	1,946	n/a	-	-	n/a		9,149
5	Event Revenue	100	-	3,000	696	-	2,000	-	0.0%	1,000	(1,000)	-50.0%		1,550
6	Reappraisal State Rev	21,983	22,002	22,002	22,021	22,059	22,000	-	0.0%	22,000	-	0.0%		21,633
7	<i>Total Revenues</i>	<i>179,003</i>	<i>90,609</i>	<i>67,078</i>	<i>109,430</i>	<i>174,146</i>	<i>87,000</i>	<i>25,292</i>	<i>29.1%</i>	<i>97,000</i>	<i>10,000</i>	<i>11.5%</i>		<i>96,185</i>
8														
9	Expenditures - Operating													
10	Salaries	114,252	117,382	113,722	100,695	111,179	114,060	43,459	38.1%	111,861	(2,199)	-1.9%		109,835
11	Health Benefits	22,476	23,100	26,185	31,224	34,746	43,365	18,448	42.5%	45,899	2,534	5.8%		28,399
12	FICA/MEDI	8,625	8,587	8,496	7,502	8,181	9,102	3,338	36.7%	8,927	(175)	-1.9%		8,248
13	Retirement-Prudential	15,842	15,135	15,749	15,200	15,900	16,300	16,300	100.0%	18,000	1,700	10.4%		15,403
14	Retirement-VMERS	6,027	5,831	5,769	6,528	7,207	7,984	2,928	36.7%	8,110	126	1.6%		6,416
15	Unemployment	150	387	479	459	449	213	-	0.0%	145	(68)	-31.8%		499
16	Workers' Comp.	865	862	724	577	745	513	385	75.1%	780	266	51.9%		735
17	Training	25	165	186	453	619	1,500	944	62.9%	1,500	-	0.0%		819
18	Grant Project Exp.	-	-	-	-	-	-	-	n/a	16,000	16,000	n/a	Cert. Local Government Grant	-
19	Other Professionals Svcs.	4,319	5,075	8,371	5,557	4,218	11,000	1,001	9.1%	11,000	-	0.0%		10,067
20	Holiday Decorations	30,942	28,849	21,124	48,033	38,772	40,000	27,318	68.3%	40,000	-	0.0%		34,090
21	Appraisal Consulting	-	-	1,000	-	143,493	124,100	138,242	111.4%	154,100	30,000	24.2%	Reappraisal year 2 of 2	19,624
22	IT Services	4,316	4,237	4,328	5,260	5,530	18,100	848	4.7%	5,000	(13,100)	-72.4%		5,303
23	Fonda Utilities	945	1,323	1,423	1,236	1,040	-	1,758	n/a	2,000	2,000	n/a		852
24	Rentals	1,338	1,245	1,786	2,365	2,518	2,700	459	17.0%	2,700	-	0.0%		1,694
25	Downtown Concert Series	7,267	4,472	12,261	1,353	3,537	7,500	4,473	59.6%	7,500	-	0.0%		7,174
26	Telephone	4,492	4,674	3,959	4,264	3,169	4,500	1,300	28.9%	4,500	-	0.0%		4,157
27	Advertising	896	1,609	8,338	422	1,031	5,000	1,509	30.2%	2,000	(3,000)	-60.0%		3,037
28	Dues & Subscriptions	482	1,358	1,386	1,364	1,931	1,400	4,777	341.2%	14,100	12,700	907.1%	Citizenserve, CAMA, other dues	1,190
29	Publishing	1,689	4,132	3,407	3,369	2,190	3,400	524	15.4%	3,400	-	0.0%		2,898
30	Travel	997	-	74	503	957	1,000	1,628	162.8%	2,000	1,000	100.0%		766
31	Supplies	761	696	1,586	3,067	1,200	1,400	424	30.3%	1,500	100	7.1%		1,398
32	Staff & Board Activities	919	700	6,503	1,800	2,477	1,800	290	16.1%	2,000	200	11.1%	volunteer appreciation	2,300
33	Technology Supplies	3,664	-	111	529	15	2,000	1,348	67.4%	2,000	-	0.0%	one computer replacement	1,352
34	Miscellaneous	24,786	6,080	3,372	171	-	1,000	135	13.5%	1,000	-	0.0%		4,626
35	General Events	8,359	8,351	15,781	7,642	8,959	8,500	21	0.2%	8,500	-	0.0%		9,937
36	Grant Match	-	-	-	2,200	-	6,000	-	0.0%	1,000	(5,000)	-83.3%	use some match on CLG Grant	275
37	City Marketing	16,896	23,739	38,872	6,554	12,208	25,000	4,150	16.6%	20,000	(5,000)	-20.0%		18,534
38	<i>Total Operating Expenditures</i>	<i>281,330</i>	<i>267,989</i>	<i>304,993</i>	<i>258,327</i>	<i>412,271</i>	<i>457,438</i>	<i>276,007</i>	<i>60.3%</i>	<i>495,522</i>	<i>38,084</i>	<i>8.3%</i>		<i>266,337</i>
39														
40	Expenditures - Capital													
41	Auditorium Improvements	29,560	-	-	-	20,071	-	-	n/a	-	-	n/a		9,926
42	<i>Total CIP</i>	<i>29,560</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>20,071</i>	<i>-</i>	<i>-</i>	<i>n/a</i>					<i>5,514</i>
43														
44	Net Operations	(131,886)	(177,380)	(237,915)	(148,898)	(258,195)	(370,438)	(250,715)	67.7%	(398,522)	(28,084)	7.6%		(175,666)

Debt Service														
		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/2/24	% of Budget		2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes
	Revenues													
	<i>Local Option Tax Offset</i>	-	-	47,500	409,447	458,746	509,294	137,996	27.1%		502,595	(6,699)	-1.3%	budgeted in general revenue, pool, LOT sidewalk
1	Transfer In - Loan 73726	-	17,199	-	22,909		-	-	n/a		-	-	n/a	
2	Transfer In - CH Renovation	71,861	71,133	70,343	69,485	68,566	67,595	57,047	84.4%		66,564	(1,031)	-1.5%	
3	Transfer In - Street Sweeper	11,584	12,528	12,528	12,528	12,528	-	-	n/a		12,528	12,528	n/a	
	Transfer In - PW Truck								n/a		-	-	n/a	
4	Transfer In - Fire Captain Vehicle	-	2,192	2,192	2,199	2,200	-	-	n/a		-	-	n/a	
5	<i>Subtotal offsetting revenues</i>	83,444	103,053	85,063	107,122	83,295	67,595	57,047	84.4%		79,092	11,497	17.0%	
6														
7	In 10-10 (Admin.)													
8	<i>sum of retired Debt</i>	49,470	29,179	17,500	17,500	239,369	17,500	-	0.0%		-	(17,500)	-100.0%	
9	City Hall	143,721	142,266	140,686	138,970	137,133	135,190	114,094	84.4%		133,128	(2,062)	-1.5%	
11	Congress & Main	-	2,483	15,952	14,900	14,900	14,900	6,208	41.7%		14,900	-	0.0%	
12	TAN Interest	-	-	-	6,113	5,455	5,000	2,808	56.2%		6,000	1,000	20.0%	
13	Capital Restructuring - LOT and Hard'ack surcharge					71,635	145,492	71,635	49.2%		143,270	(2,222)	-1.5%	\$36,110 Hardack lodge
14	<i>Total Admin</i>	193,191	173,929	174,139	177,483	468,492	318,082	194,746	61.2%		297,298	(20,784)	-6.5%	
15														
16	In 20-10 (Police)													
17	<i>sum of retired Debt</i>	5,601	5,601	10,927	-		-	-	n/a		-	-	n/a	
18	Police Building Fit Up	-	12,171	22,650	79,158	79,158	-	-	n/a		-	-	n/a	moved to PD/Disp budget
19	Police Chief Vehicle	-	-	7,493	7,493	7,493	-	-	n/a		-	-	n/a	moved to PD/Disp budget
20	<i>Total Police</i>	5,601	17,772	41,070	86,651	86,651	-	-	n/a		-	-	n/a	
21														
22	In 20-13 (Dispatch)													
23	Dispatch Building Fit Up	-	3,993	7,166	33,925	33,925	-	-	n/a		-	-	n/a	moved to PD/Disp budget
24	Dispatch Tower I & II	-	-	19,802	28,555	51,670	-	-	n/a		-	-	n/a	moved to PD/Disp budget
25	<i>Total Dispatch</i>	-	3,993	26,968	62,480	85,595	-	-	n/a		-	-	n/a	
26														
27	In 20-20 (Fire)													
28	<i>sum of retired Debt</i>	8,676	1,085	-	-		-	-	n/a		-	-	n/a	
29	Pumper/Tanker	34,617	34,194	33,740	33,253	32,737	32,196	28,112	87.3%		31,627	(569)	-1.8%	
30	Fire Truck	20,855	20,287	-	-	-	54,082	-	0.0%		54,082	-	0.0%	
31	Pickup Truck II	7,095	7,095	7,095	7,095	7,098	7,167	-	0.0%		-	(7,167)	-100.0%	
32	<i>Total Fire</i>	71,243	62,660	40,835	40,348	39,836	93,445	28,112	30.1%		85,709	(7,736)	-8.3%	
33														
34	In 30-30 (Recreation)													
35	<i>sum of retired Debt</i>	19,243	21,304	61,030	-		-		n/a		-	-	n/a	
36	City Pool	-	-	47,500	307,000	302,990	298,440	49,625	16.6%		294,160	(4,280)	-1.4%	
37	Pool Fit up costs	-	-	-	-	11,451	11,458	5,725	50.0%		11,458	(0)	0.0%	
38	Houghton St. Courts	-	-	-	-		30,000	14,961	49.9%		29,923	(77)	-0.3%	
39	Welden Theatre								n/a		20,000	20,000	n/a	
40	<i>Total Rec</i>	19,243	21,304	108,530	307,000	314,441	339,898	70,311	20.7%		355,541	15,643	4.6%	
41											-			

Debt Service														
		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/2/24	% of Budget		2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes
42	In 40-10 (PW)											-		
43	<i>Sum of retired Debt</i>	82,371	84,954	212,818	21,107		-		n/a		-	-	n/a	
44	Lake & Main Curb and Sidewalks	77,829	77,078	76,261	75,369	74,412	73,398	61,460	83.7%		72,319	(1,079)	-1.5%	
45	Fairfield St. Curb and Sidewalks	19,060	18,876	18,676	18,458	18,223	17,975	15,051	83.7%		17,711	(264)	-1.5%	
46	Utility Truck	-	25,799	11,489	34,398	34,444	-	-	n/a		-	-	n/a	
47	Tandem Truck						10,394	-	0.0%		10,394	0	0.0%	
48	parking system upgrade						23,097	-	0.0%		23,097	(0)	0.0%	
49	Street sweeper					16,510	-	6,547	n/a		12,528	12,528	n/a	covered by transfer in
50	FY25 F550 replacement								n/a		-	-	n/a	Move F550 to FY27
51	Neighborhood Sidewalks	367,080	352,475	368,020	340,323	336,174	331,806	266,023	80.2%		327,188	(4,618)	-1.4%	
52	Neighborhood Sidewalks - LOT Funded	-	-	-	102,447	101,982	101,472	88,371	87.1%		100,887	(585)	-0.6%	
53	<i>Total PW</i>	546,340	559,183	687,263	592,102	581,746	558,142	437,452	78.4%		564,124	5,982	1.1%	
54														
55	<i>Total Expense</i>	835,618	838,841	1,078,804	1,266,065	1,576,759	1,309,567	730,620	55.8%		1,302,672	(6,895)	-0.5%	
56														
57	Net tax funded, excl. pd/disp	752,174	735,789	993,741	1,158,943	1,493,465	1,241,972	673,573	54.2%		1,223,580	(18,392)	-1.5%	

Police Department - Summary Budget - Accepted by JPB 12/11/24

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/10/2024	% Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes
	Expenditures by Major Category												
1	Wages	2,095,686	1,921,845	1,727,209	1,734,106	2,057,460	2,487,252	1,085,816	43.7%	2,807,742	320,490	12.9%	Full staff, add expansion funds
2	Benefits	713,610	616,989	592,050	601,421	701,913	884,587	428,069	48.4%	1,114,137	229,550	25.9%	Correction from PY where some were excluded
3	Insurance	138,837	131,032	116,951	111,786	127,907	295,206	132,645	44.9%	329,458	34,253	11.6%	Police Liability premium increase
4	Professional and Purchased Services	133,011	151,402	150,823	192,957	255,454	317,731	120,123	37.8%	333,000	15,269	4.8%	
5	Training	28,737	13,228	19,345	13,219	11,423	26,000	13,240	50.9%	21,000	(5,000)	-19.2%	
6	Consumables	60,852	45,581	65,177	56,138	48,217	79,500	21,027	26.4%	77,000	(2,500)	-3.1%	
7	Rent and Utilities	34,813	143,932	236,321	235,101	234,926	250,902	105,151	41.9%	260,786	9,884	3.9%	
8	R&M	85,413	43,584	39,772	51,979	54,274	57,500	15,256	26.5%	49,000	(8,500)	-14.8%	
9	Other	59,857	82,618	9,546	106,796	107,413	35,500	29,039	81.8%	55,500	20,000	56.3%	Street crimes cash request \$20k
10	Capital	114,194	28,747	16,070	148,122	120,533	200,000	196,230	98.1%	120,000	(80,000)	-40.0%	Vehicles - 1 cruiser, 1 unmarked; equipment
11	Debt	-	-	-	-	-	119,547	74,828	62.6%	163,500	43,953	36.8%	Annual Debt Payments
12	Total Expenditures	3,465,011	3,178,959	2,973,264	3,251,623	3,719,519	4,753,724	2,221,423	46.7%	5,331,123	577,399	12.1%	
	Operating Revenues by Major Category												
13	Charges for Services	1,226,923	1,225,252	261,656	331,102	544,063	197,350	85,859	43.5%	233,000	35,650	18.1%	Vehicle trade value, fingerprint revenue
14	Fines	40,972	18,006	1,918	9,365	2,020	12,500	1,091	8.7%	12,523	23	0.2%	Ordinance violations, traffic fines
15	Grant Revenue	149,540	139,279	81,436	221,834	240,292	101,600	31,017	30.5%	57,500	(44,100)	-43.4%	DV grants ending
16	Debt Proceeds	-	28,547	-	-	85,231	200,000	-	0.0%	85,000	(115,000)	-57.5%	Debt finance one vehicle
17	Total Revenues	1,417,435	1,411,084	345,010	562,300	871,606	511,450	117,966	23.1%	388,023	(123,427)	-24.1%	
18	Dispatch Net Operations	(274,759)	63,817	(307,516)	(286,635)	(321,541)	(535,832)	51,702	-9.6%	(553,040)	(17,208)	3.2%	See dispatch summary below
19	Net Cost Funded by City	2,047,576	1,767,875	2,628,254	2,689,322	2,847,913	2,389,053	1,194,527	50.0%	2,748,070	359,017	15.0%	City portion
20	Net Cost Funded by Town	-	-	-	-	-	2,389,053	1,194,527	50.0%	2,748,070	359,017	15.0%	Town portion
		-	-	-	-	-							

Police Department - Detailed Budget - Accepted by JPB 12/11/24

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	25 at 12/10/20	% Budget		2026 Proposal	Change from Prior	Change from Pr	Notes
	Expenditures - Operating													
1	Salaries	1,830,030	1,726,652	1,544,290	1,549,528	1,914,873	2,240,151	962,763	43.0%		2,498,704	258,553	11.5%	Full staff
2	Officer Pickups	-	-	-	-	-	11,282	-	0.0%		45,833	34,552	306.3%	Removed PT; Include funds to pickup an additional officer
3	Overtime	265,656	195,194	182,919	184,578	142,587	235,819	123,053	52.2%		263,204	27,385	11.6%	Est. 200 hours per person
4	Health Benefits	307,112	251,412	259,381	259,619	282,737	450,441	190,541	42.3%		567,406	116,965	26.0%	12% premium increase; HRA Utilization 51%; PY excluded 4 emp
5	FICA/MEDI	160,101	148,171	133,630	130,503	163,642	167,404	85,691	51.2%		220,401	52,997	31.7%	PY excluded 4 employees \$30k
6	Prudential Retirement	36,515	34,924	35,700	33,700	35,300	33,500	33,500	100.0%		32,000	(1,500)	-4.5%	Contribution per funding strategy
7	VMERS	159,701	152,365	139,374	144,026	174,025	178,742	92,259	51.6%		242,830	64,088	35.9%	Increase in required contribution of .25%; PY excluded 4 employ
8	Employee Gear Allowance	50,182	30,117	23,964	33,572	46,209	54,500	26,079	47.9%		51,500	(3,000)	-5.5%	Annual taser contract \$10k; \$1k each leadership, \$500 each offi
9	Unemployment	1,157	2,985	3,696	3,538	2,592	3,569	1,600	44.8%		3,500	(69)	-1.9%	
10	Workers' Comp.	137,681	128,047	113,255	108,248	125,315	195,454	73,625	37.7%		191,958	(3,496)	-1.8%	CY25 rate is \$6.67 net; assume 5% increase
11	General Liability, Property, Casualty Insuran	-	-	-	-	-	96,182	57,420	59.7%		134,000	37,818	39.3%	42.5% increase in premium for police liability from CY23 to CY25
12	Other Professional Services	103,524	60,385	44,410	43,208	30,697	50,000	16,904	33.8%		40,000	(10,000)	-20.0%	Background checks, polygraph; website; Center for responder w
13	IT Support Services	-	47,260	52,682	72,531	54,344	75,000	24,640	32.9%		107,250	32,250	43.0%	Server replacement in FY26
14	Embedded Crisis Staff Contract	-	-	-	6,150	100,999	100,000	25,408	25.4%		100,000	-	0.0%	
15	Building Cleaning	-	-	-	13,475	14,560	13,440	6,020	44.8%		14,000	560	4.2%	70/30 pd/disp
16	Legal	-	-	-	-	-	5,000	-	0.0%		5,000	-	0.0%	
17	Cleaning of Uniforms	11,181	10,014	10,284	7,794	8,817	12,500	2,885	23.1%		10,000	(2,500)	-20.0%	
18	Data Storage	-	20,169	20,169	20,169	20,169	23,541	21,053	89.4%		21,500	(2,041)	-8.7%	Annual camera storage fee, no increase expected
19	Snow Removal	-	1,400	758	3,033	3,835	4,000	758	19.0%		4,000	-	0.0%	
20	Rentals	2,194	2,220	3,868	3,906	5,391	3,250	2,832	87.2%		5,750	2,500	76.9%	Storage unit, copier rental and usage
21	Advertising	141	3,876	1,489	15,485	3,684	15,000	2,325	15.5%		8,000	(7,000)	-46.7%	Depend on hiring needs
22	Dues & Subscriptions	15,971	6,078	17,163	7,206	12,957	16,000	17,297	108.1%		17,500	1,500	9.4%	Benchmark Solutions; PowerDMS; Paychex; Municipay fees; Lex
23	Training	8,074	4,292	10,737	7,548	3,792	13,000	495	3.8%		10,000	(3,000)	-23.1%	
24	Firearms	5,555	7,375	5,841	2,759	4,575	8,000	10,127	126.6%		8,000	-	0.0%	
25	Community Based Training	-	-	-	-	-	2,000	-	0.0%		-	(2,000)	-100.0%	
26	Travel	15,108	1,561	2,767	2,911	3,056	3,000	2,618	87.3%		3,000	-	0.0%	
27	Supplies	17,225	10,813	17,280	12,728	10,231	14,500	5,051	34.8%		14,500	-	0.0%	
28	Canine Supplies	839	-	1,955	2,555	1,940	5,000	-	0.0%		2,500	(2,500)	-50.0%	One K9, previously two

Police Department - Detailed Budget - Accepted by JPB 12/11/24

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	25 at 12/10/20	% Budget	2026 Proposal	Change from Prior	Change from Pr	Notes
29	Gasoline	42,787	34,768	45,942	40,855	36,046	60,000	15,976	26.6%	60,000	-	0.0%	
30	Water/Sewer	243	919	1,456	1,452	1,027	1,500	689	45.9%	1,750	250	16.7%	50/50 pd/disp
31	Trash Removal	962	1,000	1,295	1,512	1,476	1,502	497	33.1%	1,650	148	9.9%	50/50 pd/disp
32	Communications	22,018	30,095	30,368	35,162	37,046	37,000	16,093	43.5%	39,500	2,500	6.8%	Comcast \$18,500; AT&T \$9k; Verizon \$12k
33	Utilities, Gas Heat	2,347	2,433	1,648	2,071	387	2,200	129	5.9%	2,500	300	13.6%	50/50 pd/disp
34	Utilities, Electricity	9,243	18,055	23,686	22,907	24,389	23,700	10,353	43.7%	25,000	1,300	5.5%	70/30 pd/disp
35	Building Lease & Operations	-	91,430	177,867	171,997	170,600	185,000	77,391	41.8%	190,386	5,386	2.9%	
36	R & M Building	5,256	6,514	4,606	11,859	4,351	5,000	1,395	27.9%	6,500	1,500	30.0%	50/50, add air handler contract
37	R & M Other	4,440	2,165	3,454	2,478	149	2,500	-	0.0%	2,500	-	0.0%	
38	R & M Vehicles	75,717	34,904	31,712	37,642	49,774	50,000	13,861	27.7%	40,000	(10,000)	-20.0%	5 of 8 new in last two years, drive down R&M
39	Grant Expense	27,796	57,153	5,345	88,783	107,183	10,000	20,539	205.4%	10,000	-	0.0%	
40	Miscellaneous Equipment	30,750	9,440	3,996	7,502	-	10,000	8,500	85.0%	10,000	-	0.0%	
41	Contribution to RJC	-	-	-	-	-	15,000	-	0.0%	15,000	-	0.0%	
42	Miscellaneous Expense	1,311	16,026	204	10,511	230	500	-	0.0%	500	-	0.0%	
43	Drug Money	-	-	-	-	-	-	-	n/a	20,000	20,000	n/a	New: Cash for Street Crimes Unit
44	Total Expenditures - Operating	3,350,817	3,150,212	2,957,194	3,103,501	3,598,986	4,434,177	1,950,365	44.0%	5,047,623	613,446	13.8%	
	Expenditures - Capital and Debt												
45	Vehicle Purchases	89,565	28,547	4,500	148,122	120,533	200,000	196,230	98.1%	90,000	(110,000)	-55.0%	1 marked car, purchase; 1 unmarked via rental program
46	Capital Equipment	24,629	200	11,570	-	-	-	-	n/a	30,000	30,000	n/a	Tactical Gear; Weapons Replacement for FY27 or if FY26 has va
47	Transfer to Capital	-	-	-	-	-	-	-	n/a	-	-	n/a	
48	Police Chief Vehicle loan	-	-	-	-	-	7,493	3,747	50.0%	-	(7,493)	-100.0%	
49	Police equipment (VEDA) loan	-	-	-	-	-	16,722	6,967	41.7%	16,722	-	0.0%	70% of \$23,888 through FY41
50	Police Renovations loan	-	-	-	-	-	62,437	31,218	50.0%	62,437	-	0.0%	70% of \$89,195 through FY37
51	Vehicle loans - FY24 purchases	-	-	-	-	-	32,896	32,896	100.0%	32,896	(0)	0.0%	FY25, FY26, FY27 - FY24 vehicles
52	Vehicle loans - FY25 purchases	-	-	-	-	-	-	-	n/a	51,446	51,446	n/a	FY26, FY27, FY28, FY29 - FY25 vehicles est. 3% 4 years
53	Total Expenditures - Capital and Debt	114,194	28,747	16,070	148,122	120,533	319,547	271,058	84.8%	283,500	(36,047)	-11.3%	
	Revenues - Operating												
54	Fingerprint Revenue	18,640	9,551	4,005	22,600	22,785	15,000	11,135	74.2%	20,000	5,000	33.3%	
55	Other Town Contracts	942,445	950,775	93,288	150,861	328,564	-	-	n/a	-	-	n/a	
56	Police Liaison to School	246,000	246,000	150,000	150,000	170,000	175,100	43,775	25.0%	183,000	7,900	4.5%	
57	Miscellaneous Revenue	19,838	18,926	14,363	7,641	17,994	7,250	19,749	272.4%	10,000	2,750	37.9%	
58	Outside Detail	-	-	-	-	4,720	-	1,700	n/a	-	-	n/a	
59	Traffic Ticket & Muni Ordinance Fines	34,764	12,765	1,895	9,342	1,997	12,500	1,081	8.6%	12,500	-	0.0%	
60	Asset Forfeiture	6,207	5,242	23	23	23	-	10	n/a	23	23	n/a	
61	Domestic Violence Grants	98,939	89,423	70,115	182,339	203,236	91,600	21,463	23.4%	27,500	(64,100)	-70.0%	Grant funds for Q1FY26, grant ends 9/30/25
62	Misc. Grants	50,601	49,857	11,321	39,495	37,056	10,000	9,554	95.5%	30,000	20,000	200.0%	\$10k misc grants; COPS Grant \$20k for partial year
63	Sale of Assets	-	-	-	-	-	-	9,500	n/a	20,000	20,000	n/a	trade in value of vehicles
64	Debt Proceeds	-	28,547	-	-	85,231	200,000	-	0.0%	85,000	(115,000)	-57.5%	finance 1 vehicle and fitup
66	Total Revenue	1,417,435	1,411,084	345,010	562,300	871,606	511,450	117,966	23.1%	388,023	(123,427)	-24.1%	
67													
68													
69	Total Police Revenues	1,417,435	1,411,084	345,010	562,300	871,606	511,450	117,966	23.1%	388,023	(123,427)	-24.1%	
70	Total Police Expenditures	3,465,011	3,178,959	2,973,264	3,251,623	3,719,519	4,753,724	2,221,423	46.7%	5,331,123	577,399	12.1%	
71	Net Operations	(2,047,576)	(1,767,875)	(2,628,254)	(2,689,322)	(2,847,913)	(4,242,274)	(2,103,456)	49.6%	(4,943,100)	(700,826)	16.5%	

Dispatch Department - Summary Budget - Accepted by JPB 12/11/24

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/10/2024	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes
	Expenditures by Major Category												
21	Wages	651,316	565,590	597,418	711,564	774,890	774,640	354,313	45.7%	873,051	98,412	13%	
22	Benefits	178,881	145,837	175,726	236,768	265,090	354,941	145,608	41.0%	367,861	12,920	4%	
23	Insurance	10,107	10,696	10,489	9,919	11,758	4,923	3,205	65.1%	7,585	2,662	54%	
24	Professional and Purchased Services	63,305	48,923	56,894	59,869	29,819	61,500	19,726	32.1%	55,000	(6,500)	-11%	
25	Training	1,669	1,025	1,656	1,821	1,992	3,000	84	2.8%	3,000	-	0%	
26	Consumables	10,375	6,312	6,955	7,112	8,679	7,000	3,134	44.8%	7,250	250	4%	
27	Rent and Utilities	21,793	78,106	133,349	170,661	177,931	181,302	79,090	43.6%	186,824	5,522	3%	
28	R&M	6,022	10,042	8,060	15,481	10,081	19,000	1,578	8.3%	37,000	18,000	95%	Georgia Mountain annual contract payment
29	Other	3,850	187	12,024	1,171	-	3,500	-	0.0%	-	(3,500)	-100%	
30	Capital	39,415	11,465	161,868	53,887	270,514	-	-	n/a	5,000	5,000	n/a	Radar Base feasibility study
31	Debt	-	-	-	-	-	90,329	44,567	49.3%	90,329	(0)	0%	Annual Debt service
32	Total Expenditures	986,733	878,181	1,164,439	1,268,253	1,550,754	1,500,134	651,306	43.4%	1,632,900	132,766	9%	
	Operating Revenues by Major Category												
33	Charges for Services	711,974	770,499	856,923	881,617	979,213	964,302	703,008	72.9%	1,079,861	115,559	12%	Dispatch Contracts, 911 Dispatching
34	Debt Proceeds	-	171,500	-	100,000	250,000	-	-	n/a	-	-	n/a	Debt proceeds related to capital
35	Total Revenues	711,974	941,999	856,923	981,617	1,229,213	964,302	703,008	72.9%	1,079,861	115,559	12%	
36	Net Operations	(274,759)	63,817	(307,516)	(286,635)	(321,541)	(535,832)	51,702	-9.6%	(553,040)	(17,208)	3%	

Dispatch Department - Detailed Budget - Accepted by JPB 12/11/24

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/10/2024	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes
	Expenditures - Operating												
1	Salaries	581,510	478,465	518,163	646,764	685,316	707,324	301,285	42.6%	779,700	72,376	10%	
2	Part-time Personnel	9,659	-	-	-	-	19,518	-	0.0%	-	(19,518)	-100%	Removed
3	Overtime	60,147	87,125	79,255	64,801	89,574	47,798	53,028	110.9%	93,352	45,554	95%	Est. 200 hours per person; PY had minimum 104
4	Health Benefits	86,684	63,434	89,787	129,305	146,336	224,865	80,799	35.9%	221,293	(3,572)	-2%	12% premium increases; HRA utilization 51%
5	FICA/MEDI	47,704	42,461	45,179	54,065	58,724	61,818	27,971	45.2%	69,672	7,854	13%	
6	Prudential Retirement	6,010	5,682	4,500	7,800	8,100	11,400	11,400	100.0%	12,600	1,200	11%	Contribution per funding strategy
7	VMERS	38,010	33,842	36,260	44,285	51,778	52,859	24,784	46.9%	63,296	10,438	20%	Increase in required contribution of .25%
8	Uniforms	473	419	-	1,313	152	4,000	653	16.3%	1,000	(3,000)	-75%	
9	Unemployment	396	1,021	1,264	1,210	886	1,510	750	49.7%	1,500	(10)	-1%	
10	Workers' Comp.	9,711	9,675	9,225	8,709	10,872	3,413	2,455	71.9%	6,085	2,672	78%	CY25 rate is 0.68 net; assume 5% CY26 increase
11	Other professional services	54,828	23,430	26,691	27,009	2,855	21,240	7,381	34.7%	20,000	(1,240)	-6%	BCS Contract; PayChex; Power DMS; SecureShred
12	IT Support Services	6,364	20,225	25,935	27,815	12,393	28,000	6,986	24.9%	20,000	(8,000)	-29%	Symquest managed IT and services
13	Building Cleaning	-	-	-	-	6,240	5,760	2,580	44.8%	6,000	240		70/30 pd/disp
13	Snow Removal	-	467	325	1,300	1,644	2,500	325	13.0%	2,500	-	0%	
14	Rentals	2,113	4,802	3,942	3,745	6,688	4,000	2,454	61.4%	6,500	2,500	63%	Storage unit, copier rental and usage
15	Training	649	731	-	1,538	1,405	2,000	-	0.0%	2,000	-	0%	
16	Travel	1,020	293	1,656	283	587	1,000	84	8.4%	1,000	-	0%	
17	Operating Supplies	10,375	6,312	6,955	7,112	8,679	7,000	3,134	44.8%	7,250	250	4%	
18	Water/Sewer	-	443	789	1,452	1,027	1,500	689	45.9%	1,750	250	17%	50/50 pd/disp
19	Trash Removal	628	709	996	1,204	1,398	1,502	497	33.1%	1,650	148	10%	50/50 pd/disp
20	Communications	14,179	22,350	31,981	44,346	51,405	45,000	23,108	51.4%	47,500	2,500	6%	Consolidated, FirstLight, Verizon
21	Utilities - Gas Heat	2,347	2,571	1,648	2,213	1,116	2,500	129	5.2%	2,000	(500)	-20%	50/50 pd/disp
22	Utilities - Electricity	4,639	4,932	8,567	6,783	7,251	6,800	3,074	45.2%	7,000	200	3%	70/30 pd/disp
23	Building Lease & Operations	-	47,100	89,367	114,665	115,734	124,000	51,594	41.6%	126,924	2,924	2%	5% on actual FY25 of \$120,880
24	R & M Building	1,947	1,830	1,949	14,684	2,137	4,000	826	20.7%	6,500	2,500	63%	50/50, add air handler contract
25	Radar Base/Georgia Tower	990	7,745	5,485	-	1,171	10,000	-	0.0%	28,000	18,000	180%	Propane at radar base; annual contract at Georgia Mountain
26	R & M Communications	3,085	467	626	797	6,773	5,000	752	15.0%	2,500	(2,500)	-50%	
27	Grant Expenses	3,400	-	-	-	-	-	-	n/a	-	-	n/a	
28	Miscellaneous Equipment	273	135	-	-	-	3,000	-	0.0%	-	(3,000)	-100%	Removed
29	Misc Expense	177	52	12,024	1,171	-	500	-	0.0%	-	(500)	-100%	Removed
30	Total Expenditures - Operating	947,318	866,717	1,002,571	1,214,365	1,280,240	1,409,805	606,739	43.0%	1,537,571	127,766	9.1%	

Dispatch Department - Detailed Budget - Accepted by JPB 12/11/24

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/10/2024	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes
	Expenditures - Capital and Debt												
31	CIP Contribution	6,000	-	-	-	-	-		n/a	-	-	n/a	
32	Radar Base Building Planning								n/a	5,000	5,000		Feasibility for building planning at Radar Base
33	Console Lease/Purchase	-	10,763	-	-	-	-		n/a	-	-	n/a	
34	Dispatch Tower	33,415	702	161,868	53,887	270,514	-	-	n/a	-	-	n/a	
35	Dispatch Building Fit Up Debt	-	-	-	-	-	33,925	16,365	48.2%	33,925	(0)		30% of \$23,888 to FY41, and of \$89,195 to FY37
36	Dispatch Tower Debt	-	-	-	-	-	56,404	28,202	50.0%	56,404	-		Payments through FY34
37	Total Expenditures - Capital and Debt	39,415	11,465	161,868	53,887	270,514	90,329	44,567	49.3%	95,329	5,000	6%	
	Revenues - Operating												
38	Misc. Revenue	9,720	1,635	375	-	-	-	-	n/a	-	-	n/a	
39	Dispatch Service Contracts	605,617	679,951	753,338	758,975	849,748	848,202	678,983	80.0%	960,580	112,378	13%	
40	PSAP Contract	96,637	88,913	96,634	122,643	117,650	96,100	24,025	25.0%	109,281	13,181	14%	Annual funds for 911 calls answered, based on prior year call volume
41	PSAP Rollover Revenue	-	-	6,577	-	11,815	20,000	-	0.0%	10,000	(10,000)	-50%	Additional 911 funding for dedicated dispatcher
42	Debt Proceeds	-	171,500	-	100,000	250,000	-	-	n/a	-	-	n/a	Tower construction complete FY24
43	Total Revenue	711,974	941,999	856,923	981,617	1,229,213	964,302	703,008		1,079,861	115,559	12%	
44	Total Revenues - Operating	711,974	941,999	856,923	981,617	1,229,213	964,302	703,008	72.9%	1,079,861	115,559	12.0%	
45	Total Expenditures	986,733	878,181	1,164,439	1,268,253	1,550,754	1,500,134	651,306	43.4%	1,632,900	132,766	8.9%	
46	Net Operations	(274,759)	63,817	(307,516)	(286,635)	(321,541)	(535,832)	51,702		(553,040)	(17,208)	3.2%	
		-	(0)	-	-	-	-	(0)		-	0		

Animal Control

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at	% of Budget		2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
	Revenue														
1	Animal Control Fees	-	-	-	55	-	100	-	0.0%		-	(100)	-100.0%		94
2	<i>Total Revenue</i>	-	-	-	55	-	100	-			-	(100)	-100.0%		84
3												-			
4	Expenditures											-			
5	Salaries	9,425	9,145	9,589	9,428	10,026	11,000		0.0%		11,000	-	0.0%		9,938
6	FICA/MEDI	721	700	734	721	767	878		0.0%		878	-	0.0%		760
7	Unemployment	25	66	81	78	103	100		0.0%		100	-	0.0%		82
8	Workers' Comp.	448	446	452	456	486	450		0.0%		752	302	67.1%		455
9	OPS	-	879	-	590	83	500		0.0%		500	-	0.0%		382
10	Animal Services	2,000	2,000	2,250	290	1,664	2,500		0.0%		2,400	(100)	-4.0%		2,088
11	Training and Travel	2,042	1,962	1,941	1,600	3,572	2,300		0.0%		2,300	-	0.0%		2,315
12	Supplies	-	221	-	56	40	250		0.0%		250	-	0.0%		133
13	Miscellaneous	-	-	14	(14)	-	-		n/a			-	n/a		-
14	<i>Total Expenditures</i>	14,661	15,419	15,061	13,206	16,740	17,978	-			18,180	202	1.1%		14,357
15															
16	Net Operations	(14,661)	(15,419)	(15,061)	(13,151)	(16,740)	(17,878)	-			(18,180)	(302)	1.7%		(14,274)

Fire Department														
		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/3/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
	Revenue													
1	Water Fees	17,422	26,017	12,044	29,837	22,601	24,000	5,912	24.6%	24,000	-	0.0%		22,303
2	Public Building Inspections	27,306	49,926	26,844	53,515	37,900	61,000	13,709	22.5%	38,000	(23,000)	-37.7%		42,186
3	Interest & Penalty	513	1,011	809	1,574	1,171	-	546	n/a	-	-	n/a		635
4	PHSO Violations	50,044	25,834	49,488	22,600	58,650	30,000	41,800	139.3%	30,000	-	0.0%		35,827
5	Allowance adjustment	-	-	-	(6,240)	(20,626)	(7,500)	-	0.0%	(7,500)	-	0.0%		(3,358)
6	Ordinance Violations	-	-	-	-	100	-	-	n/a	-	-	n/a		13
7	Liquor Inspections	-	-	-	-	-	-	-	n/a	-	-	n/a		1,125
8	Miscellaneous	1,325	-	-	-	802	-	-	n/a	-	-	n/a		391
9	Debt Proceeds	-	-	-	-	-	-	-	n/a	-	-	n/a		104,375
10	<i>Total Revenue</i>	<i>96,611</i>	<i>102,789</i>	<i>89,185</i>	<i>101,286</i>	<i>100,599</i>	<i>107,500</i>	<i>61,967</i>	<i>57.6%</i>	<i>84,500</i>	<i>(23,000)</i>	<i>-21.4%</i>		<i>180,885</i>
11														
12	Expenditures													
13	Salaries	121,432	197,176	126,115	137,761	140,535	148,072	75,506	51.0%	110,837	(37,234)	-25.1%		136,796
14	On-Call Pay	5,040	4,350	4,353	5,760	-	5,940	-	0.0%	5,940	-	0.0%		5,938
15	Call Force	67,299	27,179	77,704	44,845	51,351	63,935	15,966	25.0%	66,483	2,548	4.0%		56,047
16	Health benefits	15,508	15,317	16,696	16,384	17,866	24,122	8,025	33.3%	29,634	5,512	22.8%		16,796
17	FICA/MEDI	14,901	17,571	15,897	14,380	14,772	17,392	7,340	42.2%	14,624	(2,768)	-15.9%		13,373
18	Prudential Retirement	48,241	46,138	43,200	48,700	51,000	49,600	49,600	100.0%	51,400	1,800	3.6%		47,510
19	VMERS	5,803	6,958	5,068	5,433	5,998	4,564	3,099	67.9%	2,428	(2,136)	-46.8%		5,898
20	Unemployment	115	298	369	353	278	716	-	0.0%	700	(16)	-2.2%		412
21	Workers' Comp.	27,204	33,454	22,510	36,270	15,505	28,500	9,452	33.2%	25,000	(3,500)	-12.3%		27,305
22	Uniforms	5,212	1,198	9,562	1,276	1,544	3,200	189	5.9%	3,200	-	0.0%		3,599
23	Firefighting Gear (non-cap)	7,625	12,055	12,269	3,119	14,476	9,000	-	0.0%	9,000	-	0.0%	3 sets a year	8,693
24	Training	865	1,403	600	220	566	1,000	-	0.0%	1,000	-	0.0%		832
25	OPS	2,966	3,270	3,326	10,213	6,986	4,500	490	10.9%	4,500	-	0.0%		4,895
26	IT Services	750	-	257	445	700	1,000	40	4.0%	1,000	-	0.0%		644
27	Internet	1,549	2,449	2,072	2,285	2,320	2,350	967	41.1%	2,421	71	3.0%		2,017
28	Utilities W/WW	-	-	237	537	431	600	449	74.8%	700	100	16.7%		151
29	Trash Removal	646	733	857	926	1,127	990	253	25.6%	1,000	10	1.0%		817
30	R & M Building	2,073	1,639	5,422	1,514	606	3,000	3,000	100.0%	3,000	-	0.0%		2,707
31	Equipment Testing	12,971	9,162	4,932	4,506	5,130	5,000	3,835	76.7%	5,600	600	12.0%	pumps, hose, ladders	6,713
32	R & M Communication Equipment	1,822	2,086	877	1,665	890	2,000	44	2.2%	2,000	-	0.0%		1,667
33	R & M Vehicles	24,966	9,332	12,959	15,290	21,079	17,500	7,767	44.4%	18,000	500	2.9%		14,953
35	Rentals	465	426	252	-	-	-	-	n/a	-	-	n/a		643

Fire Department

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/3/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
36	Telephone	3,967	3,818	7,196	5,983	8,725	5,200	3,812	73.3%	4,000	(1,200)	-23.1%		5,211
37	Postage	222	319	-	33	31	-	-	n/a	-	-	n/a		263
38	Dues & Subscriptions	3,058	6,025	5,517	5,806	6,514	6,000	329	5.5%	6,700	700	11.7%	911, fire programs	4,428
39	Travel	149	-	93	-	-	-	-	n/a	-	-	n/a		55
40	Supplies	4,607	6,380	4,234	5,841	6,049	5,000	1,211	24.2%	5,800	800	16.0%		5,076
41	Technology Suppies	2,753	-	175	148	-	-	-	n/a	2,500	2,500	n/a	replace one laptop	384
42	Utilities, Gas Heat	2,347	2,207	7,260	8,767	7,299	9,030	625	6.9%	9,100	70	0.8%		4,948
44	Utilities, Electricity	6,958	7,396	7,738	11,814	9,659	12,168	2,717	22.3%	12,000	(168)	-1.4%		8,258
45	Vehicle Fuel	5,293	4,327	5,802	9,487	8,256	9,500	3,541	37.3%	9,650	150	1.6%		6,521
46	Education Materials	329	535	-	-	-	500	-	0.0%	500	-	0.0%		296
47	Miscellaneous Equipment	7,396	7,059	2,937	4,031	-	4,500	-	0.0%	4,500	-	0.0%		4,115
48	Communication Equipment	-	2,577	2,275	-	2,275	2,275	1,374	60.4%	2,400	125	5.5%	paggers	1,516
49	Bad Debt Expense	-	62,000	-	400	-	-	-	n/a	-	-	n/a		7,800
50	Miscellaneous	13,245	12,951	25,278	-	-	500	-	0.0%	500	-	0.0%		6,434
51	<i>Total Operating Expenditures</i>	<i>417,778</i>	<i>507,785</i>	<i>434,040</i>	<i>404,193</i>	<i>401,969</i>	<i>447,654</i>	<i>199,631</i>	<i>44.6%</i>	<i>416,117</i>	<i>(31,537)</i>	<i>-7.0%</i>		<i>367,743</i>
52														
54														
55	CIP-Fire Truck	-	-	-	-	-	-	-	n/a	-	-	n/a		
56	Firefighting Gear	-	-	-	-	-	-	-	n/a	-	-	n/a		1,000
57	Air Packs (SCBA'S)	-	-	-	-	-	10,000	-	0.0%	10,000	-	0.0%	SCBAs	-
58	Fire Pickup	-	-	-	-	-	-	-	n/a	-	-	n/a		-
59	<i>Total CIP</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>10,000</i>	<i>-</i>	<i>0.0%</i>	<i>10,000</i>	<i>-</i>	<i>0.0%</i>		
60														
61	Total Revenues	96,611	102,789	89,185	101,286	100,599	107,500	61,967	57.6%	84,500	(23,000)	-21.4%		180,885
62	Total Expenditures	417,778	507,785	434,040	404,193	401,969	457,654	199,631	43.6%	426,117	(31,537)	-6.9%		461,409
64	Net Operations	(321,167)	(404,997)	(344,855)	(302,907)	(301,370)	(350,154)	(137,664)	39.3%	(341,617)	8,537	-2.4%		(280,524)

Recreation - Summary

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
1	Revenue													
2	Rec - General and Programs	571,425	459,324	428,878	490,788	464,715	508,000	517,157	101.8%	527,450	19,450	3.8%		431,820
3	Rec - Hard'ack	34,632	61,939	60,329	76,020	129,788	117,607	15,286	13.0%	85,798	(31,809)	-27.0%		66,515
4	Rec - Barlow	3,567	15,827	87,217	89,310	91,049	90,733	38,551	42.5%	93,408	2,674	2.9%		51,330
5	Rec - Pool	98,543	106,241	166,086	567,147	516,432	550,000	263,211	47.9%	505,000	(45,000)	-8.2%		310,677
6	Rec - Welden Theatre	-	-	-	92,193	221,526	263,200	144,638	55.0%	346,000	82,800	31.5%		34,858
7	Total Rec Revenue	708,167	643,332	742,509	1,315,459	1,423,512	1,529,540	978,843	64.0%	1,557,656	28,116	1.8%		895,199
8														
9	Expenditures													
10	Rec - General and Programs	501,325	522,341	524,601	535,006	601,694	564,339	302,815	53.7%	592,130	27,791	4.9%		483,926
11	Rec - Hard'ack	113,273	102,473	112,121	106,844	135,579	173,916	34,826	20.0%	176,530	2,614	1.5%		91,982
12	Rec - Barlow	38,736	43,674	30,368	35,789	34,658	38,800	6,613	17.0%	38,800	-	0.0%		29,408
13	Rec - Pool	118,834	55,595	99,871	563,809	531,413	544,524	227,334	41.7%	565,002	20,478	3.8%		281,915
14	Rec - Welden Theatre	-	-	-	113,822	270,755	294,994	136,796	46.4%	410,179	115,185	39.0%		-
15	Rec - CIP	31,763	-	5,173	32,990	35,228	-	-	n/a	-	-	n/a		11,684
16	Total Rec Expenditures	803,931	724,082	772,134	1,388,260	1,609,327	1,616,575	708,384	43.8%	1,782,642	166,067	10.3%		941,646
17														
18	Total Rec Net Operations	(95,764)	(80,750)	(29,625)	(72,801)	(185,816)	(87,035)	270,458		(224,986)	(137,952)			28,762

Recreation - Administration and Programs														
		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 01/24/2025	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
	Revenue, General Rec													
1	Miscellaneous Program Revenue	124,416	72,976	66,007	81,980	122,343	120,000	95,668	79.7%	122,500	2,500	2.1%	afternoon program	99,984
2	Miscellaneous Donations	4,925	52,260	13,784	26,798	4,547	10,000	15,760	157.6%	15,000	5,000	50.0%		14,039
3	Houghton Park Donations	410	-	-	-	-	5,000	-	0.0%	-	(5,000)	-100.0%		51
4	Reimbursement, Bus Trips	2,932	-	-	-	4,249	-	2,278	n/a	-	-	n/a		2,773
5	Basketball	6,506	1,355	4,417	7,672	8,018	5,500	8,045	146.3%	5,750	250	4.5%		5,496
6	Day Camps	178,470	170,179	176,456	182,266	179,032	215,000	336,422	156.5%	242,700	27,700	12.9%	vacation camp or summer day camp	191,425
7	Runs/Races	1,920	25	6,363	1,862	-	-	-	n/a	-	-	n/a	consolidate to misc. programs	3,521
8	Tennis				140	-	-	-	n/a	-	-	n/a	consolidate to misc. programs	28
9	Soccer	23,352	24,104	29,423	28,625	22,277	30,000	22,422	74.7%	28,000	(2,000)	-6.7%		27,223
10	Winter Carnival	6,750	1,200	9,940	4,890	10,100	6,000	-	0.0%	6,000	-	0.0%		6,735
11	Winter Concessions	1,279	-	3,879	35,299	-	-	-	n/a	-	-	n/a	consolidate to pool	5,432
12	Disc Golf	-	4,329	2,599	324	281	4,000	167	4.2%	-	(4,000)	-100.0%	free program	1,529
13	City Hall Events	4,290	750	480	4,608	1,972	2,500	2,473	98.9%	2,500	-	0.0%		2,762
14	Towns Reimbursement Non Pool	57,730	59,321	63,952	60,700	64,343	60,000	28,634	47.7%	60,000	-	0.0%		62,631
15	Premiere Sponsorships	8,417	5,833	19,167	16,875	13,750	20,000	-	0.0%	15,000	(5,000)	-25.0%		14,880
16	Debt Proceeds	20,735	-	-	-	-	-	-	n/a	-	-	n/a		2,962
17	Grant Revenue	-	7,843	-	-	-	-	-	n/a	-	-	n/a		1,120
18	State Grant Reopening	35,670	38,797	-	-	-	-	-	n/a	-	-	n/a		10,638
19	Holscheiter Donations	150	2,000	-	-	1,200	-	-	n/a	-	-	n/a		419
20	Afterglow Concert	84,938	100	5,500	5,000	-	-	-	n/a	-	-	n/a		13,192
21	Phantomx LX	8,387	18,103	20,564	28,354	25,243	25,000	5,166	20.7%	25,000	-	0.0%		18,381
22	Run for Jim			6,349	5,396	6,620	5,000	-	0.0%	5,000	-	0.0%		3,061
23	Miscellaneous	150	150	-	-	741	-	125	n/a	-	-	n/a		130
24	<i>Subtotal, Rev., General Programs</i>	<i>571,425</i>	<i>459,324</i>	<i>428,878</i>	<i>490,788</i>	<i>464,715</i>	<i>508,000</i>	<i>517,157</i>	<i>101.8%</i>	<i>527,450</i>	<i>19,450</i>	<i>3.8%</i>		<i>431,820</i>
25														
26	Exp., General Recreation Programs													
27	Salaries	140,285	162,736	200,056	191,314	224,509	229,121	110,756	48.3%	240,890	11,769	5.1%		170,884
28	Part-time Help	144,601	177,771	111,547	105,843	132,777	103,000	94,257	91.5%	103,000	-	0.0%	Afterschool is every day instead of two c	147,192
29	Health Benefits	16,344	13,643	19,898	9,425	1,883	11,847	801	6.8%	11,261	(586)	-4.9%		15,643
30	FICA/MEDI	22,813	26,801	23,639	23,859	27,717	26,503	16,413	61.9%	27,442	939	3.5%		24,718
31	Retirement - Prudential	3,943	3,757	6,800	3,700	3,900	3,700	3,700	100.0%	4,000	300	8.1%		4,563
32	Retirement-457	4,608	4,480	4,514	(55)	-	-	-	n/a	-	-	n/a		2,787
33	Retirement - VMERS	3,155	3,209	6,244	11,434	13,931	16,038	7,375	46.0%	17,464	1,426	8.9%		6,934
34	Unemployment	95	245	303	290	263	400	-	0.0%	405	5	1.3%		399
35	Workers' Comp.	7,077	7,750	8,014	8,991	13,065	2,330	4,386	188.2%	10,568	8,238	353.6%		8,585
36	Instructor Fees / ops?	13,896	9,422	16,456	26,829	18,794	27,000	12,966	48.0%	27,000	-	0.0%		19,300
37	IT Services	500	668	7	1,900	4,180	2,000	1,285	64.3%	2,000	-	0.0%	setup for one new laptop	1,657
38	R & M, Other	2,188	9,282	1,551	1,394	301	-	1,212	n/a	1,500	1,500	n/a		3,590
39	R & M, Tennis Courts	-	-	-	-	454	-	-	n/a	-	-	n/a		682
40	Rentals	-	-	-	-	834	-	-	n/a	1,200	1,200	n/a	copier contract	1,354
41	Program Costs	11,106	4,636	9,833	12,938	20,421	12,500	1,706	13.6%	12,500	-	0.0%		11,492
42	Telephone	3,961	6,383	11,332	7,297	7,982	5,000	3,131	62.6%	8,000	3,000	60.0%		6,294

Recreation - Administration and Programs														
		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 01/24/2025	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
43	Advertising/Brochure	13,481	510	617	8	58	1,000	4	0.4%	500	(500)	-50.0%		3,022
44	Dues & Subscriptions	1,231	856	1,429	4,372	6,332	2,000	2,684	134.2%	3,000	1,000	50.0%		2,153
45	Training	-	-	-	-	-	2,000	-	0.0%	2,000	-	0.0%		-
46	Travel	32	-	3,865	3,552	1,703	1,500	-	0.0%	1,500	-	0.0%		1,457
47	Supplies	6,014	3,051	3,149	10,448	6,217	10,000	2,313	23.1%	12,000	2,000	20.0%	3 monitors, 1 laptop	5,110
48	Credit Card Services, MyRec	18,567	8,112	19,064	14,145	21,068	20,000	12,400	62.0%	21,500	1,500	7.5%	MyRec, CC fees	18,119
49	Utilities - Gas	-	-	-	-	4,150	16,000	-	0.0%	5,000	(11,000)	-68.8%	split with pool	519
50	Gasoline	1,196	537	1,354	1,241	986	1,500	776	51.7%	1,500	-	0.0%		1,227
51	Winter Concessions	649	455	2,717	16,692	-	-	9	n/a	-	-	n/a	consolidate to pool	2,577
52	Equipment	6,064	351	1,603	2,438	1,158	2,500	-	0.0%	2,500	-	0.0%		2,389
53	Program Refunds	17,978	12,114	14,916	16,664	25,507	10,000	3,281	32.8%	10,000	-	0.0%		14,022
54	Bus Trips	4,340	-	98	287	-	6,000	455	7.6%	3,000	(3,000)	-50.0%		2,716
55	Basketball	4,052	-	2,953	2,434	2,197	3,000	-	0.0%	3,000	-	0.0%		2,867
56	Day Camp	11,165	11,794	(296)	16,776	23,345	15,000	15,832	105.5%	20,000	5,000	33.3%	Vacation and Day camps	13,348
57	Soccer	9,410	5,567	16,870	6,858	7,099	7,000	5,852	83.6%	7,000	-	0.0%		8,976
58	Winter Carnival	7,200	882	7,235	6,816	9,319	7,500	-	0.0%	7,500	-	0.0%		6,119
59	Sap Run & Glow Run	256	-	4,675	300	-	-	-	n/a	-	-	n/a		2,654
60	Community Events	2,190	820	3,617	4,256	3,999	4,200	-	0.0%	4,200	-	0.0%		3,385
61	Volunteer Appreciation	1,455	842	617	2,406	1,635	1,700	251	14.8%	1,700	-	0.0%		1,507
62	Miscellaneous Programs	-	61	90	560	-	-	-	n/a	-	-	n/a	consolidate into program expenses	89
63	Miscellaneous Programs	125	-	-	255	1,112	-	-	n/a	-	-	n/a	consolidate into program expenses	187
64	Phantoms LX	-	13,060	12,473	14,042	7,981	13,000	240	1.8%	13,000	-	0.0%		7,570
65	Disc Golf	-	13,375	1,076	-	198	1,000	733	73.3%	1,000	-	0.0%		2,244
66	Run for Jim	-	-	5,774	5,296	6,620	-	-	n/a	5,000	5,000	n/a		2,527
67	Holscheiter Donations	1,800	440	295	-	-	-	-	n/a	-	-	n/a		362
68	COVID-19	19,547	18,732	217	-	-	-	-	n/a	-	-	n/a		5,499
69	<i>Subtotal, General Rec. Exp.</i>	<i>501,325</i>	<i>522,341</i>	<i>524,601</i>	<i>535,006</i>	<i>601,694</i>	<i>564,339</i>	<i>302,815</i>	<i>53.7%</i>	<i>592,130</i>	<i>27,791</i>	<i>4.9%</i>		<i>483,926</i>
70														
71	CIP										-			#DIV/0!
72	Vehicle	20,735	-	-	-	-	-	-	n/a	-	-	n/a		2,962
73	Pool Capital Assessment	9,999	-	-	-	-	-	-	n/a	-	-	n/a		1,428
74	Tow Shack				30,000	35,228	-	-	n/a	-	-	n/a		16,307
75	Hard'ack parking improvements								n/a	-	-	n/a		-
76	Hard'ack field development								n/a	-	-	n/a		-
77	Hard'ack garage	-	-	-	2,990	-	-	-	n/a	-	-	n/a		427
78	Hard'ack Improvements/Services	1,028	-	5,173	-	-	-	-	n/a	-	-	n/a		886
79	<i>Subtotal, CIP</i>	<i>31,763</i>	<i>-</i>	<i>5,173</i>	<i>32,990</i>	<i>35,228</i>	<i>-</i>	<i>-</i>		<i>-</i>	<i>-</i>			<i>11,684</i>
80											-			
81	<i>Total Revenue</i>	<i>571,425</i>	<i>459,324</i>	<i>428,878</i>	<i>490,788</i>	<i>464,715</i>	<i>508,000</i>	<i>517,157</i>		<i>527,450</i>	<i>19,450</i>			
82	<i>Total Exp., including CIP</i>	<i>533,087</i>	<i>522,341</i>	<i>529,774</i>	<i>567,996</i>	<i>636,922</i>	<i>564,339</i>	<i>302,815</i>		<i>592,130</i>	<i>27,791</i>			
83	Net Operations	38,338	(63,017)	(100,897)	(77,208)	(172,206)	(56,339)	214,342		(64,680)	(8,341)			

Hard'ack														
		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/04/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
											-			
	Revenue, Hard'Ack										-			
1	Hard'ack Programs	22,083	4,301	28,169	6,958	33,620	45,000	5,024	11.2%	45,000	-	0.0%	Used to fund Lodge Debt	28,766
2	Hard'ack Reimbursements				18,450	57,071	-	-	n/a	-	-	n/a		15,104
3	Concessions	-	5,573	9,493	-	-	-	-	n/a	-	-	n/a		1,883
4	Hard'ack Labor	9,099	9,767	-	8,547	-	22,607	-	0.0%	10,798	(11,809)	-52.2%	Hard'ack reimburse hill labor	9,792
5	Safety Grant Award		40,629	-	-	7,500	-	-	n/a	-	-	n/a		6,876
6	Hard'ack Donations	3,450	1,419	708	30	-	-	-	n/a	-	-	n/a		701
7	Lodge Rentals	-	250	21,959	42,036	31,597	50,000	10,262	20.5%	30,000	(20,000)	-40.0%	Reduced for more public access	18,230
8	<i>Subtotal, Rev., Hard'ack.</i>	<i>34,632</i>	<i>61,939</i>	<i>60,329</i>	<i>76,020</i>	<i>129,788</i>	<i>117,607</i>	<i>15,286</i>	<i>13.0%</i>	<i>85,798</i>	<i>(31,809)</i>	<i>-27.0%</i>		<i>66,515</i>
9														
10	Hard'ack Exp.													
11	Salaries - Full Time	-	-	-	-	-	50,000	-	0.0%	52,000	2,000	4.0%		3,250
12	Salaries - Part Time	8,452	8,059	6,226	1,716	-	21,000	-	0.0%	10,000	(11,000)	-52.4%		7,157
13	Health Benefits						20,501	65	0.3%	21,792	1,292	6.3%		n/a
14	FICA/MEDI	647	617	474	131	-	5,666	-	0.0%	4,948	(718)	-12.7%		715
15	VMERS						3,500	-	0.0%	3,770	270	7.7%		n/a
16	Unemployment								n/a	95	95	n/a		
17	Workers Comp								n/a	2,226	2,226	n/a		
18	OPS	-	819	10,225	14,361	526	-	3,129	n/a	5,000	5,000	n/a		4,491
20	Cleaning Service	-	-	10,195	14,790	12,490	15,000	4,027	26.8%	15,000	-	0.0%		9,059
21	Plowing					10,651	6,750	-	0.0%	7,000	250	3.7%		n/a
22	IT Services	-	-	225	200	-	500	-	0.0%	500	-	0.0%		241
23	Hard'ack Maintenance	11,857	21,209	29,788	24,384	31,809	25,000	1,890	7.6%	22,500	(2,500)	-10.0%		22,381
24	Hard'ack Reimbursable			2,074	12,229	57,071	-	2,761	n/a	-	-	n/a		11,896
25	Program Costs	2,212	4,799	6,539	2,880	-	3,000	-	0.0%	-	(3,000)	-100.0%		3,179
26	Insurance	-	16	-	-	-	-	-	n/a	-	-	n/a		565
27	Telephone/Internet	-	-	3,204	7,968	7,036	3,000	3,175	105.8%	7,500	4,500	150.0%		3,387
28	Supplies	23	2,721	6,418	6,254	819	-	2,329	n/a	5,000	5,000	n/a		2,342
29	Utilities - Heat & Electric	-	-	7,225	6,979	5,419	8,000	1,638	20.5%	7,200	(800)	-10.0%		5,453
30	Concessions	-	3,157	2,974	1,106	-	-	-	n/a	-	-	n/a		1,080
31	Afterglow Concert	74,533	2,500	6,289	5,000	-	-	9	n/a	-	-	n/a		11,040
32	Miscellaneous	15,550	58,576	20,266	8,845	9,758	12,000	15,803	131.7%	12,000	-	0.0%		17,624
33	<i>Subtotal, Hard'ack Exp.</i>	<i>113,273</i>	<i>102,473</i>	<i>112,121</i>	<i>106,844</i>	<i>135,579</i>	<i>173,916</i>	<i>34,826</i>	<i>20.0%</i>	<i>176,530</i>	<i>2,614</i>	<i>1.5%</i>		<i>91,982</i>
34											-			
35	<i>Total Revenue</i>	<i>34,632</i>	<i>61,939</i>	<i>60,329</i>	<i>76,020</i>	<i>129,788</i>	<i>117,607</i>	<i>15,286</i>		<i>85,798</i>	<i>(31,809)</i>			<i>66,515</i>
36	<i>Total Expenditures</i>	<i>113,273</i>	<i>102,473</i>	<i>112,121</i>	<i>106,844</i>	<i>135,579</i>	<i>173,916</i>	<i>34,826</i>		<i>176,530</i>	<i>2,614</i>			<i>91,982</i>
37	Net Operations	(78,641)	(40,533)	(51,792)	(30,823)	(5,791)	(56,310)	(19,540)		(90,732)	(34,422)			

Barlow														
		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/04/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from	Notes	5 year average
	Barlow Revenues										-			
1	Rental Income	3,567	15,827	87,217	89,310	91,049	90,733	38,551	42.5%	93,408	2,674	2.9%		57,746
2														
3	<i>Subtotal, Barlow Rev.</i>	<i>3,567</i>	<i>15,827</i>	<i>87,217</i>	<i>89,310</i>	<i>91,049</i>	<i>90,733</i>	<i>38,551</i>	<i>42.5%</i>	<i>93,408</i>	<i>2,674</i>	<i>2.9%</i>		<i>51,330</i>
4														
5	Barlow Expenses													
6	Other Professional Services	-	2,758	-	-	906	500	107	21.5%	500	-	0.0%		645
7	Utilities - Water & Sewer	-	-	545	2,535	1,734	3,500	1,275	36.4%	3,500	-	0.0%		602
8	Elevator and Alarm Fees	1,136	565	437	282	-	1,200	-	0.0%	1,200	-	0.0%		753
9	Trash Removal	1,736	2,459	1,172	-	-	-	-	n/a	-	-	n/a		902
10	Repairs & Maintenance	22,234	15,220	13,153	15,286	13,858	15,000	2,405	16.0%	15,000	-	0.0%		15,594
11	Cleaning Services	-	7,000	-	-	-	-	-	n/a	-	-	n/a		2,500
12	Supplies	33	-	304	75	110	600	27	4.5%	600	-	0.0%		290
13	Tech Supplies		1,844	-	-	-	-	-	n/a	-	-	n/a		263
14	Operating Supplies	-	139	18	-	50	-	-	n/a	-	-	n/a		26
15	Utilities - Gas Heat	7,057	8,091	8,678	9,305	8,808	9,500	621	6.5%	9,500	-	0.0%		6,336
16	Utilities - Electricity	5,137	5,050	5,893	8,306	9,192	8,500	2,178	25.6%	8,500	-	0.0%		4,847
17	Miscellaneous	1,403	550	167	-	-	-	-	n/a	-	-	n/a		359
18	<i>Subtotal, Barlow Exp.</i>	<i>38,736</i>	<i>43,674</i>	<i>30,368</i>	<i>35,789</i>	<i>34,658</i>	<i>38,800</i>	<i>6,613</i>	<i>17.0%</i>	<i>38,800</i>	<i>-</i>	<i>0.0%</i>		<i>29,408</i>
19														
20	<i>Total Revenue</i>	<i>3,567</i>	<i>15,827</i>	<i>87,217</i>	<i>89,310</i>	<i>91,049</i>	<i>90,733</i>	<i>38,551</i>		<i>93,408</i>	<i>2,674</i>	<i>2.9%</i>		<i>51,330</i>
21	<i>Total Exp., including CIP</i>	<i>38,736</i>	<i>43,674</i>	<i>30,368</i>	<i>35,789</i>	<i>34,658</i>	<i>38,800</i>	<i>6,613</i>		<i>38,800</i>	<i>-</i>	<i>0.0%</i>		<i>29,408</i>
22	Net Operations	(35,169)	(27,847)	56,849	53,521	56,391	51,933	31,938		54,608	2,674	5.1%		21,922

POOL														
		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 01/24/2025	% of Budget	2026 Proposal	Change from Prior Year	Change from Prior year	Notes	5 year average
	Revenue, Pool													
1	Town Contributions	-	-	-	7,181	16,983	20,000	-	0.0%	20,000	-	0.0%		13,202
2	Pool Donations	-	80	-	46	85	-	-	n/a	-	-	n/a		339
3	Day Camp Contributions/Field Trips	-	-	-	25,500	25,000	25,000	25,000	100.0%	25,000	-	0.0%		10,063
4	Pool Concessions	9,036	2,879	15,484	27,925	63,007	30,000	31,854	106.2%	40,000	10,000	33.3%		27,179
5	Pool, other		1,899	1,455	10,207	39,076	-	4,711	n/a	-	-	n/a		7,520
6	Pool, Daily Gate	7,464	3,201	12,217	155,902	100,530	164,000	63,323	38.6%	125,000	(39,000)	-23.8%		75,300
7	Pool, Lessons	59,148	70,823	76,551	133,099	115,396	140,000	50,182	35.8%	125,000	(15,000)	-10.7%		111,252
8	Swim Team	17,452	22,605	35,529	54,190	54,739	62,000	29,999	48.4%	62,000	-	0.0%	winter and summer	39,314
9	Programming / Fitness Classes	2,370	2,589	2,225	12,847	11,877	15,000	5,515	36.8%	12,000	(3,000)	-20.0%		9,570
10	Pool Memberships	1,986	1,867	18,181	72,299	74,018	76,000	39,406	51.9%	76,000	-	0.0%		34,606
11	Debt Proceeds				53,350	-	-	-	n/a	-	-	n/a		
12	Party Rentals	1,088	299	4,445	14,602	15,721	18,000	13,222	73.5%	20,000	2,000	11.1%		10,419
13	<i>Subtotal, Rev., Pool</i>	<i>98,543</i>	<i>106,241</i>	<i>166,086</i>	<i>567,147</i>	<i>516,432</i>	<i>550,000</i>	<i>263,211</i>	<i>47.9%</i>	<i>505,000</i>	<i>(45,000)</i>	<i>-8.2%</i>		<i>310,677</i>
14														
15	Exp., Pool													
16	Salaries - full time	66,981	22,345	34,725	228,404	216,558	68,700	33,988	49.5%	64,900	(3,800)	-5.5%		135,027
17	Salaries - part time	-	-	-	-	-	174,000	77,530	44.6%	174,000	-	0.0%		-
18	Health Insurance	-	-	-	585	8,286	10,769	2,804	26.0%	21,802	11,033	102.5%		4,009
19	FICA/MEDI	5,124	1,731	3,464	16,666	16,754	19,367	8,923	46.1%	19,064	(303)	-1.6%		10,308
20	VMERS	-	-	-	3,368	4,431	4,809	2,023	42.1%	4,705	(104)	-2.2%		1,934
21	Workers' Comp.	2,573	2,564	2,778	2,991	4,344	10,679	3,205	30.0%	10,481	(198)	-1.9%		5,128
22	Other Professional Svcs.	-	215	4,510	3,222	4,832	3,000	390	13.0%	3,000	-	0.0%		2,129
23	Cleaning Services	-	-	-	300	100	1,000	-	0.0%	-	(1,000)	-100.0%		630
24	Utilities-W/S	72	239	730	191	-	1,500	50	3.3%	1,500	-	0.0%		1,185
25	Trash Removal	1,608	269	1,872	-	-	-	-	n/a	-	-	n/a		1,294
26	Repairs & Maintenance	2,328	3,611	(1,964)	6,969	17,160	7,500	20,914	278.9%	7,650	150	2.0%	pump station issue in FY25	5,263
27	Vehicle R&M	-	-	-	180	-	-	-	n/a	-	-	n/a		273
28	Rentals						3,000	-	0.0%	-	(3,000)	-100.0%		
29	Program Costs	-	191	266	1,439	1,071	2,500	-	0.0%	2,500	-	0.0%		1,496
30	Insurance	-	-	-	-	-	-	-	n/a	-	-	n/a		625
31	Pool Services - Dome Raising/Lowering	-	-	-	14,668	28,613	27,000	14,896	55.2%	30,000	3,000	11.1%		11,910
32	Telephone/Internet	990	659	210	241	-	1,000	-	0.0%	1,000	-	0.0%		669
33	Dues & Subscriptions				1,261	1,986	1,200	-	0.0%	1,200	-	0.0%		649
34	Travel				1,071	1,050	1,000	454	45.4%	1,000	-	0.0%		424
35	Supplies	1,394	1,323	2,545	7,358	6,014	10,000	1,343	13.4%	10,000	-	0.0%	50/50 split papertowels/TP	2,754
36	Credit Card Services	-	-	278	-	-	-	-	n/a	-	-	n/a		110

POOL

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 01/24/2025	% of Budget	2026 Proposal	Change from Prior Year	Change from Prior year	Notes	5 year average
37	Pool Chemicals	7,387	343	8,289	33,524	37,305	37,000	13,874	37.5%	37,500	500	1.4%		18,106
38	Utilities - Gas	-	-	-	75,468	78,833	64,000	10,319	16.1%	80,000	16,000	25.0%	split with lodge - one meter	30,538
39	Utilities-Electric	8,548	8,475	9,884	35,070	32,752	36,500	14,138	38.7%	37,000	500	1.4%		23,779
40	Gasoline	-	-	-	49	-	-	-	n/a	-	-	n/a		69
41	Concessions	5,630	1,822	4,756	24,591	36,572	15,000	10,856	72.4%	20,000	5,000	33.3%		15,421
42	Improvements	-	-	80	341	3,605	-	-	n/a	-	-	n/a		503
43	Equipment	666	1,319	1,234	4,427	793	5,000	-	0.0%	5,000	-	0.0%		3,180
44	Swim Team	5,563	1,357	10,430	13,248	19,046	17,500	8,053	46.0%	17,500	-	0.0%	swim fees for meets; revenue offset	10,143
45	Calcutta	128	-	-	62	-	-	-	n/a	-	-	n/a		24
46	Pool Lessons	1,937	4,463	4,030	8,940	4,864	9,000	939	10.4%	5,200	(3,800)	-42.2%	booklets and materials,	4,842
47	Pool Uniforms	1,904	2,742	3,308	11,702	1,154	6,500	-	0.0%	6,500	-	0.0%		4,164
48	Activities & Events	2,282	176	2,240	1,909	602	3,000	2,074	69.1%	3,000	-	0.0%		1,876
49	One Time Start Up Costs	-	-	3,387	54,737	288	-	-	n/a	-	-	n/a		13,970
50	Miscellaneous Expense	3,720	1,752	2,820	10,830	4,399	4,000	561	14.0%	500	(3,500)	-87.5%		5,128
51	<i>Subtotal, Pool Exp.</i>	<i>118,834</i>	<i>55,595</i>	<i>99,871</i>	<i>563,809</i>	<i>531,413</i>	<i>544,524</i>	<i>227,334</i>	<i>41.7%</i>	<i>565,002</i>	<i>20,478</i>	<i>3.8%</i>		<i>281,915</i>
52											-			
53	<i>Total Revenue</i>	<i>98,543</i>	<i>106,241</i>	<i>166,086</i>	<i>567,147</i>	<i>516,432</i>	<i>550,000</i>	<i>263,211</i>		<i>505,000</i>	<i>(45,000)</i>	<i>-8.2%</i>		<i>310,677</i>
54	<i>Total Exp., including CIP</i>	<i>118,834</i>	<i>55,595</i>	<i>99,871</i>	<i>563,809</i>	<i>531,413</i>	<i>544,524</i>	<i>227,334</i>		<i>565,002</i>	<i>20,478</i>	<i>3.8%</i>		<i>281,915</i>
55	Net Operations	(20,291)	50,647	66,215	3,338	(14,981)	5,476	35,876		(60,002)	(65,478)			28,762

Welden Theatre

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/4/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
1	Revenue													
2	Welden Concessions Revenue				38,010	93,158	85,000	64,831	76.3%	154,000	69,000	81.2%		65,584
3	Ticket Sales Revenue				54,183	122,911	118,000	78,561	66.6%	187,000	69,000	58.5%		88,547
4	Residential Rental income						55,200		0.0%	-	(55,200)	-100.0%	move back to redevelopment	
5	Advertisement Revenue				-	5,458	5,000	1,246	24.9%	5,000	-	0.0%		2,729
6	<i>Subtotal, Revenue</i>	-	-	-	92,193	221,526	263,200	144,638	55.0%	346,000	82,800	31.5%		34,858
7														
8	Expenditures													
9	Salaries - Full Time				39,909	86,999	48,000	14,183	29.5%	95,961	47,961	99.9%		63,454
10	Salaries - Part Time					-	55,894	26,216	46.9%	31,283	(24,611)	-44.0%		
11	Health Benefits				-	-	10,690	31	0.3%	15,927	5,238	49.0%		-
12	FICA				3,053	6,677	3,830	3,207	83.7%	10,154	6,324	165.1%		4,865
13	VMERS-Retirement				184	1,713	3,360	875	26.0%	6,957	3,597	107.1%		949
14	Unemployment								n/a	250	250	n/a		
15	Workers Comp								n/a	5,446	5,446	n/a		
16	Trash Removal				938	1,651	1,920	670	34.9%	2,000	80	4.2%		1,294
17	R&M				8,657	20,979	46,000	14,262	31.0%	46,000	-	0.0%		14,818
18	Insurance				-	-	-	-	n/a	-	-	n/a		-
19	Telephone/Internet				1,571	5,676	2,500	2,581	103.2%	6,000	3,500	140.0%		3,623
20	Advertising				129	99	500	-	0.0%	500	-	0.0%		114
21	Subscriptions				8,091	21,418	14,300	13,665	95.6%	26,000	11,700	81.8%		14,755
22	Supplies				17,664	25,242	2,500	6,361	254.4%	12,000	9,500	380.0%	\$8k for new server	21,453
23	Film Buying				32,471	66,791	51,000	25,721	50.4%	112,200	61,200	120.0%	approx 60% of ticket revenue	49,631
24	Utilities - Electric				755	2,282	1,500	4,725	315.0%	9,000	7,500	500.0%		1,518
25	Utilities - Residential Apartments						27,500		0.0%	-	(27,500)	-100.0%	move back to redevelopment	
26	Concessions				-	28,215	25,000	16,479	65.9%	30,000	5,000	20.0%		14,107
27	Miscellaneous Exp				400	3,015	500	7,819	1563.9%	500	-	0.0%		1,708
28	<i>Subtotal, Expenditures</i>	-	-	-	113,822	270,755	294,994	136,796	46.4%	410,179	115,185	39.0%		
29														
30	Net Operations	-	-	-	(21,629)	(49,229)	(31,794)	7,841		(64,179)	(32,385)			

Public Works Department

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/4/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
1	Revenue, PW Admin													
2	State Highway Grants	92,401	117,723	106,344	105,599	99,030	105,000	101,971	97.1%	102,000	(3,000)	-2.9%		98,887
3	Miscellaneous Sales	7,954	6,085	245	3,515	6,621	5,000	1,870	37.4%	5,000	-	0.0%		4,303
4	Miscellaneous Grants	90,935	-	-	-	-	-	-	n/a	-	-	n/a		11,367
5	Excavation Permits	29,950	28,573	10,825	20,559	34,721	25,000	13,523	54.1%	25,000	-	0.0%		27,453
6	PW Towing	-	-	-	4,550	6,300	-	-		-	-	n/a		1,356
7	Miscellaneous Revenue	15,644	14,266	29,433	25,467	5,383	17,500	5,446	31.1%	17,500	-	0.0%		18,774
8	Debt Proceeds	-	-	-	-	250,000	270,000	-	0.0%	-	(270,000)	-100.0%		71,429
9	Total Revenue	236,884	166,646	146,847	159,690	402,054	422,500	122,810	29.1%	149,500	(273,000)	-64.6%		199,680
10														
11														
12	Expenditures, PW Admin													
13	Salaries	30,227	21,992	37,866	22,965	23,704	23,706	10,492	44.3%	24,608	903	3.8%		24,693
14	Health Benefits	2,011	154	125	199	340	4,123	44	1.1%	876	(3,247)	-78.8%		867
15	FICA/MEDI	2,316	1,680	1,545	1,845	1,905	1,892	837	44.2%	1,964	72	3.8%		1,743
16	Retirement-Prudential	7,563	7,173	6,500	7,100	7,500	7,100	7,100	100.0%	7,700	600	8.5%		7,117
17	Retirement-VMERS	1,853	2,352	1,056	1,394	1,489	1,659	689	41.5%	1,784	125	7.5%		1,510
18	Unemployment	25	63	78	75	57	95	-	0.0%		(95)	-100.0%		78
19	Workers' Comp.	3,227	3,215	3,600	3,988	4,010	170	80	47.1%	172	2	0.9%		3,567
20	Other Professional Svcs.	1,847	3,819	38	2,122	683	2,500	261	10.5%	2,500	-	0.0%		2,376
21	Engineering Services	-	3,827	345	-	-	-	-	n/a	-	-	n/a		896
22	Tree Removal	2,000	22,200	16,200	31,250	24,375	20,000	7,875	39.4%	20,000	-	0.0%		17,003
23	IT Services	3,649	2,505	2,546	50	330	2,500	-	0.0%	-	(2,500)	-100.0%		2,073
24	Utilities W/S	-	-	913	976	255	-	-	n/a	-	-	n/a		268
25	Trash Removal	3,218	3,637	3,178	844	-	-	-	n/a	-	-	n/a		2,610
26	Towing	-	125	2,125	5,605	4,947	1,000	-	0.0%	1,000	-	0.0%	Towing	1,850
27	Sidewalk Maintenance	8,129	-	64	2,721	2,419	5,000	-	0.0%	5,000	-	0.0%		3,542
28	Streetscape Maintenance	82,333	93,320	76,043	108,895	97,602	100,000	54,637	54.6%	105,000	5,000	5.0%	banners, gardens	88,524
29	Telephone	3,312	3,412	3,949	4,311	3,505	4,350	1,133	26.1%	4,000	(350)	-8.0%		3,499
30	Advertising	-	-	-	167	430	200	361	180.4%	400	200	100.0%		150
31	Supplies	7,796	4,902	3,467	2,171	153	2,500	-	0.0%	2,500	-	0.0%		2,499
32	Staff Activities	175	311	-	29	36	-	-	n/a	-	-	n/a		257
33	Tools	1,085	224	49	19	-	-	-	n/a	-	-	n/a		172
34	Graffiti Removal	381	53	-	162	239	-	44	n/a	-	-	n/a		229
35	Garage Improvements	1,236	871	-	-	-	-	-	n/a	-	-	n/a		638
36	Miscellaneous	2,741	263	534	-	-	500	-	0.0%	500	-	0.0%		442
37	Subtotal, Admin. Exp.	165,122	176,098	160,221	196,889	173,978	177,295	83,554	47.1%	178,004	709	0.4%		148,091
38														

Public Works Department

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/4/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
39	Expenditures, Highway										-			
40	Salaries	95,708	108,742	127,514	100,275	100,560	105,519	60,649	57.5%	108,421	2,902	2.8%		104,727
41	Overtime	16,982	10,650	14,636	8,263	7,472	20,000	2,521	12.6%	20,000	-	0.0%		14,500
42	Health Benefits	20,447	21,104	24,576	23,059	19,979	24,167	7,407	30.6%	26,968	2,801	11.6%		22,489
43	FICA/MEDI	9,433	9,997	10,864	8,308	8,382	10,016	4,981	49.7%	10,248	232	2.3%		9,113
44	Retirement-Prudential	4,152	3,961	3,600	3,300	3,400	3,300	3,300	100.0%	3,100	(200)	-6.1%		3,589
45	Retirement-VMERS	7,359	5,744	8,750	6,812	7,653	8,786	4,307	49.0%	9,311	524	6.0%		7,428
46	Unemployment	101	261	323	309	268	1,200	-	0.0%	1,200	-	0.0%		370
47	Workers' Comp.	13,318	13,981	14,331	15,383	15,573	8,975	3,412	38.0%	8,345	(629)	-7.0%		14,198
48	Individual Clothing	3,743	1,345	6,044	3,375	2,131	4,200	678	16.1%	4,200	-	0.0%	\$600 each in contract;	3,205
49	Snow Removal	3,323	2,618	-	2,405	944	5,000	-	0.0%	5,000	-	0.0%	main street snow removal	4,911
50	IT Services	-	-	309	-	83	-	-	n/a	-	-	n/a		612
51	Utilities W/S	-	-	-	-	-	1,051	-	0.0%	1,100	49	4.7%		-
52	Trash Removal	-	-	-	-	-	5,000	2,043	40.9%	5,000	-	0.0%	consolidated from 40-45	-
53	Enforcement Hauling	1,976	3,188	2,833	4,898	9,914	-	-	n/a	-	-	n/a	all in 40-10	3,601
54	R & M Vehicles & Equipment	63,001	58,646	75,207	64,530	41,540	67,500	11,184	16.6%	74,500	7,000	10.4%	increase in R&M for 2012 FY550	62,240
55	Streetlight Maintenance	21,286	14,675	14,663	5,320	12,104	15,000	5,396	36.0%	15,000	-	0.0%		12,256
56	Rentals	-	-	-	2,285	2,978	4,000	1,061	26.5%	4,000	-	0.0%	roller, wood chipper rentals	658
57	Travel	-	-	155	-	-	-	-	n/a	-	-	n/a		44
58	Tools	5,691	4,590	666	1,120	1,680	4,000	1,312	32.8%	4,000	-	0.0%		3,218
59	Signage	11,365	9,142	9,688	7,589	6,069	7,500	2,758	36.8%	7,500	-	0.0%		7,107
60	Operating Supplies	21,958	12,381	9,881	10,737	10,764	12,000	2,816	23.5%	12,000	-	0.0%		9,403
61	Utilities-Gas Heat	-	2,245	2,623	2,991	2,915	3,000	222	7.4%	3,000	-	0.0%		2,284
62	Utilities-Electricity	11,480	4,650	4,836	4,533	4,891	4,750	1,510	31.8%	4,750	-	0.0%		6,424
63	Electricity, Street Lights	63,931	79,346	70,476	77,618	81,501	80,000	27,866	34.8%	83,600	3,600	4.5%		72,109
64	Electricity, Court House Lot	1,100	1,103	1,128	1,818	1,063	1,500	379	25.2%	1,500	-	0.0%		1,152
65	Gasoline, Vehicles	11,634	10,928	16,995	19,152	16,340	19,000	5,166	27.2%	19,000	-	0.0%		15,006
66	Salt & Sand Supplies	68,180	54,213	69,973	88,984	73,836	78,000	16,767	21.5%	80,000	2,000	2.6%	price per ton is level	71,898
67	Miscellaneous Equipment	4,838	5,488	2,376	4,542	-	5,000	-	0.0%	5,000	-	0.0%		2,530
68	<i>Subtotal, Highway Exp.</i>	<i>461,004</i>	<i>438,997</i>	<i>492,446</i>	<i>467,607</i>	<i>432,041</i>	<i>498,464</i>	<i>165,732</i>	<i>33.2%</i>	<i>516,742</i>	<i>18,279</i>	<i>3.7%</i>		<i>404,510</i>
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Public Works Department

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/4/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
70	Expenditures, Parks													
71	Salaries/Seasonal Help	8,691	-	-	1,985	8,912	12,000	6,372	53.1%	12,000	-	0.0%		4,699
72	FICA/MEDI	697	-	-	152	682	958	511	53.4%	958	-	0.0%		363
73	Workers' Comp.	559	557	592	627	461	858	388	45.2%	780	(78)	-9.1%		450
74	Other Professional Svcs.	690	135	-	3,156	152	2,000	-	0.0%	1,000	(1,000)	-50.0%		2,892
75	Utilities-W/S	270	630	441	753	1,103	500	735	147.0%	1,100	600	120.0%		587
76	R & M, Other	15,553	4,320	2,074	8,142	5,309	10,000	102	1.0%	8,000	(2,000)	-20.0%	mower repairs	8,175
77	Houghton Park Maintenance	1,384	889	5,304	879	589	4,500	633	14.1%	4,500	-	0.0%		2,506
78	Taylor Park Maintenance	19,075	5,173	9,542	8,378	7,957	12,500	9,282	74.3%	12,500	-	0.0%		11,266
79	Barlow Street Park	-	-	-	-	4	1,000	-	0.0%	1,000	-	0.0%		500
80	Hard'ack	3,837	-	-	-	-	-	-	n/a	-	-	n/a		730
81	Fountain Restoration	1,775	-	-	-	-	-	-	n/a	-	-	n/a		254
82	Supplies	100	130	-	142	-	500	-	0.0%	-	(500)	-100.0%		234
83	Operating Supplies	-	628	1,138	109	-	250	710	284.0%	750	500	200.0%		328
84	Utilities-Electricity	4,875	6,006	7,709	8,103	8,428	7,000	2,814	40.2%	7,100	100	1.4%		6,478
85	Equipment	-	-	159	-	-	-	-	n/a	-	-	n/a		95
86	<i>Subtotal, Parks Exp.</i>	<i>57,507</i>	<i>18,468</i>	<i>26,959</i>	<i>32,425</i>	<i>33,596</i>	<i>52,066</i>	<i>21,547</i>	<i>41.4%</i>	<i>49,687</i>	<i>(2,378)</i>	<i>-4.6%</i>		<i>35,131</i>
87														
88	Expenditures, CIP													
89	Pickup Trucks	-	-	-	19,141	-	-	-	n/a	-	-	n/a	FY27 F550 replacement	2,734
90	PW Utility Trucks	14,117	179,249	-	-	-	-	-	n/a	-	-	n/a		27,624
91	Paving Projects	370,904	310,265	265,266	314,836	282,989	300,000	270,889	90.3%	300,000	-	0.0%		294,283
92	Sidewalk Plow	-	47,266	-	-	-	-	-	n/a	-	-	n/a		6,752
93	Plow Truck	-	-	-	-	-	270,000	-	0.0%	-	(270,000)	-100.0%		-
94	Equipment	-	-	-	-	-	-	-	n/a	11,667	11,667	n/a	Purchase roller for patch paving	-
95	Payloader	37,935	-	-	-	-	-	-	n/a	-	-	n/a		5,419
96	Garage Upgrades	-	8,359	715	-	-	-	-	n/a	-	-	n/a		1,296
97	Houghton Park	-	-	-	-	-	-	235,690	n/a	-	-	n/a		35,714
98	<i>Subtotal, CIP</i>	<i>422,956</i>	<i>545,140</i>	<i>265,981</i>	<i>333,977</i>	<i>282,989</i>	<i>570,000</i>	<i>506,579</i>	<i>88.9%</i>	<i>311,667</i>	<i>(258,333)</i>	<i>-45.3%</i>		<i>323,449</i>
99														
100	<i>Total Revenues</i>	<i>236,884</i>	<i>166,646</i>	<i>146,847</i>	<i>159,690</i>	<i>402,054</i>	<i>422,500</i>	<i>122,810</i>		<i>149,500</i>	<i>(273,000)</i>			
101	<i>Total Operating Expenditures</i>	<i>683,633</i>	<i>633,563</i>	<i>679,626</i>	<i>696,920</i>	<i>639,615</i>	<i>727,824</i>	<i>270,833</i>		<i>744,434</i>	<i>16,609</i>			
102	<i>Total Capital Expenditures</i>	<i>422,956</i>	<i>545,140</i>	<i>265,981</i>	<i>333,977</i>	<i>282,989</i>	<i>570,000</i>	<i>506,579</i>		<i>311,667</i>	<i>(258,333)</i>			
103	Net Operations	(869,705)	(1,012,056)	(798,761)	(871,207)	(520,551)	(875,324)	(654,601)		(906,600)	(31,276)			

Parking Program

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/17/24	% of Budget	2026 Proposal	Change from Prior Year	Percent Change from Prior year	Notes	5 year average
1	Revenue													
2	Annual Parking Passes-Garage	17,323	4,375	16,269	18,415	21,852	20,000	18,848	94.2%	20,000	-	0.0%		16,379
3	6 Month Parking Passes-Garage	11,960	2,220	5,308	4,228	4,408	6,600	3,969	60.1%	6,600	-	0.0%		6,591
4	Monthly Parking Passes-Garage	18,946	20,337	23,430	18,783	19,766	21,000	6,523	31.1%	21,000	-	0.0%		20,958
5	Transient Revenue-Garage	21,612	15,138	19,747	26,054	29,277	28,000	12,691	45.3%	28,000	-	0.0%		22,004
6	Electric Car Chargers-Garage	-	-	-	-	-	-	-	n/a	-	-	n/a		13
7	ReArch Parking Management-Garage	46,570	46,570	48,898	52,565	53,923	55,227	31,834	57.6%	58,280	3,053	5.5%		49,014
8	Hotel Parking Management-Garage	35,892	7,800	23,400	24,570	25,594	25,814	13,544	52.5%	27,105	1,291	5.0%		22,907
9	Main & Congress Street Lot	-	3,194	5,625	27,897	31,599	30,000	15,353	51.2%	30,000	-	0.0%		12,664
10	Courthouse & City Hall Parking	10,035	3,295	8,530	14,842	18,605	12,000	16,888	140.7%	12,500	500	4.2%		10,288
11	Parking Program, Tickets	18,371	7,407	16,764	15,168	22,079	12,000	11,580	96.5%	20,000	8,000	66.7%		15,536
12	Towing	-	525	1,550	-	-	-	-	n/a	-	-	n/a		259
13	Debt proceeds						100,000	-	0.0%	-	(100,000)	-100.0%		
14	Miscellaneous Revenue	375	1,954	125	450	768	-	41	n/a	-	-	n/a		459
15	<i>Total Revenue</i>	<i>181,083</i>	<i>112,815</i>	<i>169,646</i>	<i>202,971</i>	<i>227,870</i>	<i>310,640</i>	<i>131,271</i>	<i>42.3%</i>	<i>223,485</i>	<i>(87,156)</i>	<i>-28.1%</i>		<i>157,397</i>
16														
17	Expenditures													
18	Salaries	59,139	65,351	68,488	77,233	91,865	111,293	52,170	46.9%	60,433	(50,860)	-45.7%		69,039
19	Health Insurance	8,498	8,475	8,789	10,289	11,114	24,630	15,542	63.1%	15,155	(9,475)	-38.5%		9,635
20	FICA	4,412	4,839	5,143	5,621	7,108	8,881	4,081	45.9%	4,823	(4,059)	-45.7%		5,209
21	457 Contribution	107	2	(2)	-	-	-	-	n/a	-	-	n/a		51
22	Retirement-VMERS	3,406	8,322	4,358	4,994	6,230	7,790	3,630	46.6%	4,381	(3,409)	-43.8%		4,976
23	Leave Buyback	801	-	800	-	-	-	-	n/a	-	-	n/a		200
24	Other Professional Services	3,798	7,347	1,240	6,122	9,843	5,000	957	19.1%	4,000	(1,000)	-20.0%		4,794
25	Snow Removal	25,000	25,000	28,600	30,600	28,938	26,000	8,333	32.1%	28,600	2,600	10.0%		25,658
26	Towing	-	1,300	-	-	-	1,500	385	25.7%	1,500	-	0.0%		163
27	Dispatch Services	2,574	2,575	2,575	2,575	2,575	2,704	-	0.0%	-	(2,704)	-100.0%		2,575
28	IT Services	35	1,110	365	717	150	500	200	40.0%	500	-	0.0%		391
29	Utilities - W/S	1,121	1,493	1,740	2,506	2,424	1,850	2,526	136.5%	3,675	1,825	98.6%	stormwater fees	1,535
30	Alarm Fees	-	12,902	-	-	-	500	-	0.0%	500	-	0.0%		1,800
31	Trash Removal	-	-	761	364	-	-	-	n/a	-	-	n/a		141
32	R&M	40,349	33,234	52,237	103,877	78,072	50,000	25,640	51.3%	50,000	-	0.0%	elevators	52,846
33	Insurance	4,208	4,640	5,323	5,819	5,779	7,800	3,724	47.7%	7,025	(775)	-9.9%		4,971
34	Telephone/Internet	4,517	6,579	7,635	8,427	10,131	7,000	4,775	68.2%	7,000	-	0.0%		6,411
35	Dues, Subs & CC Fees	3,429	4,730	2,085	4,323	11,258	4,500	2,764	61.4%	10,050	5,550	123.3%	T2 annual subscriptions	4,853
36	Supplies	1,643	438	2,192	11,114	2,558	4,000	2,642	66.0%	5,250	1,250	31.3%	Increase for special ticket paper	2,831
37	IT Supplies	509	2,144	(362)	2,329	11	500	-	0.0%	-	(500)	-100.0%	no more computers	766
38	Utilities - Electric	19,598	17,352	22,245	21,923	25,705	23,500	10,540	44.9%	26,000	2,500	10.6%		20,353
39	Gasoline	-	-	-	-	-	-	782	n/a	2,500	2,500	n/a		-
40	Equipment	-	-	-	96	-	-	-	n/a	-	-	n/a		62
41	Misc. Expense	80	657	444	-	53	400	65	16.3%	400	-	0.0%		254
42	<i>Total Expenditures</i>	<i>183,224</i>	<i>208,489</i>	<i>214,657</i>	<i>298,929</i>	<i>293,814</i>	<i>288,348</i>	<i>138,754</i>	<i>48.1%</i>	<i>231,793</i>	<i>(56,556)</i>	<i>-19.6%</i>		<i>195,125</i>
43														
44														
45	Capital Reserve	-	-	-	-	-	30,000	-	0.0%	30,000	-	0.0%		7,500
46	Parking Enforcement Vehicle	-	-	23,062	110	-	-	-	n/a	-	-	n/a		3,310
47	New parking system						100,000	18,248	18.2%	-	(100,000)	-100.0%		
48	<i>Total CIP</i>	<i>-</i>	<i>-</i>	<i>23,062</i>	<i>110</i>	<i>-</i>	<i>130,000</i>	<i>18,248</i>	<i>14.0%</i>	<i>30,000</i>	<i>(100,000)</i>	<i>-76.9%</i>		<i>9,241</i>
49														
50	Net Operations	(2,141)	(95,674)	(68,073)	(96,068)	(65,944)	(107,708)	(25,731)		(38,308)	69,400			(46,969)

Franklin Grand Isle Restorative Justice Center

		2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Budget	2025 at 12/4/24	% of Budget		2026 Proposal	Change from Prior Year	Percent Change	Notes	5 year average
	Total Revenue	1,090,802	956,378	891,888	921,329	1,123,822	1,107,429	406,839	42.5%		1,150,627	43,198	3.9%		
	Total Expenses	1,115,126	961,427	853,520	903,813	1,073,840	1,107,429	513,979	53.5%		1,150,627	43,198	3.9%		932,837
		(24,324)	(5,049)	38,367	17,516		-		0.0%		-	-	n/a		5,302
1	Grant Revenue:														
2	41-01 DOC	190,000	190,000	204,500	208,300	228,188	226,574	118,165	52.2%		235,929	9,355	4.1%		358,760
3	Other Revenue	575	8,192	40,472	1,000	45,789	-	4,486	n/a		-	-	n/a		16,005
4	41-03 VOCA	35,098	35,098	35,098	35,098	35,098	35,098	-	0.0%		35,098	-	0.0%		35,098
5	41-05 BARJ	113,892	111,892	86,332	140,158	243,375	282,033	73,213	26.0%		286,736	4,703	1.7%		136,484
6	41-07 DOC	287,920	287,920	256,296	298,200	325,007	336,000	80,210	23.9%		325,000	(11,000)	-3.3%		293,607
7	41-07 Client Fees	6,237	1,778	2,357	1,850	775	-	150	n/a		-	-	n/a		2,166
8	41-11/12 AGO	191,438	192,400	205,070	211,222	221,091	227,724	123,851	54.4%		267,864	40,140	17.6%		205,407
9	41-11/12 Client Fees	65,846	24,423	22,770	23,501	24,498	-	6,765	n/a		-	-	n/a		31,840
10	Other Grants	199,796	104,675	38,992	2,000	-	-	-	n/a		-	-	n/a		57,577
11	Total	1,090,802	956,378	891,888	921,329	1,123,822	1,107,429	406,839	36.7%		1,150,627	43,198			837,687
12															
13															
14	Summary Expenditures:														
15	Salaries	624,116	572,263	480,736	520,616	593,878	607,928	295,212	48.6%		623,071	15,143	2.5%		571,068
16	Benefits	127,162	113,115	84,613	95,872	119,605	177,021	65,345	36.9%		202,902	25,881	14.6%		90,061
17	FICA/MEDI	46,366	42,721	34,765	38,823	45,441	48,513	23,330	48.1%		49,721	1,208	2.5%		34,686
18	VMERS	34,282	33,437	28,522	31,802	40,120	42,555	20,531	48.2%		45,173	2,618	6.2%		28,027
19	Total Personnel	831,925	761,537	628,635	687,113	799,045	876,017	404,417	46.2%		920,867	44,850	0		482,561
20	Program Expenditures	283,201	199,890	224,885	216,700	274,795	231,412	109,562	47.3%		229,760	(1,652)	-0.7%		346,627
21	Total Expenditures	1,115,126	961,427	853,520	903,813	1,073,840	1,107,429	513,979	46.4%		1,150,627	43,198	3.9%		829,188
22															
23	Net operations	(24,324)	(5,049)	38,367	17,516	49,982	-	(107,141)			-	-			8,499